



MARICOPA COUNTY



FY 2016-
2017

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STRATEGIES*



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For the Fiscal Year Beginning

July 1, 2015

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Maricopa County Mission Statement

The Mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe environment.

Strategic Priorities

- **SAFE COMMUNITIES** – Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.
- **REGIONAL SERVICES** - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.
- **GOVERNMENT OPERATIONS** - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.
- **GROWTH AND ECONOMIC DEVELOPMENT** - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.
- **FISCAL STRENGTH AND RESPONSIBILITY** - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Adopted by the Maricopa County Board of Supervisors, May 5, 2014



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Motions

Tentative Budget Adoption

- 1) Pursuant to A.R.S. §§ 42-17101 and 42-17102, approve the Fiscal Year 2017 Maricopa County Tentative Budget in the amount of \$2,356,007,976 by total appropriation, for each department, fund and function class listed in the attached schedules.
- 2) Approve the attached Executive Summary.

Executive Summary

Notwithstanding the Budgeting and Accountability Policy, approve the following:

- a) Adult Probation, Juvenile Probation and Superior Court are collectively known as the Judicial Branch, and considered as one appropriation. Any and all appropriations within the Judicial Branch can be transferred between any and all Judicial Branch departments by fund and function, as requested and approved by the Presiding Judge of the Superior Court, without any further Board approval.
- b) Contract Counsel, Legal Advocate, Legal Defender, Public Advocate and Public Defender are known as the Public Defense System, and are considered as one appropriation. Any and all appropriations within the Public Defense System can be transferred between any and all Public Defense System departments by fund and function, as requested and approved by the County Manager, without any further Board approval.
- c) The appropriated budgets for all employee benefits internal service funds administered by the Employee Benefits and Health department are considered one appropriation. Any and all employee benefits internal service fund appropriations within Employee Benefits and Health department can be transferred between any and all funds by function as requested, upon review and recommendation of the Office of Management and Budget and approval by the County Manager, without any further approval by the Board of Supervisors.
- d) The budgets for Operating Major Maintenance Projects will be appropriated at the department, fund and function category rather than department, fund and function class.
- e) Authorize the Office of Management and Budget to validate and approve an incoming JV in the last month of the fiscal year for an elected or judicial department that is unable to achieve their budgeted vacancy savings. The amount will be the lesser of the projected expenditure overrun or the unachievable vacancy savings.

Pursuant to A.R.S. §11-275, the Board of Supervisors authorizes the transfer of any monies received in the General Obligation - Debt Service Fund (312) to be reported in the General Fund (100).



Transmittal Letter

To: Clint Hickman, Chairman, District 4
Denny Barney, Supervisor, District 1
Steve Chucri, Supervisor, District 2
Andrew Kunasek, Supervisor, District 3
Steve Gallardo, Supervisor, District 5

The FY 2017 recommended budget follows a conservative fiscal path that the Board has embraced for many years. Chairman Clint Hickman asked his fellow Board members to endorse a budget process that continued to encourage collaboration, but that also emphasized fiscal restraint. It is imperative that the County continue to build reserves and maintain structural balance in the General and Detention Funds. Because the Detention Fund is not self-sustaining, achieving these goals is difficult. This required efficient and effective use of the dollars budgeted and spent. The Chairman continues to discuss the state mandates that put an enormous strain on our operating budget as the State of Arizona sends cost shifts to Arizona Counties. The state shifts from FY 2016 that were paid for with fund balances in our special revenue funds are now included in our operating budget in FY 2017. This accounted for \$11.1 million in additional costs as the state passes the costs to counties from the Department of Revenue and Juvenile Corrections. The County must deal with increased demands in criminal justice, health care, and general service delivery.

While the economy is still in a growth mode, we must prepare for the eventuality of a slow down or recession. Our revenue growth pattern is significantly lower than the historical trend, but is aligned with the economic growth in the nation. Years of double-digit revenue increases are no longer realistic and are not expected to return in the foreseeable future. Our economic team has continued to indicate that a recession is not anticipated in FY 2017, but that in FY 2018 or 2019 our nation may experience a recession.

"As a cycle continues on in years, though, it is prudent to be more cautious as the probabilities of an economic slowdown grow. While expansions don't end because of old age as expansions get older, imbalances can occur."

Elliott D. Pollack and Company, January 2016

During the Financial Strategic Planning Session in December of 2015, the Board of Supervisors and the Constitutional Officers discussed the Expenditure Limitation, financing of Capital and Technology Projects, and maintaining fiscal health. The length of our economic expansion period indicates that there will be a financial slowdown or recession in the next several years. Our position in the expansion cycle is coming to an end, and so, we need to continue to build reserves in order to have the financial means to weather the coming storm. The Board of Supervisors has set a policy of building and then maintaining the equivalent of two months of operating cash. These reserves, for the General and Detention Funds, are to ensure fiscal health in the tax-supported funds. Over the past several years, the County began rebuilding the dwindled cash reserves. In the General Fund, the reserve level was reached several years ago. In order to maintain the two-month reserve for the General Fund, cash needs to continue to be set aside. As the General Fund operating budget is growing, cash reserves are rebuilt annually. In the FY 2017 budget, an additional \$10.2 million was added to maintain a two-month reserve. This budget recommends that this allocation occur.

In the Detention Fund, the reserves were not previously fully funded. Previously, there were significant cash reserves, but they were subsequently utilized for new detention facilities. The building of the new

ITR (Intake, Transfer and Release) jail facility was budgeted in FY 2016. The County had been saving cash to build the new jail for many, many years. In the last budget development cycle, the Board decided to proceed with building a replacement jail for the aging Durango Jail. The new detention facility will also replace the intake center in the 4th Avenue Jail that is no longer “state of the art”. The allocation of \$185 million for this new facility nearly depleted the cash reserves. The funds remaining will be utilized for the Detention Fund cash reserves, but does not equal the two-months required. The cash remaining for reserves is \$24.4 million, but the cash balance is still short. In FY 2017, there will be an infusion of \$38.3 million in General Fund cash which will bring the Detention Fund reserves to the Board approved level of two-months of operating cash.

The total appropriation for the FY 2017 Recommended budget is \$2,356,007,976. This is an increase over the FY 2016 revised budget of \$116.8 million or 5.2%. The operating budget went up slightly by 2.9%. The largest component of the budget increase was a \$90.5 million increase for a debt service payment that is part of the non-recurring budget. The debt instrument was necessary in order to utilize the expenditure limitation exclusion. A cash reserve has been established to fund this debt payment or for use in future capital spending. In the General Fund, there was a \$69.3 million or 5.9% increase in the operating budget. This was primarily needed to fund the justice and law enforcement aspects of our budget and our state mandates, including the new cost shifts that are highlighted above. Criminal Justice and Public Safety make up 53.45% of the County’s overall budget. The County continues to see volume increases, cost driver surges, and court mandated growth far in excess of the tax base. Our growth was offset slightly by a reduction in operating budgets that was a result of increasing vacancy savings in departmental budgets to more closely match the savings being achieved by departments. The actual change in the departmental budgets as a result of these adjustments is \$4.4 million in the General Fund and \$4.1 million in the Detention Fund, plus several million additional savings in other funds.

Operating increases are primarily due to increases in state mandates (\$15.7 million), pay for performance increases (\$20.8 million), fixed benefit cost increases (\$18 million), and increased costs to support the Detention Fund (\$15.9 million) which is no longer self-sustaining on its internal revenues. Other increases are primarily for criminal justice issues including a new juvenile court, additional adult probation officers and staff, and increased prosecution and technology costs. Additional details about the criminal justice cost increases will be discussed later in this transmittal letter.

State cost shifts continue to dog our County budget. The primary impact this year was annualized into the operating budget from last year. This was a significant burden for Maricopa County and all counties in Arizona. The state transferred a portion of the cost of the Arizona State Department of Revenue (DOR) and the Arizona State Department of Juvenile Corrections (ADJC) to Arizona counties. For Maricopa County, the cost for DOR was \$4.0 million and ADJC \$6.7 million. Superior Court Judges and Justices of the Peace will receive a 3% salary increase annually to be phased in. The full year impact of this cost is \$991,747. In addition, there is still uncertainty regarding the reimbursement for the Presidential Preference Election that occurred in March 2016. More on the state cost shifts will be discussed later on in this document.

Employee costs make up a significant portion of our operating budget. Last year there were no salary increases in the budget. However, as we move into FY 2017, funding for pay for performance is included. Voluntary turnover has significantly increased in FY 2016 when the performance pay plan was suspended. Turnover statistics show that voluntary turnover is expected to increase from 8.52% in FY 2015 to 11.87% in FY 2016, per estimates from the Maricopa County Human Resources Department. Fixed benefit costs are also on the rise. In the past several years, the County has burned off excess reserves in the Benefits Trust Fund. However, that has come to an end. In FY 2016, we have reached the appropriate fund balance target and increased costs for health and dental benefits

needs to be passed onto the employer and employees. This will result in an employer increase of \$14.8 million in the General and Detention Funds, and more than \$18 million countywide.

The non-recurring or non-operating budget is growing by \$66.0 million in all funds. There is a \$94.3 million increase in all the debt service funds combined, as the first principal payment on a \$185.5 million loan is due in FY 2017. This loan was necessary to ensure that certain capital spending could be taken out of the expenditure limitation calculations as allowed by the state constitution. In addition, increases are occurring in the capital fund as building of the new detention facilities is expected to begin in earnest in FY 2017. These increases are offset by savings in other funds.

The budget guidelines were approved by the Board of Supervisors on January 6, 2016. The budget guidelines are important policy directives that set the tone for FY 2017 budget development. This year, the guidelines were meant to limit spending and suppress requests for new programs. Early on, forecasts indicated that the budget growth would need to be limited with the necessity to include state cost shifts into the operating budget and with limited new revenue growth projections. The guidelines outlined the following items: the primary property tax rate would remain flat, the “most likely” revenue estimates would be utilized, pay for performance would be funded (if possible), reserves would continue to be built, capital and technology projects would be limited, the expenditure limitation impact would be considered, and financing of projects would occur when practical.

The recommended budget followed the *Budget Guidelines and Priorities* approved by the Board of Supervisors, unless otherwise discussed in this letter. The highlights of the policy guidelines are shown below. The departments, based on the instructions by the Office of Management and Budget (OMB), prepared budget submissions. These instructions included:

1. Development of a sustainable, structurally balanced budget that advances the mission and strategic goals of Maricopa County’s Strategic Plan;
2. All departments must submit their base expenditure budget requests within their budget baseline;
3. No requests for additional funding are being accepted;
4. ZBB selected departments will complete decision packages to be reviewed by OMB;
5. The base budget will restore operating contingency and reserves; and
6. No funding for new capital improvement projects, transportation projects and technology projects will be made available until after reserve decisions are made and must be prioritized with the available funds.

The Zero-Based Budget (ZBB) process is a successful tool to build budgets by taking an in depth look at departments on a rotating basis. This technique was again applied during FY 2017 budget development. A large number of departments were selected for this budget cycle, including the Call Center, Elections, Employee Benefits and Health, Environmental Services, Medical Examiner, Parks and Recreation, Protective Services, Public Health, Risk Management, and the Stadium District. These departments were provided with the opportunity to highlight their services, needs, and results as the spotlight turned to them during this development cycle. As a result, the Medical Examiner’s Office received a significant budget increase due to demand and benchmarking with other jurisdictions. More on that subject in a later section of the transmittal letter.

Incremental budgeting, which occurs in most jurisdictions, is based on the assumption that the “baseline” is automatically approved. ZBB eliminates this assumption and requires departmental management to justify all expenses related to existing programs in the same way they would for new programs. The process is data-driven and requires the use of workload volumes, processing times, and mandated vs. discretionary services reviews. It has become valuable to budget staff members who

are asked to make recommendations on department requests, requiring collaboration and interaction with departmental budget representatives. Departments that have participated state that it was a valuable learning experience, resulting in better outcomes even if additional funding had not been approved. All departments will have undergone a ZBB process in a six-year cycle. It is anticipated that the cycle will begin again.

Strategic Plan

In the Fall of 2013, the Board of Supervisors and County administration began a new strategic planning cycle. The new plan was approved on May 5, 2014. The new strategic planning effort included the Elected Officials and the Judicial Branch of Maricopa County, working in conjunction with the Maricopa County Board of Supervisors. An additional financial strategic planning session was held on December 7, 2015. These collaborations are expected to continue as the Board revises and advances the County's Strategic Plan. The strategic priorities are outlined below with one representation of a Strategic Goal for each category.

SAFE COMMUNITIES - Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.

Strategic Goal – *By the end of FY 2018, public safety is enhanced by reducing the number of adult probationers convicted of a new felony offense to 8% or lower. (2015 actuals are at 9%)*

REGIONAL SERVICES - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

Strategic Goal – *By the end of 2018, 100% of all air quality monitors are in compliance with the federal health standards. (FY 2015 actuals, Exceedance Days for Ozone, PM-10, PM 2.5, or Nitrogen Oxide were 16 days or 4.4% out of compliance.)*

GOVERNMENT OPERATIONS - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Strategic Goal – *By the end of FY 2018, the Treasurer's Office will increase the number of parcels enrolled to receive paperless statements to 10%. (FY 2015 actuals, increase from 41,000 to 51,000, a 43.9% increase.)*

GROWTH AND ECONOMIC DEVELOPMENT - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Strategic Goal – *By 2018, 80% of participants completing workforce development training obtain job and remain employed after 6 months. (Exceeding goal at 87%)*

FISCAL STRENGTH AND RESPONSIBILITY - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Strategic Goal – *By the end of FY 2018, 100% of all county funds will obtain structural balance. (Achieved for General Fund and Detention Funds.)*

The goals are all challenging, obtainable, and measurable. The vision is to continue to improve the customer service of the organization and be able to demonstrate results. The collaborative process ensures that all parties are working toward the same objectives and striving for results that improve the region.

Revenue Outlook

Maricopa County's approach to revenues has evolved over the years. In past years, utilization of the "Pessimistic" revenue projections was used. This ensured that we met our revenues on a regular basis and were not forced to make budgetary adjustments midway through a fiscal year. However, in the most recent past, the approach has been revised to budget at "Most Likely" levels. This has been successful due in part to our conservative revenue forecasting approach. Maricopa County has been consulting with economist *Elliott Pollack and Company* for many years. This year, a group of economists were employed to provide a sound fiscal basis that has increased credibility and reliability. In addition to *Pollack*, we utilized *Rounds Consulting, Inc.* and *The Maguire Company*. This combination of economists all reviewed our State-shared Sales Tax, Vehicle License Tax (VLT), and our local Jail Tax projections and agreed to the figures that were developed for the FY 2017 budget. This added review process should virtually guarantee that we do not over-estimate our revenues. With a recession in view, it was imperative that we achieve this sense of certainty.

In FY 2016, the revenues were very strong at the beginning of the year, but have tapered off dramatically as the year progressed. Our first month, July, saw double-digit State-shared Sales Tax growth over the prior year at 10% above last year's receipts. Since that first month, the YTD state-shared revenues over last year have been sliding. State-shared Sales Tax is \$9.2 million or 2.3% better than budget through April. The State-shared Vehicle License Tax (VLT) has been more of a roller coaster with revenues up and down over the course of the year. Year-to-date through April, the VLT revenues are \$6.9 million or 6.1% ahead of budget. The most troublesome of the large tax-based revenues is the Jail Tax. This is a local tax to Maricopa County approved by the voters in 1998. Through April, this revenue is just slightly over budget by \$0.422 million or 0.47%. Like the State-shared Sales Tax, this revenue stream is slowing over the past several months.

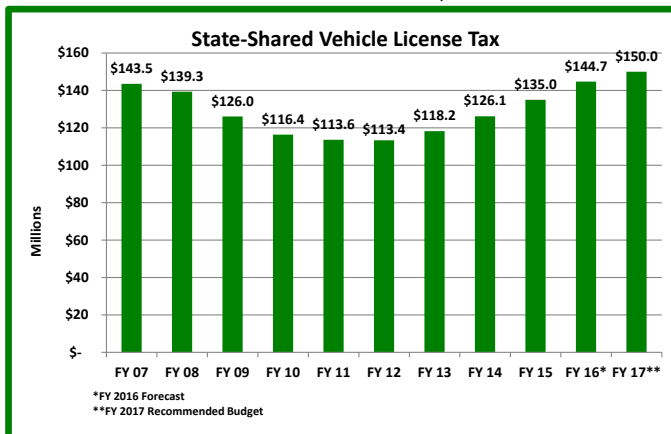
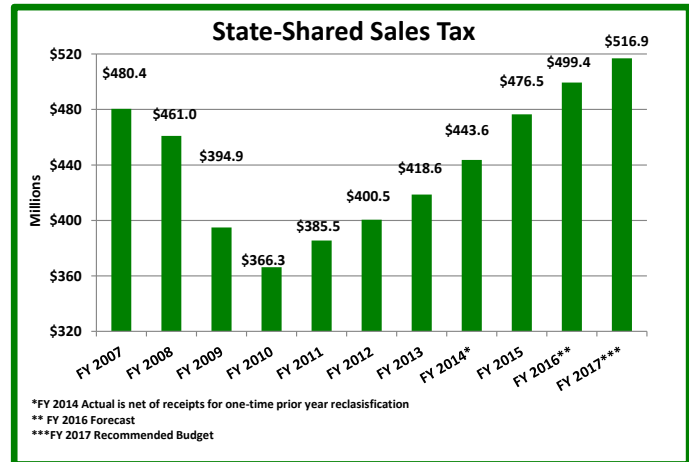
Below are the recommended revenue budgets for FY 2017. Again, these forecasts have been vetted with three different econometric firms.

	<u>Most Likely</u>	Variance to <u>Forecast</u>
State Shared Sales Tax:	\$516,863,039	+5.05%
Vehicle License Tax:	\$149,955,458	+8.44%
Jail Excise Tax:	\$149,670,043	+2.45%
Highway User Revenue Funds:	\$106,154,321	+8.13%

As was stated above, Maricopa County is currently developing the recommended budgeted revenues through a review with several different economists. This approach ensures that we are receiving information from multiple sources and validates that the economic details from our primary economist are in line with other economic outlook information being discussed throughout the state. In addition to

the contracted economists, we also reached out to Arizona State University and Professor Dennis Hoffman. Mr. Hoffman helped to explain the details behind our State-shared Sales Tax and our Jail Tax. He was able to look at receipts by category and determine the different growth sectors. This helped to explain the revenue differences between the two sales-based taxes.

State-shared Sales Tax or Transaction Privilege Tax (TPT) is the largest revenue source for the General Fund, budgeted at \$516.9 million for FY 2017. This revenue source fluctuates with the economy. When the economy is growing, the sales taxes grow. During times of recession, it declines. The graph to the right illustrates the changes that have occurred over the past decade. The year-over-year growth is 5.7% through April receipts. The State-shared sales tax is recommended at a 5.05% growth for FY 2017, which is about 3.5% more than the forecasted revenue for FY 2016. Because of the threat of an economic slowdown or recession, this revenue will be tracked closely in the coming year.



The Vehicle License Tax is a registration fee charged to Arizona residents when registering a vehicle in the state. New car sales are a significant factor in receiving increased revenues, since the vehicle's depreciated value is utilized to assess the tax. This revenue is budgeted for FY 2017 at \$149.9 million. This tax has been hard to predict since it is so closely tied to new auto sales. Receipts often grow when there are marketing and promotions that generate new car sales. The budget for next year is an 8.44% growth over the FY 2016 budget. YTD it has the

most robust performance of the three large revenues. According to the Elliott Pollack and Company, there is still a significant demand to replace aging personal vehicles and company fleets. The average age of the auto fleet in 2000 was 8.9 years, and in 2015, it is 11.5 years. This indicator supports the assumption that this revenue stream will continue to have strong growth in FY 2017.

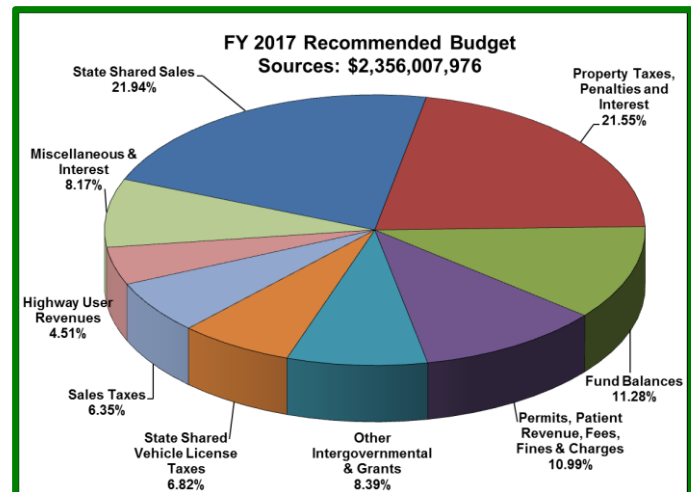
The Jail Excise Tax is a local tax approved by the voters in 1998 for use in building and operating the adult and juvenile detention facilities and to lower the inmate and juvenile populations. This sales-based tax is a 1/5 of a cent tax and will expire in FY 2027. Unfortunately, this local tax has been sluggish for several years. Because of the slow growth in this revenue stream, the Detention Fund cannot sustain structural balance without assistance from the County's General Fund. The Jail Tax revenue budget for next year is \$149.6 million, which is a 2.45% growth for FY 2017. The slow growth in this tax base, along with a reduction in the Jail Per Diem revenues from the cities and towns, has resulted in a significant subsidy



from the General Fund to the Detention Fund. More on this issue below in the Justice and Public Safety Section.

Highway User Revenue Funds (HURF) are collected principally from a \$0.18 per gallon tax on fuel sold within Arizona. This is state-shared revenue that is distributed to the counties and deposited in the County's Transportation Operating Fund. Growth in the HURF revenue has picked up this past year, perhaps because of the precipitous drop in gasoline prices. This encourages more automobile travel and more gas purchases. Year-to-date through April, the growth is 5.7% or \$4.47 million over last year. Next year's budget for this revenue is \$106.2 million.

The overall revenue picture for Maricopa County is shown on the graph to the right. The largest revenues are State-shared Sales Tax (21.94%), property taxes including penalties and interest (21.55%), and fund balance (11.28%), which are the one-time funds that are utilized for one-time expenses. Next are several revenues, including permits, patient revenue, fees, fines, and charges (10.99%). The next categories are grants and intergovernmental agreements with governmental entities (8.39%) and the State-shared Vehicle License Tax (6.82%). Then, the local sales or Jail Excise Tax (6.35%) which is utilized for funding of adult and juvenile detention facilities. The last two revenues are Highway User Revenue Funds (4.51%) and miscellaneous and interest (8.17%).



The biggest reduction is the fund balance, which continues to shrink during the years after the recession. The largest increase was miscellaneous and interest which increased from 1.43% to 8.17% due to proceeds from the financing of projects. Financing is required in order to utilize the debt exemption for the expenditure limitation.

Property Taxes

The net assessed value (with the Salt River Project (SRP) effective value) is increasing by \$1.488 billion. This increase is more than last year and includes new construction, which is greater than forecasted. This is the second year that includes the impact of Prop 117 passed by the voters in the 2012 general election. This initiative will reduce assessed valuation into the future. Proposition 117 puts a cap on growth of existing property assessed values that are used to calculate property taxes. Under the new law, the value is either the market rate or 5% over the prior year's value, whichever is less. With this law going into effect, local governments who lost significant assessed valuation during the great recession will endure a longer timeline to recover the losses.

Maricopa County's primary property tax levy, excluding the SRP payment in lieu of taxes, will be \$506,222,172 for FY 2017. The SRP payment will be \$10,292,205 which is a decline of \$26,762. The increase in the primary property tax levy, including SRP will be \$35,001,851. Maricopa County is significantly below its maximum legislative allowable levy. By law, the maximum levy grows each year by 2% against a base year of 1980. For FY 2017, the maximum levy for Maricopa County will be \$655,823,089. With the adoption of the FY 2017 budget, the County will be \$149.6 million or 23% below the maximum levy.

The tax rate is increasing slightly next year by \$0.04 per \$100 of net assessed value. The median home in Maricopa County had a value of \$116,078 in FY 2016, and it will be \$121,100 in FY 2017,

which is an increase of 4.32%. With home values going up, and this slight increase in the rate, the result is a very slight increase in taxes. The property tax bill on a median home will increase by \$11.68 annually. This slight increase is required for the increased costs and demands that are primarily associated with criminal justice and to accommodate the cost shifts from the State of Arizona that are moving to our operating budget. Of the increase in the tax rate, \$0.0322 can be directly attributed to the cost shifts for Juvenile Corrections, the Department of Revenue, and the increased cost of the Superior Court Judges and Justices of the Peace salaries, all mandates from the State of Arizona.

Maricopa County has saved its taxpayers money by not issuing any General Obligation Bond debt since 1986. In the late 1990's, the Board of Supervisors decided to utilize a "pay as you go" capital plan for large capital improvement projects. In FY 2011, they expanded this category to also include large technology projects. The County paid cash for the Southwest Justice Courts Project that will open in March 2017, and the ITR Detention Facility that will open in June 2019. Both of these projects are funded with cash and are in the FY 2017 CIP budget. In addition, smaller capital improvement projects and a number of technology infrastructure issues are funded in the budget utilizing cash. The cash-funding philosophy has saved the taxpayers tens of millions of dollars in interest and hundreds of millions in secondary property taxes that would have otherwise been levied. The last secondary bond debt was paid off in 2004, and Maricopa County has not issued General Obligation bonds since those were approved in 1986. In the budget being presented, there are nearly \$173 million in General and Detention Fund Technology and Capital Improvement projects that are being funded with cash. However, although there is cash available for funding these projects, Maricopa County may be issuing debt in order to effectively manage the Expenditure Limitation issue.

Fiscal Year	Primary Tax Bill
2008	\$156.58
2009	\$167.56
2010	\$174.50
2011	\$154.47
2012	\$154.47
2013	\$137.72
2014	\$130.63
2015	\$146.09
2016	\$157.97
2017	\$169.65

The Flood Control and Library District levies are increasing slightly as well. The Flood Control District's tax rate will increase by \$0.02 and the Library District's rate will remain flat. The levy for the Flood Control District (with the SRP Payment in Lieu of Taxes) will be increasing by \$8,967,488 and the Library District's will increase by \$827,474. More on these districts can be found in their individual transmittal letters.

Expenditure Limitation and Debt

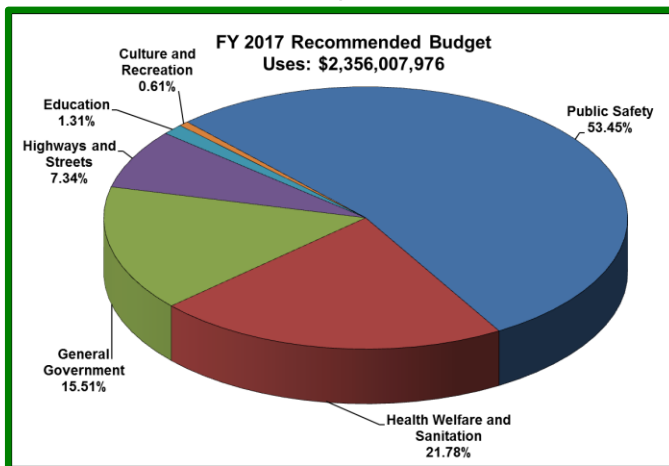
Over the past several years, the Constitutional Expenditure Limitation has become a concern. The growth in demand for services, primarily in Public Safety, is far out pacing the Expenditure Limitation growth that is tied to the Gross Domestic Product (GDP) price deflator (general inflationary indicator) and population growth. Both of these indicators are not indicative of our expenditure growth or our mandates. All expenditure requests must be evaluated for their impact on the County's Expenditure Limitation as outlined in the Arizona Constitution Article 9 Section 20 and Arizona Revised Statute 41-563. Because financing mechanisms are excludable from the limitation, financing of capital project, technology, and other one-time equipment expenses are assessed whenever large purchases are made. In FY 2015, a debt issuance of \$185.5 million was approved by the Board of Supervisors. The first principle debt payment on this issuance is due in FY 2017, a payment of \$99.2 million. This expenditure is included in the FY 2017 budget. There are cash reserves that can be used to fund this debt issuance or future capital projects. Accumulating the cash for these large projects has saved the County taxpayers over \$594 million in interest since 2002. However, this debt service has artificially inflated our total expenditures. Another payment of \$99.2 million will be due in FY 2018 and then the debt repayment will be complete.

In addition to the debt previously discussed, this budget also includes the issuance of \$15 million in taxable debt and \$101 million in tax-exempt debt for the Madison Street Jail Adaptive Reuse Project, which also includes construction of a nearby parking garage. Both of these financings will be paid back over a short term. The \$15 million for the garage has a five-year term. The \$101 million has an eleven-year term. This strategy will result in significant interest savings. Over \$57 million in interest costs will be saved by financing the \$101 million building over eleven instead of twenty-five years, a considerable cost savings for the taxpayers of Maricopa County. Because it is included in the operating budget, no additional secondary property taxes through a General Obligation Bond are necessary. Another true savings for property tax owners.



Expenditure Uses

Maricopa County's expenditures are primarily made up of public safety (53.45%) and health, welfare, and sanitation (21.78%) costs. Many of the health care costs are mandated payments to the State of Arizona. The next largest category is general government (15.51%), which includes several Constitutional Offices: Assessor, Recorder, Elections, and Treasurer. Next would be highways and streets (7.34%) that provide County roadways in the unincorporated portions of the County. The Superintendent of Schools Office, now called Maricopa County Educational Services Agency (MCESA), falls in the education (1.31%) category. MCESA handles mandated services and other grant-funded educational functions to the school districts in our County. Finally, culture and recreation (0.61%) is the Parks and Recreation Department.



The largest category of expenditures is criminal justice and public safety. It comprises 53.45% of the County's expenditures. A number of departments and offices are part of the public safety category including: Adult Probation, Clerk of the Superior Court, Constables, County Attorney, Emergency Management, Justice Courts, Juvenile Probation, Public Defense Services, Public Fiduciary, Sheriff, and Superior Court. Last year, these expenses were 51.83% of the budget. This increase includes the new Madison Street Adaptive Reuse Project which will house the County Attorney's Office and improvement in Adult Probation and Court

facilities. Operational increases include new Adult Probation Officers, an additional Juvenile Court, technological improvements for the Superior Court, increased cost for prosecution, and cost increase for interpretation and translation. There will be more on the specifics of justice and law enforcement in a later section.

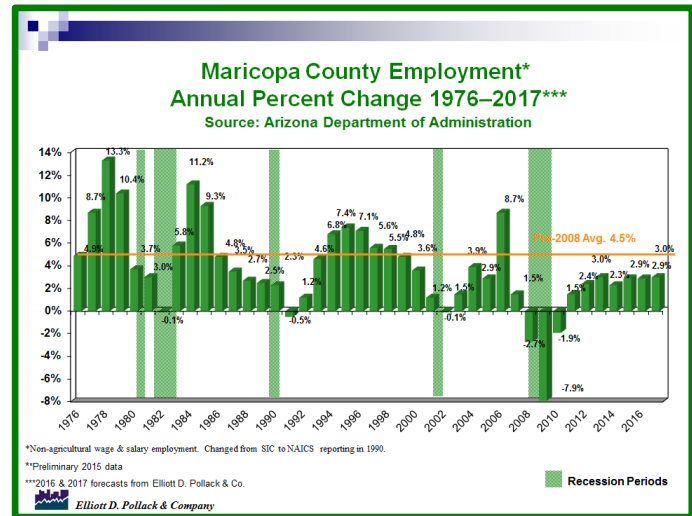
The other large category is health, welfare, and sanitation, which is 21.78% of the total expenditures. This category is made up of Air Quality, Animal Care and Control, Correctional Health, Environmental Services, Health Care Programs, Human Services, Medical Examiner, Public Health, and Waste Resources and Recycling. Demand for services is on the rise in these departments. The largest

portion of this category is the Arizona Health Care Cost Containment System (AHCCCS) and Arizona Long Term Care System (ALTCS) programs that are managed by the State of Arizona but funded partially by Arizona counties. There is another section in this letter that outlines the costs within the recommended budget for health care programs. The budgetary changes to the other categories will be described in detail in the sections to follow.

Econometric and Demographic Trends

Our economy is growing, although at a slower pace than historically for the Phoenix Metropolitan area. Our economist, Elliott Pollack, has indicated that he does not believe that a recession will occur in FY 2017; however, signs of an imbalance are beginning to surface. Once there are too many of these econometric imbalances, a recession will occur. Therefore, it is prudent to brace for the coming slowdown and to have your fiscal house in order. In Maricopa County, we are doing just that. We have rebuilt our cash reserves, we have corrected structural imbalances, and we have begun funding and building needed infrastructure. The County is prepared for the economic changes that lie ahead.

Consumers drive much of our economic growth. Consumer debt is low and gas prices have dropped. Employment has improved, although our employment numbers are not what they were before the great recession. The Phoenix Metro area was in the top five for employment growth from 1992 – 2006, except for two years. In 2015, Phoenix Metro is ranked 15, which is up from a low of 25 in 2008. If there are not jobs to be had, the population does not grow. If the population does not grow, then housing is stagnant and commercial building slows. Growth itself is an economic driver in Maricopa County.



“Why has Arizona’s growth in this cycle been subpar relative to its historical norm?”

Elliott Pollack, March 7, 2016

Arizona’s growth has been subpar because of a number of factors; however, population growth is a big driver. Arizona has had a slowdown in population inflows. The national recovery and population growth has been slower than in the past. The housing recovery has been painfully reduced. Population growth propels economic activities such as demand for goods and services that come with new residents. Population growth for the State of Arizona is 1.5%, significantly below the pre-recessionary average of 3.2%. In 2016, Maricopa County is expected to be only slightly higher at about 1.8% based on the University of Arizona’s Forecasting Project. This change in our population growth patterns is affecting our economic drivers, including housing.

Housing has always been a central theme that represents growth for our community. Based on the population forecast, an average of

Population Change			
Fiscal Year	Population	Year-Over-Year	
2007	3,708,664		
2008	3,781,121	72,457	1.95%
2009	3,814,982	33,861	0.90%
2010	3,822,597	7,615	0.20%
2011	3,833,714	11,117	0.29%
2012	3,864,038	30,324	0.79%
2013	3,914,782	50,744	1.31%
2014	3,976,755	61,973	1.58%
2015	4,042,545	65,790	1.65%
2016*	4,119,353	76,808	1.90%
2017*	4,205,859	86,506	2.10%
*Forecast			
Historical and Forecast Data from Elliott D. Pollack and Company April 2016			

20,000 single family units will be built each year from 2016 through 2020, according to Pollack. However, there are a number of factors that are still impacting the housing market. Negative equity in homes still plagues many households, FHA loan limits dropped, foreclosures and short sales are still occurring, millennials are not buying homes, student loans are increasing, and tougher loan standards continue to be enforced by banks. All of these factors have resulted in a slow housing recovery.

Millennials are changing the economy. They are marrying later or not at all. They are not starting a family as early as past generations, and they are living with their parents well into their late twenties and thirties. There are approximately 1.5 million more 25 - 34 year olds living with their parents than in 2002. These changes are reflected in our economy. Millennials also have a huge student loan problem. In 2004, there was \$330 billion in student loans. In 2015, it had grown to \$1.2 trillion. This debt has impacted Millennials' ability to save for a down payment on a home. In fact, student loans are a drag on the entire economy as these individuals cannot buy a home or goods and services until the loans are paid off or forgiven.

In summary, there are positive economic indicators that point to continued growth, but imbalances as well. The growth is at a new normal level, steady but slow. However, at this point in the economic cycle, caution is necessary. The FY 2017 budget utilized moderate revenue projection and is using necessary fiscal tools, such as building reserves in order to be prepared when the slowdown occurs.

State Budget Impacts

The State of Arizona has a great impact on the County's budget. As an arm of state government, it is not unusual to have state mandates, statutory changes in revenue formulas, or even state-required payments passed along to Arizona counties. In FY 2016, the State of Arizona is ahead of their February revenue forecast by \$38.4 million, has taken in \$398.1 million in General Fund collections above last year, and has \$460 million in their Budget Stabilization Fund. This should mean a reversal of cost shifts that have vexed Arizona counties. However, a reversal of past actions did not occur during this legislative session. During FY 2016, there were three cost shifts to counties that resulted in additional ongoing operational financial commitments. The first is a requirement to fund a portion of the State Juvenile Corrections department. The cost shift was distributed to counties based on general population. For Maricopa County, the cost was \$7.2 million. The Arizona Department of Revenue's function is to collect taxes for the state and local governments. The new cost shift requires local governments to pay a portion of the cost of this state department by reimbursing the state for the cost of collections. This was a new financial burden that cost over \$4 million. Both of these costs will continue in FY 2017, although will be slightly lower. Because these costs were paid out of fund balances last year, this \$10.8 million has been worked into the FY 2017 operating budget, taking a significant amount of our new revenues. In addition, Maricopa County is required to pay 100% of the Superior Court Judges' salaries. In all other counties, it is only 50% of the judges' salaries. The Superior Court Judges' salaries will increase by 3%. The full-year impact to Maricopa County is \$887,039. In addition, the Justices of the Peace will also receive a 3% salary increase. This will be an additional \$104,708.

Since the Great Recession, we have been tracking all of the state cost shifts. Since 2008, Maricopa County either has or is projected to pay nearly \$302 million in adverse budgetary impacts from the State of Arizona. As you can see from the chart on the next page, the financial burden is increasing and the FY 2017 ongoing operational cost shifts total over \$31.0 million. However, there has been one-time relief provided by the State of Arizona for the Juvenile Corrections and the HURF Diversion issues. The state will provide a one-time reduction of the Juvenile Corrections (\$4.8 million) and HURF Diversion (\$4.2 million) that will increase our fund balances in the General Fund and the HURF Fund. However, this will not improve our ongoing long-term operational expenses.

Estimated State Budget Impacts on Maricopa County, FY 2008 to FY 2017					
	FY 2008-2014	FY 2015	FY 2016	FY 2017	TOTALS
Mandated Contribution	\$ 103,668,300	\$ -	\$ -	\$ -	\$ 103,668,300
Sweep ALTCs Refunds	11,078,831	-	-	-	11,078,831
HURF Diversion to DPS*	42,264,339	4,492,963	5,095,023	5,098,334	56,950,659
HURF Diversion to MVD	6,662,102	-	-	-	6,662,102
Reduce, Eliminate Lottery Revenue**	1,248,860	249,772	249,772	249,772	1,998,176
SVP Payments	16,700,000	2,106,649	2,106,649	2,345,000	23,258,298
100% Superior Court Judges Salaries	36,050,316	9,155,758	9,354,345	9,354,345	63,914,764
Assessor - DOR**	846,000	282,000	282,000	282,000	1,692,000
Capital PCR - ongoing**	722,630	447,723	447,723	447,723	2,065,799
Capital PCR - start up	64,962	-	-	-	64,962
Reduction in State-Shared Sales Tax for Utilities used in Manufacturing**	-	1,000,000	1,000,000	1,000,000	3,000,000
Reduction in Jail Excise Tax for Utilities used in Manufacturing**	-	600,000	600,000	600,000	1,800,000
Juvenile Corrections Cost Shift*	-	-	7,166,033	6,724,128	13,890,161
DOR Cost Shift	-	-	4,030,498	4,030,498	8,060,996
Presidential Preference Election***	-	-	2,972,161	-	2,972,161
Superior Court Judges and Justices of the Peace Salary Increase****	-	-	-	991,747	991,747
Total	\$ 219,306,340	\$ 18,334,865	\$ 33,304,204	\$ 31,123,547	\$ 302,068,956
*Receiving one-time relief of \$4,777,300 for Juvenile Corrections and \$4,186,117 for HURF Diversion to DPS in FY 2017, but full impact has been built into operating budget					
**Estimates based on initial year of shift without consideration of inflation					
***Reimbursement request submitted to Secretary of State for \$2,972,160.56					
****Annualized cost of Superior Court Judges and Justices of the Peace salary increase in State budget					

Maricopa County is keenly aware that the State of Arizona's actions always result in fiscal impacts on Arizona counties. Chairman Hickman served as the County Supervisor Association's President last year and he was able to interact with all the counties as large cost shifts were passed onto county governments. Chairman Hickman has been a champion for the counties' independence from state government. A quote from the Chairman's speech in January states his feelings well.

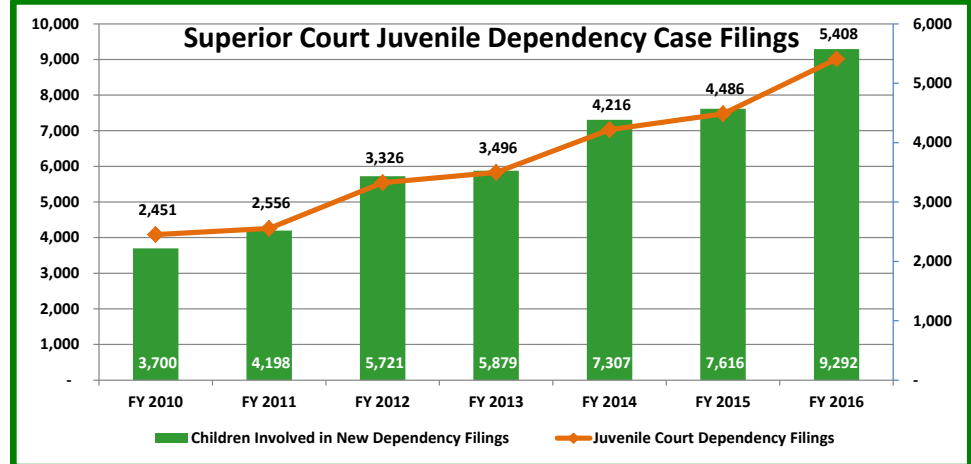
"The State Legislature is a challenge we face in becoming efficient and effective. Regrettably, we have not convinced lawmakers that a tax shift is not the same as a tax cut. Added to our long list of challenges this year is having a reliable partner at the State Capitol. I ask all of you here and across the County to join in this effort to inform the state of our issues."

Chairman Clint Hickman, District 4

Justice and Public Safety

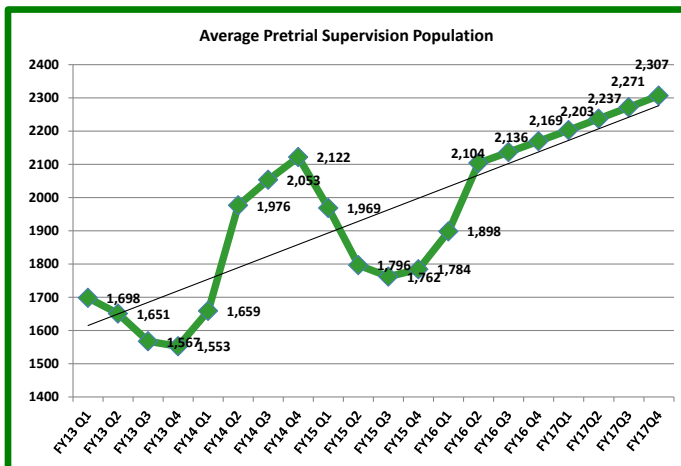
Justice and Law Enforcement is a primary responsibility of Maricopa County. Almost 53.45% of the budget is allocated to Justice and Public Safety. As the County's largest expenditure and because of its critical community function, criminal justice issues are of great concern and focus each budget year. A number of Constitutional Offices and the Judicial Branch are a part of, or are funded by, Maricopa County. The Superior Court of Arizona in Maricopa County is funded primarily by the County. Another component of the Judicial Branch is Adult and Juvenile Probation. The Justice Courts and the Constables, both with elected constitutional officers, are also funded by the County. The County Attorney's Office and the Sheriff's Office are also part of Maricopa County government. Public Defense Services and the Public Fiduciary's Office are also critical elements of the Justice and Public Safety slice of the expenditure pie.

The Superior Court of Arizona in Maricopa County is funded primarily by Maricopa County. In FY 2011, the State of Arizona mandated that Maricopa County pay 100% of the judges' salaries as a cost saving measure for the state. In all other counties in Arizona, that cost is shared by the State and the county government. This cost burden is over \$9 million and continues to be borne by Maricopa County. The Superior Court is the central nervous system of the Criminal Justice process. Without a highly functioning court system, the justice system's incarcerations, prosecution, and defense costs would increase dramatically. After many years without any new court divisions, the Board of Supervisors approved five new courts over the last two years. The FY 2017 operating budget includes one additional court division for the Juvenile Court. The cost of this new division is \$232,818, not including the costs for the Clerk of the Court which will be discussed later. The Superior Court also received a decrease in vacancy savings, as they were not meeting their budgeted rate. They also received a significant amount of funding for technology including: disaster recovery funds (\$434,933), E-courtroom refresh (\$1,500,000), and continued funding for the Superior Court Case Management System (\$1,899,500).



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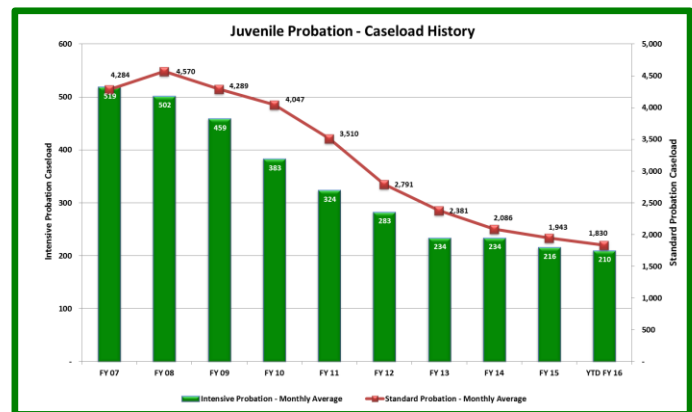
Another department that is part of the Judicial Branch is Adult Probation. Within Maricopa County, we continue to see extreme growth in volumes resulting in the need to increase the staff, primarily Probation Officers. The Adult Probation Department utilizes probationers to probation officer staffing ratios that are applied to ensure positive outcomes. Adult Probation is known for employing evidence-based practices and maintaining safe situations with officers. There are staff increases recommended in the FY 2017 budget for a variety of caseloads including: Domestic Violence, Sex Offenders, Seriously Mentally Ill, Standard Probation, Interstate Compact, Pretrial Defendant Monitoring, Prison Reentry, DUI and Drug Courts, and Custody Integration. One of the many drivers of our increased need for staff is the Prison Reentry Program. In the past, most prisoners exiting the State Prison System would be placed on Parole, a state function. However, in recent years there is a trend to give them a Probation Tail. This means that they leave the prison environment and are placed on Probation, not Parole. This creates an additional financial and operational burden on Maricopa County. This is just one example of the continuing state cost shifts that are occurring. In total, there are twenty-one positions that will be added on July 1, 2016, if approved. In addition, on a quarterly basis, Adult Probation will work with the Office of Management and Budget to evaluate the need for additional staff. Thereby, the County can keep the staff-to-probationer ratio effective. If the analysis shows a need for additional staff, then a contingency item will be brought to the Board of Supervisors. The operating cost associated with the 21 new positions is \$923,824 in the Detention Fund and \$602,028 in the General Fund. There is additional funding



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identified in contingency in the event that adding staff during the fiscal year is needed. Finally, in the Capital Improvement Program, there is \$6 million for the expansion of the Southport and Black Canyon facilities to accommodate growth of staff.

Juvenile Probation is the last component of the Judicial Branch controlled by the Superior Court. As of April 2016, the average daily population in Juvenile Detention is 151 juveniles, down from 174 in FY 2015. In recent years, the department has focused on incarceration alternatives. Therefore, the detained population has decreased from a high of 440 in 2006. Juvenile Probation has also adopted new standards for evidence-based practices to continue to reduce recidivism. Overall, the FY 2017 budget for Juvenile Probation decreased. In the General Fund, the budget decreased by 2.8%, and the Detention Fund saw a small increase of 1.8%. There were 10.5 full-time equivalent positions that were eliminated in the budget due to recruitment inactivity. This is part of the cost reduction in this department.

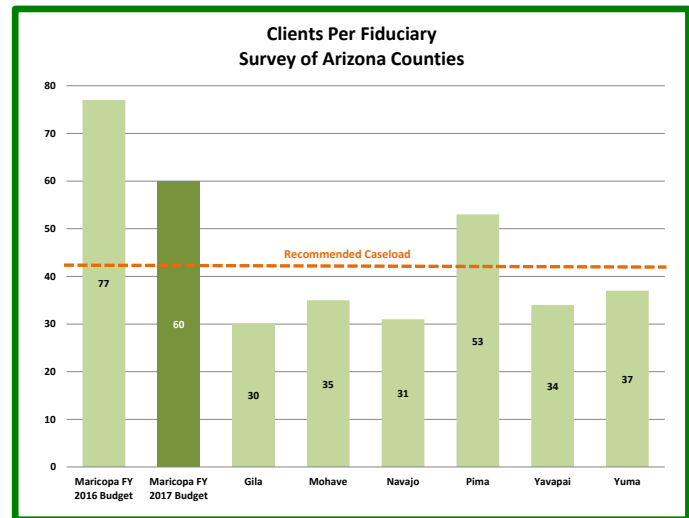


The Clerk of Superior Court is a constitutional office. The main function of this office is to support the Judges of Superior Court. Their functions include: court-related records management and financial services for the justice system, the legal community, and the public. The FY 2017 operating budget is increasing by approximately \$153,159 to provide courtroom support for the new Juvenile Court. The Clerk's Office also has a \$1.56 million carryforward for the replacement of their Restitution, Fines and Reimbursements System.

The Justice Courts are 26 independent community courts that deal with civil and criminal traffic, misdemeanor offenses, small claims, evictions, orders of protection, injunctions, and other minor civil and criminal offenses. The Justice Courts General Fund operating budget has increased to fund four new positions which consists of two new trainers and two new Video Court positions. The operational cost increase for these four positions is \$267,603. The new Video Court will result in efficiencies for the Maricopa County Sheriff's Office, as they will not have to transport in custody inmates out to each Justice Court for arraignments, pre-trial conferences, change of pleas, and sentencing for misdemeanor cases. This will be a cost savings in gas, wear on our vehicles, and staff time. More about the savings for the Sheriff's Office later in the letter.

The mission of the Maricopa County Attorney's Office (MCAO) is to provide quality prosecution, victims' services, crime prevention, and legal counsel for County government. MCAO's General Fund operating budget for FY 2017 is increasing by 2.4% due to increased costs associated with child abuse, sex assault and strangulation exams, victim and witness travel, and software license maintenance. The County Attorney's Office is also expanding their law clerk program that assists prosecutors in cost effective legal research. Due to reduced funding in their Grants, Diversion, Fill the Gap, and Criminal Justice Enhancement Funds, thirteen (13) positions are being transferred to the General Fund as follows: seven (7) Attorneys, three (3) Legal Support Specialists, one (1) Administrative Staff Supervisor, one (1) Legal Assistant, and one (1) Social Worker. To minimize the impact on the General Fund, budgeted personnel savings was increased from 6.8% to 7.5%, a level for which the office has been achieving.

The Public Fiduciary Department has not received a significant budget increase since FY 2012. Because of a major increase in cases since the last staff increase, the department will receive a 12% increase. The Public Fiduciary Department serves as court-appointed Guardian, Conservator, and Personal Representative for individuals and estates when no other person or corporation qualified is found. The Public Fiduciary protects the legal rights and financial interests of vulnerable adults and administers the estates of deceased persons. In the FY 2017 budget, the office will receive four new fiduciary positions and one support staff. The increase for these new positions will be \$342,423, which will be offset by \$200,871 of additional General Fund revenue that will be generated by the four new fiduciaries.



The Maricopa County Sheriff's Office (MCSO) is responsible for law enforcement in the unincorporated areas of the County and in contracted cities and throughout Maricopa County as needed. In addition, the Sheriff's Office is also responsible for adult detention and operational costs related to running one of the nation's largest jail systems. The FY 2017 recommended budget is a 0.6% increase in the General Fund and a 2.9% increase in the Detention Fund. The Melendres budget went down by \$4.2 million primarily due to a reallocation of budgeted overtime to the General Fund. There were a number of adjustments including changes in the budgeted vacancy savings, reductions in education, training, general supplies and services, fuel, leases, and capital equipment offset by increases in overtime.

In addition, the Board is continuing the funding for the new Intake, Transfer, and Release Detention Facility and will begin a new CIP project of \$1.7 million to bring electricity to the Buckeye Hills Shooting Range. This project will save in future operating costs as it currently costs \$353,342 annually to operate the existing generator. The return on investment for this project is a little less than five years.

**Supplemental Permanent Injunction/Judgment Order
October 2, 2013**

1. Detaining, holding, or arresting Latino occupants of vehicles based on a reasonable belief, without more, that such persons are in the country without authorization;
2. Following or enforcing its "LEAR" policy, as currently written, against any Latino occupant of a vehicle in Maricopa County;
3. Using race or Latino ancestry as a factor in determining whether to stop any vehicle;
4. Using race or Latino ancestry as a factor in making law enforcement decisions with respect to whether any Latino occupant of a vehicle may be in the country without authorization;
5. Detaining Latino occupants of vehicles stopped for traffic violations for a period longer than reasonably necessary to resolve the traffic violation in the absence of reasonable suspicion that any of the vehicle's occupants have committed or are committing a violation of federal or state criminal law;
6. Detaining, holding, or arresting Latino occupants of a vehicle for violations of the Arizona Human Smuggling Act without a reasonable basis for believing that the necessary elements of the crime are present; and
7. Detaining, arresting, or holding persons who are occupants of motor vehicles based on a reasonable suspicion that they are conspiring with their employer to violate the Arizona Employer Sanctions Act.

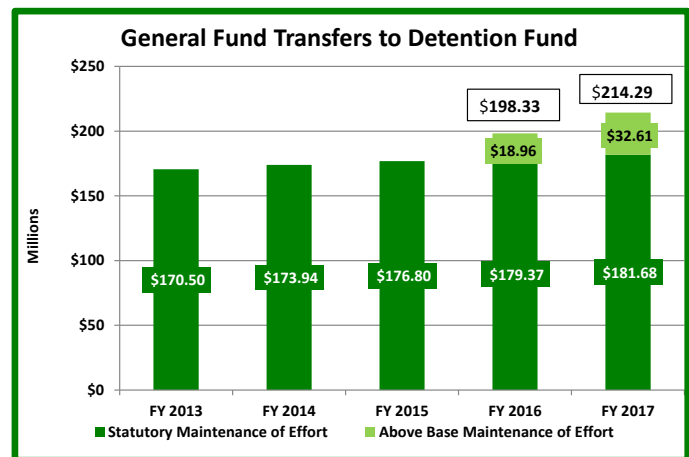
In October 2013, the United States District Court for the District of Arizona issued a Judgment Order in the Melendres v. Arpaio suit, which was originally filed in 2007. It alleged that the MCSO targeted Latinos and those who looked Latino in order to verify their immigration status and detain undocumented immigrants in violation of their rights under the Fourth and Fourteenth Amendments.

In May 2013, the court issued Findings of Fact and Conclusions of Law after conducting a

bench trial. The court found that MCSO operations did violate the rights of the class under the Fourth and Fourteenth Amendments. The court permanently enjoined MCSO as outlined in the October Supplemental Permanent Injunction/Judgment Order (above) which stated the requirements which MCSO must follow in order to comply with the court's ruling. The requirements were varied and include, but are not limited to, creating an implementation unit, community outreach, a variety of training including bias-free policing and enforcement of immigration laws, documentation of traffic stops, use of video equipment, time limits for completing incident reports, and review of those reports by a

supervisor. It also provided for a Court Appointed Monitor. The total operating costs at MCSO for implementation of the order for FY 2017 will be \$10,239,881. An over \$4 million reduction is due to moving much of the overtime budget from this cost center back to the General Fund. There is also \$3,023,124 for the cost of the court monitor budgeted. This brings the total budgeted for FY 2017 to over \$13 million. These costs include: training, outreach meetings, data collection and analysis software and hardware, development and implementation of an early intervention system, bi-lingual pay and litigation costs. The cost of this case including litigation costs since the inception of the case in 2008 has been over \$42 million.

The Detention Fund is funded partially by a local tax, the Jail Excise Tax, which was approved by the voters in 1998 for use in building and operating the adult and juvenile detention facilities and to lower the inmate and juvenile populations. The tax will expire in FY 2027. Other revenue sources are the Jail Per Diem Charges that are assessed to local cities and towns that house their misdemeanor inmates in our detention facilities. As was discussed above, the Jail Excise Tax has been growing at a low rate. The Jail Per Diem collections are also declining. In FY 2017, the budget is being reduced as less city inmates are booked into our jails or are staying for shorter durations. This is a good long-term trend, however, in the short run it means that the Detention Fund is not self-sufficient. The final major funding source is a required transfer of funding from the General Fund, referred to as the Maintenance of Effort (MOE). This revenue grows annually based on a statutory inflator. The Detention Fund is utilized by the Sheriff's Office, Correctional Health Services, Adult Probation, Juvenile Probation, Integrated Criminal Justice Information System and Facilities Management. When the fund has a structural imbalance, the General Fund must allot an above-base allocation. The required MOE and the Above Base MOE is growing substantially every year. Together these two are over \$214 million. The MOE grew by \$2,308,858 and the Above Base MOE increased by \$13,652,519. The graph above shows the tremendous financial issue that this has become for Maricopa County.



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General Government and Education Systems

Maricopa County Educational Services Agency (MCESA) is the educational arm of Maricopa County government. This agency, overseen by the Superintendent of Schools, provides services to school districts, teachers, and students throughout Maricopa County. Their services include: school finance and payroll services, small school services, election services, grant management, homeschooling, private school oversight, assessments, educator effectiveness, performance standards, and Science, Technology, Engineering, and Mathematics (STEM). The General Fund budget recommendation is an increase of 3.5%. The agency also began a pilot program, Youth Education Engagement Services (YEES), that was approved by the Board on October 12, 2015.

The YEES Program was developed to connect youth, caring adults, and the school community. The Program has three approved services: Educational Intervention, Education Liaison, and Education Capacity Building. The youth education intervention (mentoring) services are provided to justice-involved youth who have been diverted from the Juvenile Justice System. They must be in grades 6 - 9 or age 15 years old or younger. The youth must be identified as mid-to-high risk to offend. Finally, the youth are demonstrating evidence of educational disengagement.

The program's services include:

1. Providing professional learning around creating a supportive school culture;
2. Providing mentors for youth demonstrating evidence of school disengagement; and
3. Supporting successful youth placement.

Funding for this program is budgeted in FY 2017 at \$679,906 and is funded out of the Detention Fund as a non-recurring expense. It will not be added to the operating budget until evidence-based data is available to validate the effectiveness of the program at the end of the pilot. The pilot will last for two years.

There are additional activities in the FY 2017 recommended budget that deserve notation. Two major general government software upgrades continue to be funded in the recommended budget: the Assessor's Computer Aided Mass Appraisal (CAMA) system and the Enterprise Resource Planning System. Project Reserve funding has also been set aside for the replacement of the Treasurer's IT System.

The Assessor's Office is responsible for providing property assessment services to Maricopa County property owners. This office also efficiently and effectively administers all laws and regulations for Maricopa County property owners so they can be assured that all ad valorem properties are fairly and equitably valued. The need for the new Computer Aided Mass Appraisal (CAMA) system has been on the horizon for many years. This system will provide the technology needed for this office which assesses 1.7 million parcels a year in support of property tax assessments for over 1,795 taxing jurisdictions in Maricopa County. This system is crucial to adequately perform the essential duties of the Assessor's Office. The planning phase of the project was completed in FY 2015, and implementation began in FY 2016. Project completion is slated for FY 2018 with no significant cost variance to the original project budget of \$24.1 million.

Maricopa County is leveraging its current Financial System (Advantage Financial from CGI) to implement its first Enterprise Resource Planning System (ERP) which is planned to go-live in July 2016 for FY 2017. The ERP project was approved for \$28.5 million and included funding for the vendor's professional services and software as well as internal resource needs. The ERP implementation impacts all County departments as they conduct financial and procurement transactions and perform budgeting functions. The Office of Enterprise Technology (OET) has provided project oversight and technical support. The ongoing costs (hosting and maintenance) are funded through the OET's technology major maintenance, \$2.1 million for FY 2017.

The Treasurer's Office collects the property taxes for the various jurisdictions in Maricopa County. They invest and provide banking services for school districts, special taxing districts, Maricopa County government, and many others. Their system also is in need of a software replacement. The Treasurer's technology staff has procured a contract with a software vendor and developed a proposed project budget. A project reserve in the amount of \$31 million has been set aside for this project, and was approved by the Board on May 2, 2016.

The Recorder and Elections departments are both constitutional offices that provide mandated services to Maricopa County residents. The Recorder's Office records official documents such as deeds, plat maps, and ordinances. The office has more than 146 million images available and is the first Recorder's Office in the nation to have documents accessible on-line. In FY 2016, the Recorder's Office began a partnership with the Maricopa County Departments of Air Quality and Environmental

Services by facilitating the acceptance of their documents at the eleven (11) kiosk locations around the valley.

The Elections department is in compliance with HAVA (Help America Vote Act) and has state-of-the-art technology to assist the estimated 2.1 million registered voters in Maricopa County. The office provides election support to most of the jurisdictions in the County. They have an Insight optical scan voting system and an Edge touch screen system in all of the 724 precincts in Maricopa County. They will also continue the utilization of electronic poll books at polling places, which will improve accuracy and decrease confusion for voters and poll workers. In the recommended budget, there is \$12.1 million in funding for the Primary and General Elections to be conducted this coming August and November.

The Parks and Recreation Department was one of the Zero-Based Budget Departments this budget development year. As a result, funding in FY 2017 of \$62,788 enables the Parks and Recreation Department to have seasonal contact station staffing in place to open entry stations and nature centers during operating hours when customers visit our parks. Additionally, the Parks and Recreation Department will be utilizing one-time Special Revenue fund balances in FY 2017 to purchase Priority One vehicles and boats totaling \$1,021,199.

Finally, the Nature Conservancy has been operating the 770-acre Hassayampa River Preserve within the Vulture Mountain Recreation Area for many years. Recently, the Board of Supervisors unanimously approved a Cooperative Agreement with the Nature Conservancy to transfer a portion of the Hassayampa River Preserve property to the County Park System. The Conservancy will retain ownership of most of the preserve but will transfer around seventy-seven acres. The space transferred will include the visitor center, a portion of the river channel and Palm Lake. The operational expenditures for staffing (3.0 FTE), along with supplies and services has also been funded, totaling \$246,735 in FY 2017.



Technology Infrastructure and Capital Improvement

Maricopa County began its present day Capital Improvement Program (CIP) in FY 2000. Previously, the CIP plan utilized a modified “pay as you go” financial policy. The County has paid cash for most CIP projects. The County currently has Certificates of Participation and Lease Revenue Bonds. The debt service on this is paid with cash that has been set aside for capital improvements. Because of our new budgeting philosophy of utilizing the “*most likely*” scenario for revenues and funding contingency at a much lower level, less cash funding for capital projects will occur into the future. It is anticipated that our capital improvement program will slow until a new funding methodology is established by the Board of Supervisors.

The County’s CIP is found in seven distinct capital funds: Transportation Capital Projects (234), Intergovernmental Capital Projects (422), County Improvement (440), General Fund County Improvement (445), Detention Capital Projects (455), Technology Capital Improvement (460), and Detention Technology Improvement (461). There are a total of 82 projects for FY 2017: 13 technology projects, 13 facilities projects, 54 transportation projects, and two intergovernmental projects.



Technology projects consist of a Computer Aided Mass Appraisal system for the Assessor's Office, IT Infrastructure Refresh Phases I and II, IT Enterprise Data Center, County telephone system, public radio system, Enterprise Resources Planning System for the offices of Management and Budget, Finance, and Procurement, the Byte Information Exchange (BIX) Room upgrade, the Treasurer Technology System Upgrade, and a Jail Management Information System. All of these technology projects are modernizing and updating the County's infrastructure, communication, security systems, pro-active system monitoring, and essential business tools. The offices of the Assessor, Management and Budget, Finance, and Procurement started the upgrading process of their outdated systems in FY 2014. Major milestones were met in FY 2016 as full implementation is expected in following fiscal years.

Facilities projects consist of East Court improvements for the completion of the build out of the 8th floor and the building out of the 9th floor to updated courtrooms (\$7.0 million), expansion of two Adult Probation locations, Black Canyon (\$3.0 million) and Southport (\$3.0 million), bringing power to the Buckeye Hills Shooting range (\$1.7 million), the Chambers Building remodel for the exterior restoration and interior tenant improvements (\$1.5 million), and the West Court asbestos removal (\$385,000).



The largest facility project began in FY 2016 at the Durango campus, the new Intake, Transfer, and Release Jail. After the completion of a Jail Master Plan in FY 2015, work began on the programming and design of the new jail at the Durango Campus. The facility will improve intake requirements and meet court-mandated times. The facility also offers a flexible, open plan that serves short-term needs of the intake process without additional transfers and relocations that add time and cost to processing. In addition, the facility serves the needs of pre-sentencing. The total cost of this project is budgeted at \$185 million.



After years of planning, construction of the new Southwest Justice Courts began in FY 2016. The project will consist of the construction of a single story, 60,000 square foot facility to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts, as well as providing for a future precinct.

Transportation conducts capital projects under the Board of Supervisors' approved category budgets of MAG Arterial Life Cycle Program, County Arterials, Bridge Construction and Preservation, Dust Mitigation, Intelligent Transportation System, Pavement

Construction and Preservation, Partnership Support, Right-of-Way, Safety, Transportation Administration, Traffic Improvements, and Transportation Planning.

Phase I of Northern Parkway, Sarival Road to Dysart Road, including the Reems Road and Litchfield Road overpasses, and landscaping, is complete. Phase II from Dysart Road to 111th Avenue is undergoing an evaluation, including updated traffic projections and socio-economic data. Design and right-of-way acquisitions are expected to resume in FY 2017 once the evaluation is complete. Construction of Phase II is projected to start in FY 2018 with completion in FY 2019.

The County's Parks and Recreation Department continues its development of the Maricopa Regional Trail System and the study of the Vulture Mountain Recreation Area for future management and development.

The Hassayampa River Preserve Unit of Vulture Mountain Cooperative Recreation Area was approved by the Board of Supervisors in 2013. Vulture Mountain Cooperative Recreation Area will provide the Parks and Recreation department with management oversight for Hassayampa Day Use. The Vulture Mountain Recreation Area will be the newest addition to the Maricopa County Park System. The Hassayampa Day Use Center is currently managed by The Nature Conservancy which plans to donate the operations and management of the land and buildings to Maricopa County Parks and Recreation. There are improvements planned consisting of an ADA restroom building, basic infrastructure modernization to include electrical, sewer, and water, as well as some parking improvements. This area will become the park headquarters location for the entire Vulture Mountain Cooperative Recreation Area.

Although much of our Capital Improvement Projects (CIP) are funded with cash, in recent years there has been a need to consider debt financing for projects that are needed immediately and are large in scope. The Madison Street Jail Adaptive Reuse Project falls into this category. This is a refurbishing of the Madison Street Jail that was vacated in 2005. This \$116 million project will house the County Attorney's Office allowing us to get a number of our departments out of leased space and into County owned and operated space. The adjacency to the Downtown Courthouse makes it precisely the right location to accommodate the County Attorney's Office. Because of the size of the building project, it will require debt financing.

Finally, projects that were completed during FY 2016 include the Information Technology Infrastructure Refresh Phase 1 and East Court Building 7th and 8th floors.

Health Care Issues

Health, Welfare and Sanitation accounts for 21.78% of Maricopa County's budget. It continues to be one of the largest components of the County budget but is the area least under the County's control. Most of these costly programs are managed by the State of Arizona, and County funding is required by State law. These programs are inclusive of a number of issues, including acute and long-term health care for the poor, behavioral health care, tuberculosis services, services for people with HIV/AIDS, public health, environmental and air quality programs, correctional health, and autopsies.

Mandated health care support costs that are distributed to the State of Arizona are \$176.5 million for FY 2016. The largest mandated contribution is \$155.5 million for the Arizona Long Term Care System (ALTCS), the State's Medicaid long-term care program. The County will also have to pay \$19.0 million to the Arizona Health Care Cost Containment System (AHCCCS), which is the State of Arizona's Medicaid system for acute medical care. The AHCCCS contribution remained relatively flat from last fiscal year, but the ALTCS program increased by \$1.2 million. Finally, the County is required to pay an

estimated 34% of the cost to treat Sexually Violent Persons who are released from prison and continue to receive mental health treatment. This was a cost shift to counties that began in FY 2010; and until a recent change in legislation, Maricopa County was paying 50% of the costs. The cost estimate for next year is \$2.3 million.

In addition, Maricopa County is mandated to contribute to the State's behavioral health programs through a court order (Arnold v. Sarn) that settled in March 2014. The total estimated amount for FY 2017 is \$57.7 million, which is a \$2.5 million increase over FY 2016 based on estimated costs for population growth and medical treatment cost increases. With the settlement of the Arnold litigation, there may be opportunities for Maricopa County to more actively participate in the allocation of this large and growing cost. A very large portion of the adult jail population has mental health needs. This population filters in and out of jail, increasing the workload for our criminal justice system and creating public safety concerns. Research on this issue will proceed in the coming fiscal year as a new Regional Behavioral Health Authority (RBHA), Mercy Maricopa, is transitioned into the community.

Correctional Health Services (CHS) provides health care in our six adult detention facilities. This service is critical to the welfare of the inmates who are either pre-sentenced or serving out their sentence with the Maricopa County Sheriff's Office. The FY 2017 budget has \$3.5 million in the General Fund and \$60.6 million in the Detention Fund, a 1.2% reduction.

This year, CHS received a great honor. Maricopa County was awarded the 2015 R. Scott Chavez Facility of the Year.

"This prestigious award is presented each year to only one facility selected from among 500 jails, prisons, and juvenile confinement facilities that participate in the NCCHC's nationwide accreditation program."

Thomas L. Joseph, President and CEO of the National Commission on Correctional Health Care (NCCHC)

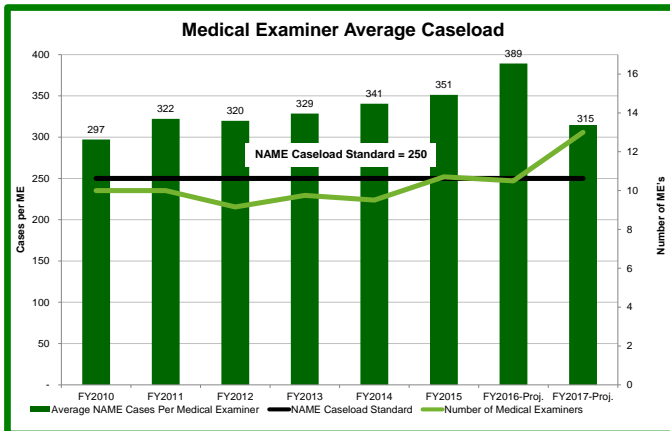
This is a tremendous achievement and should significantly limit the liability in the jails. It is a great testament to the excellent health care that it provided by Correctional Health. The last remaining obstacle for CHS is to exit a long-standing federal court case that monitors jail conditions, Graves v. Arpaio. Compliance with the 4th Amended Judgment has been documented and sent to the federal court. Funding for compliance with the 4th Amended Judgment is increasing to \$3.8 million in FY 2017.



The mission of the Department of Public Health is to provide leadership, resources, and services to people and diverse communities in Maricopa County so that health is promoted, preserved, and protected. Public Health was one of the Zero-Based Budget Departments this year, and so it was reviewed at a detailed level. As a result, Public Health's FY 2017 budget includes a reduction of 0.7%. This is due to a decrease in general and other supplies and an increase to personnel savings. This is offset somewhat by an increase in medical supplies and lab costs. The General Fund budget is \$11,855,728.

The mission of the Office of the Medical Examiner (OME) is to provide professional medicolegal death investigations of individuals dying under statutorily defined circumstances. The office's role includes providing accurate and timely information to families, the public, law enforcement, and others of

investigative results to enhance public safety and the public health of the community. This year, OME had a Zero-Based Budget Department, and as a result, will receive additional funding. The Office has



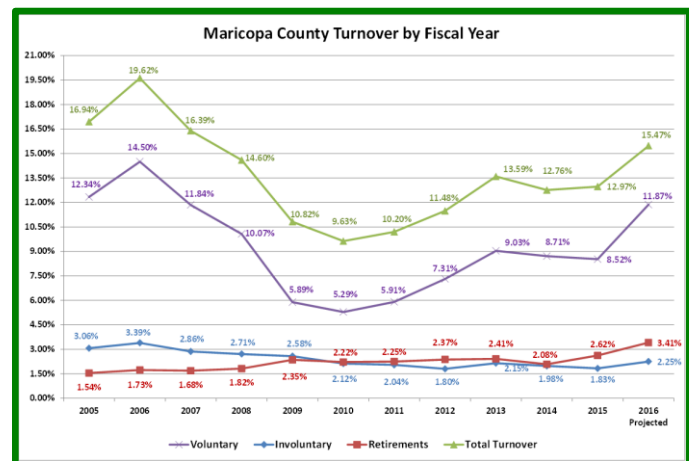
struggled over the past several years with significant increases in volume and staff turnover. This budget is recommending that 6.5 positions be added to the office including an additional Medical Examiner. The cost of this staff increase is \$496,946.

maintenance. The Office of Enterprise Technology will assist with the development and installation of this much-needed system. Finally, the Office received \$350,000 to outsource the transport services. OME had a pilot program underway this past year and was able to significantly improve the percentage of scene arrivals within two hours. Before the pilot, this only occurred 55.9% of the time, delaying autopsies. The improvement is expected to be 86 - 92% as what occurred during the pilot interval. The total budget increase is 17.0%. If approved, the increased outcomes are likely to result in the Office receiving accreditation from the National Association of Medical Examiners (NAME).

In addition, the department will receive a new Case Management System. The current system is end-of-life and is no longer functional. The one-time cost of this system is \$232,800. In addition, there are ongoing operational costs of \$128,885 for technology support and

Employee Compensation and Benefits

Employees are our greatest asset and also our largest cost. County employees deliver our services and are the face of Maricopa County government. We count on our employees to provide excellent services and to be effective and efficient as they execute their duties as public servants. About sixty percent of our operating costs are attributed to personnel-related expenses. After a year with no pay for performance funding for the County's 12,795 (County only, not district) regular employees, funding has been provided in this recommended budget. The cost of including this increase in the FY 2017 budget is \$20.8 million. However, as you can see from the graph to the right, the voluntary turnover trend in FY 2016 has increased from 8.9% to 11.87% according to information from the Human Resources Department.



There are several retirement systems that are managed by the State of Arizona who service the employees of Maricopa County. The systems are the Arizona State Retirement System (ASRS), Public Safety Personnel Retirement System (PSPRS), Elected Officials Retirement Plan (EORP), Probation Officer Retirement Plan (PORP), and Correctional Officers Retirement Plan (CORP). The contribution rate for PSPRS decreased from 48.83% to 45.32%. While there was no change to EORP, there were slight increases for ASRS from 11.47% to 11.48%, PORP from 19.95% to 20.88% and CORP from 16.25% to 16.62%. All of these changes resulted in a net Countywide decrease of \$663,248 in costs for FY 2017.

Maricopa County provides health insurance coverage and other benefits to over 11,634 employees and when combined with their eligible covered family members, a total of over 27,500 individuals are covered. Employee benefit plans are an important part of the County's total compensation package. The quality and value of the benefits program have been maintained in a cost-effective manner. Moving to self-insurance for medical and other benefits in FY 2008 has provided the opportunity to better manage costs. Health care cost increases have been minimized by managing utilization of health care, and encouraging "consumerism" that steers patients to less-expensive, yet effective, treatment options.

However, as we move into FY 2017, costs in the Employee Benefit Trust have begun to increase. The Benefit Trust has been over funded for the past several years. At the end of FY 2010, the trust was \$10.3 million beyond the reserve requirements. Over the past several fiscal years, employee and employer rates have been set to allow the County to burn off excessive fund balances in the Employee Benefits Trust. Premium holidays have occurred in fiscal years 2011, 2014, 2015, and 2016. However, that practice will be coming to an end. The reserves are now below the recommended levels and so employer costs are increasing. It was anticipated that rates would increase in FY 2017 and that is coming to fruition. The increase in employer premiums in FY 2017 will be over \$18.0 million.

Finally, it is important to note that the FY 2017 budget has made significant adjustments to the budgeted vacancy savings in numerous departments. As part of the budget review, all departments had their budgeted vacancy savings compared to the actual vacancy savings being achieved. Vacancy savings occurs in departmental budgets because of turnover. Inevitably, it takes time to fill vacant positions and as a result, savings against the budget occur. Many departments were far exceeding the vacancy savings that were part of the FY 2016 budget. After the review, adjustments were made which resulted in a \$4.4 million savings in the General Fund and \$4.1 million in the Detention Fund. These savings were used to offset other budgetary increases that were necessary in FY 2017. During the fiscal year, these vacancy savings will be tracked closely.

Conclusion

This is a budget that we can and should be proud of. It is conservative, but still is able to accomplish many goals. We have continued to fund the structural imbalance in the Detention Fund by allocating funding from the General Fund. In addition, we have maintained our General Fund reserve goal of two-months of operating costs, and established the two-month reserve in the Detention Fund. This was a significant achievement. The new Madison Street Jail Adaptive Reuse Project is being funded in order to plan for the future needs of the County Attorney's Office, while getting a number of County departments out of leased space. We have continued to fund the needs of the criminal justice system by adding needed resources in Adult Probation, the County Attorney's Office, and Superior Court.

These accomplishments are a result of a collaborative process with Chairman Hickman and Board members, the County constitutional officers, the Judicial Branch, and our appointed officials. It is with sincerity that I thank everyone who curtailed requests for additional funding in order to ensure that our budget was structurally balanced, and that we were able to provide for a modest pay for performance plan for our employees.

Sincerely,



Shelby Scharbach
Interim Maricopa County Manager



Strategic Direction

Strategic Business Planning Philosophy and Cycle

The County is committed to providing high-quality services to its customers and ensuring that the most critical needs of the community are being met with measurable results. The County integrates planning, budgeting, reporting, evaluating, and decision making for all Maricopa County departments and agencies. This strategic process provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results. Maricopa County is meeting the challenges of shifting demand for services and difficult economic times with a careful allocation of funding to meet public service needs.

Departments update strategic business plans (SBP) as needed and include strategic and operational elements. Strategically, issues and potential issues from external sources are identified which will affect the department in a three to five year horizon. Goals that mitigate the risks are built in response to the issues. Operationally, business objectives representing the tasks needed to achieve the goals can be included in the SBP.

The activities and performance measures associated with the activities link in to the fiscal year. In keeping with the budget development cycle, all changes to SBPs that affect these elements are completed and approved prior to the start of the budget preparation cycle. Every activity will have a set of four performance measures that focus on the end service recipient (customer): Demand – what is requested; Output – what is provided; Result – the quality of the service provided; Expenditure Ratio – a trend measure of cost to service provision. Departments may include as many of these measures as needed and may also include inward facing measures (indices, workload, populations, etc.).

Countywide Strategic Plan 2015-2018

The Board of Supervisors' Countywide Strategic Plan is meant to guide County government actions to address current and future needs in Maricopa County. It sets direction for County government regarding its roles and responsibilities, and Maricopa County government officials use it to help guide decision-making.

During the winter of FY 2014, the Board of Supervisors collaborated with the Elected Officials of Maricopa County to consider an update to the 2011-2015 Maricopa County Strategic Plan. The body of Elected Officials recognized value in streamlining the County's priorities from 10 down to 5, and narrowing the focus and attention on county-wide strategic goals from 29 to 14. Each priority area has several goals to achieve the Board of Supervisor's vision for the community.

On May 5, 2014, the Board of Supervisors officially adopted the following strategic plan and it was updated in March 2015.

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe environment.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

Core Values

- Public Interest First;
- Open and Honest;
- Accountable;
- Measure Results;
- Relentless Improvement;
- Communicate and Collaborate; and
- All People Realize Their Full Potential.

Strategic Priorities and Goals

Strategic Priority: SAFE COMMUNITIES - Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.

Strategic Goal: By end of FY 2018, public safety is enhanced by reducing the number of adult probationers convicted of a new felony offense to 8% or lower.

Strategic Goal: By end of FY 2018, the overall rate of juvenile recidivism is 20% or less.

Strategic Goal: By end of FY 2017, 90% of Cradle to Crayons youth with petitions filed have permanency established within 365 days of the petition filing.

Strategic Goal: By the end of FY 2016, for moderate to high risk Seriously Mentally Ill (SMI) offenders, decrease the recidivism rate by at least 5 percentage points by providing them with continuity of appropriate treatment and services during and after incarceration. Continue to reduce the recidivism rates for moderate to high risk SMI offenders through 2020 in amounts based upon results achieved in 2016.

County Indicators:

Violent Crime Rate • Property Crime Rate • Average length of pre-trial stay in County jail
Number of persons with mental health issues (Rule 11 finding)

Strategic Priority: REGIONAL SERVICES - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

Strategic Goal: By end of CY 2018, 100% of all air quality monitors are in compliance with federal health standards.

Strategic Goal: By end of FY 2018, 85% or more of citizens indicating satisfaction with the amount of and access to open space, parks and recreation land in Maricopa County.

Strategic Goal: By end of FY 2018, 4-5 year olds in Head Start increase their school readiness by 60% (on average in the year of their participation in Head Start--based on the State's assessment tool).

County Indicators:

Coverage levels of immunizations (MMR & Tdap) • Public Health Accreditation

Strategic Priority: GOVERNMENT OPERATIONS - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Strategic Goal: By end of FY 2018, 80% or more of County residents indicate trust in County government.

Strategic Goal: PLACEHOLDER - By end of FY 2018, Maricopa County's Employee Engagement Score (a widely used measure indicating the strength of the workforce) increases x% from the baseline established in FY 2015.

Strategic Goal: Maricopa County will improve turnaround times and response times through the use of electronic filings:

- a. 7.5% increase in electronic recordings through the Recorder's Office by the end of FY 2018
- b. 28% increase in electronic filings through the Clerk of the Superior Court end of FY 2018.
- c. By the end of 2018, the Treasurer's Office will increase the number of parcels enrolled to receive paperless statements to 10%, a percentage that will be reviewed following a study to be completed by the end of FY 2016.

County Indicators:

Citizen Satisfaction with County Performance and County Communication • Voluntary Employee Turnover Rate

Strategic Priority: GROWTH AND ECONOMIC DEVELOPMENT - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Strategic Goal: By 2018, 90% of regulated entities indicate they are satisfied or more than satisfied with their interactions with Maricopa County's regulating agencies (as measured by customer satisfaction surveys).

Strategic Goal: By 2018, 80% of participants completing workforce development training who obtain a job and remain employed after 6 months.

County Indicators:

High School Graduation Rate • Employment Levels • Median Home Values • County Per Capita Income as a percent of US

Strategic Priority: FISCAL STRENGTH AND RESPONSIBILITY - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Strategic Goal: By the end of FY 2018, 100% of all County funds will obtain structural balance.

Strategic Goal: By the end of FY 2019, Maricopa County's General Fund Operating reserves will equal two months of operating expenditures.

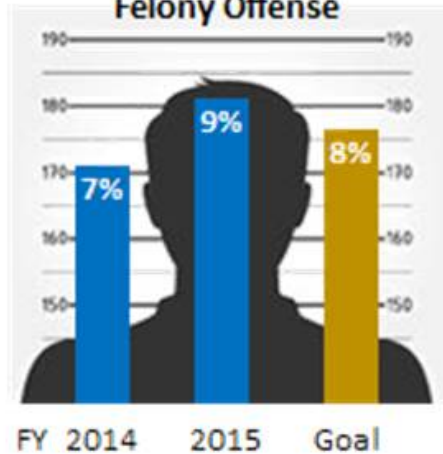
County Indicators:

Percent of General Fund expenditures going to the State through required contributions and unfunded mandates

Safe Communities

Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.

**Adult Probationers
Convicted of a New
Felony Offense**

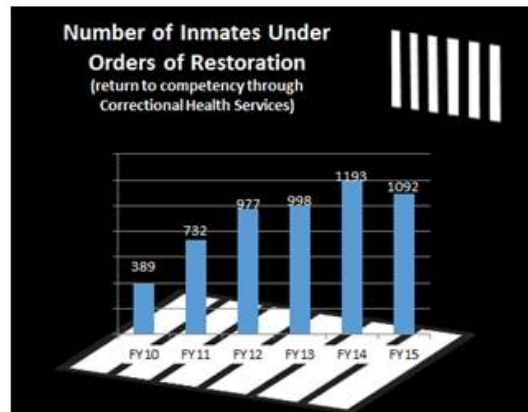


**Moderate-to-High
SMI Recidivism**

*Data being gathered
to determine
baseline and goal
during FY 2016*



**Number of Inmates Under
Orders of Restoration
(return to competency through
Correctional Health Services)**



**Cradle to
Crayons
Permanency
Established
within 365
Days**



**Greater Phoenix Area Crime Rates
(per 100,000 inhabitants)**



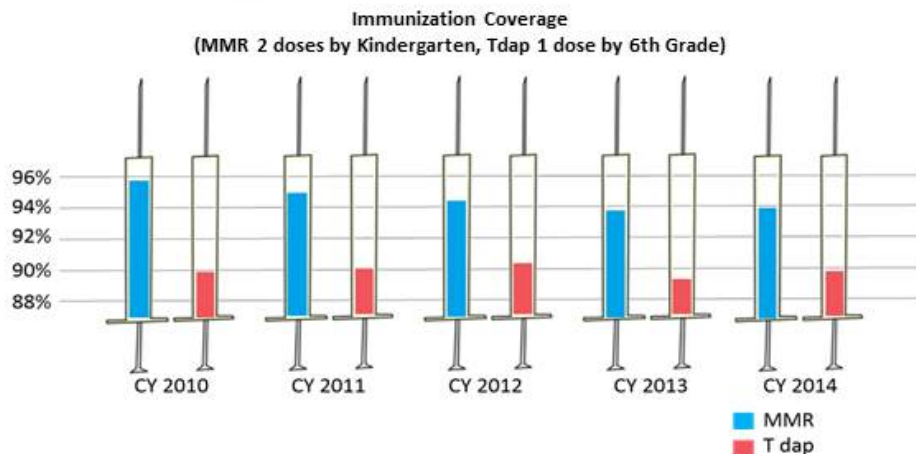
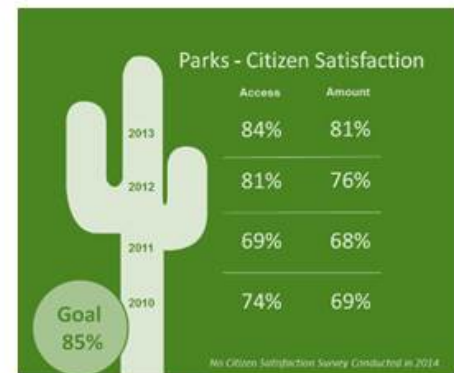
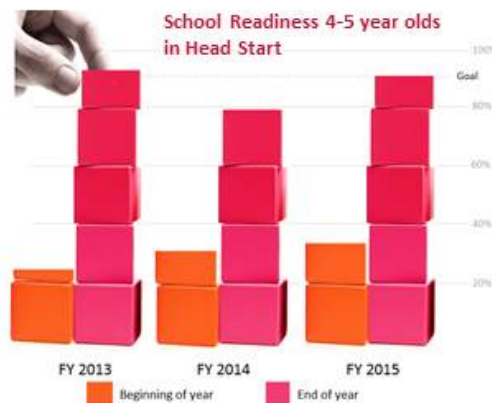
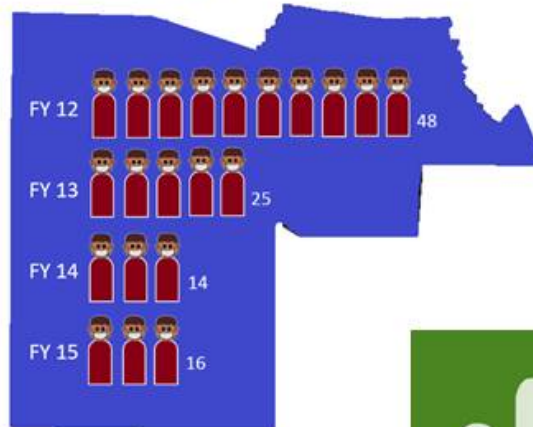
**Average Length of Pretrial
Stay in County Jail (Days)**



Regional Services

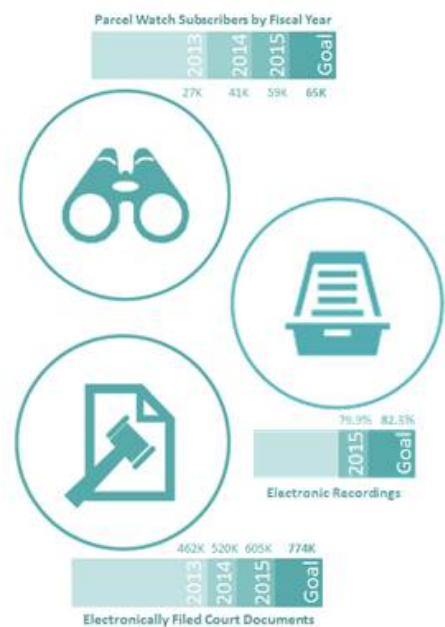
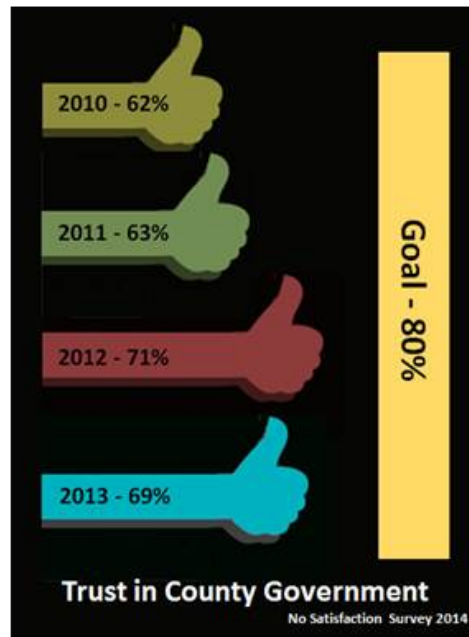
Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

Air Quality Compliance
Exceedance Days for Ozone, PM-10, PM-2.5, or Nitrogen Oxide

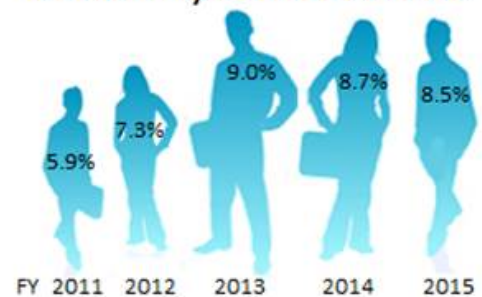


Gov't Operations

Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.



Voluntary Turnover Rate

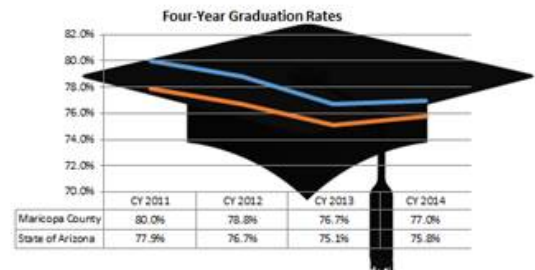


Growth & Economic Development

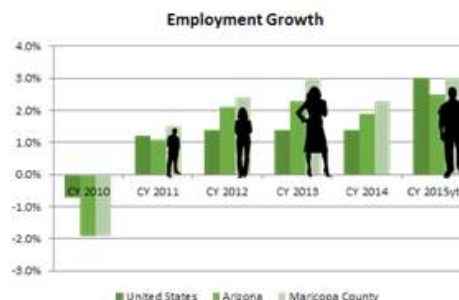
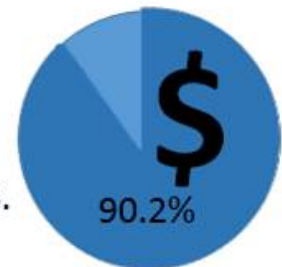
Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.



Satisfaction of Regulated Entities



Per Capita
Income as
Percent of U.S.



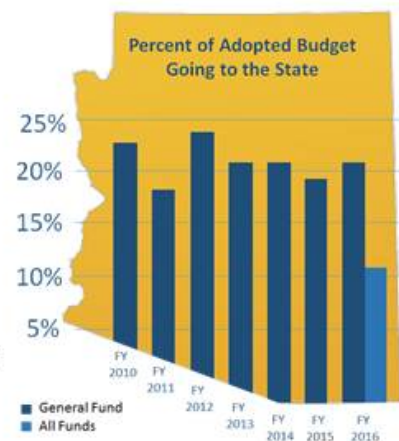
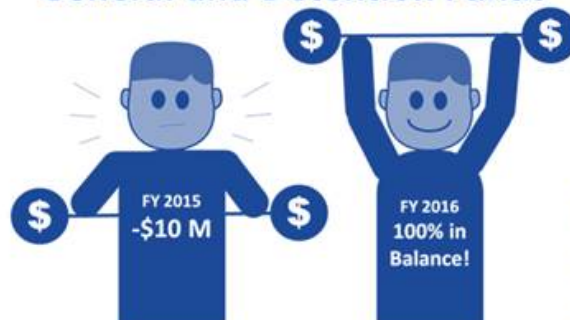
Fiscal Strength and Responsibility

Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

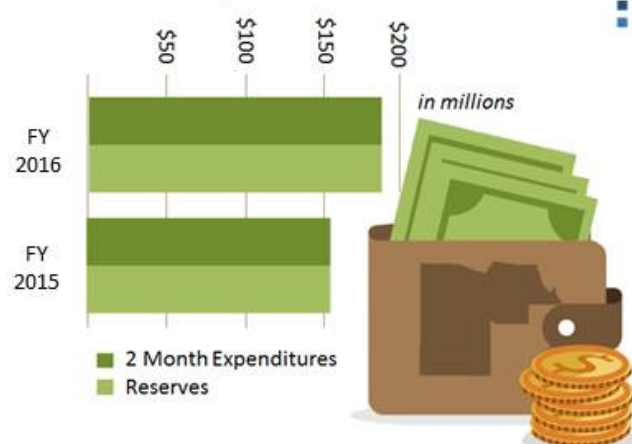
Structural Balance All Funds



Structural Balance General and Detention Funds



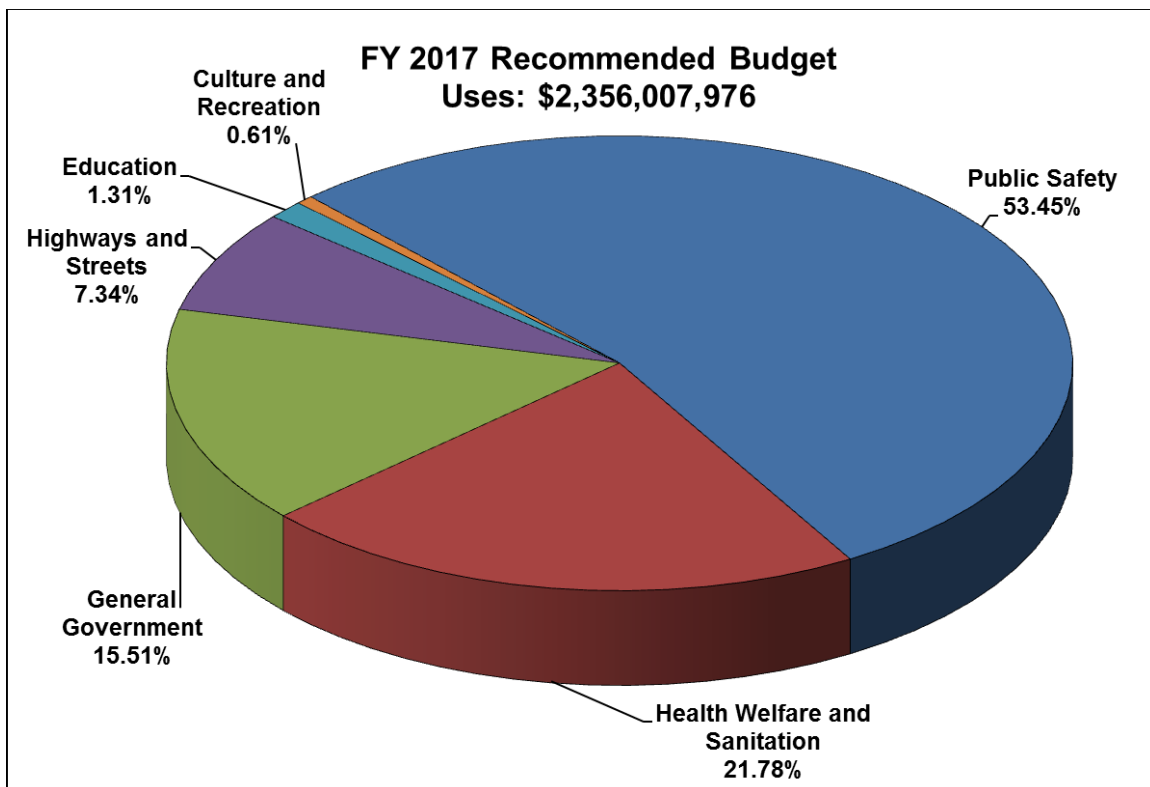
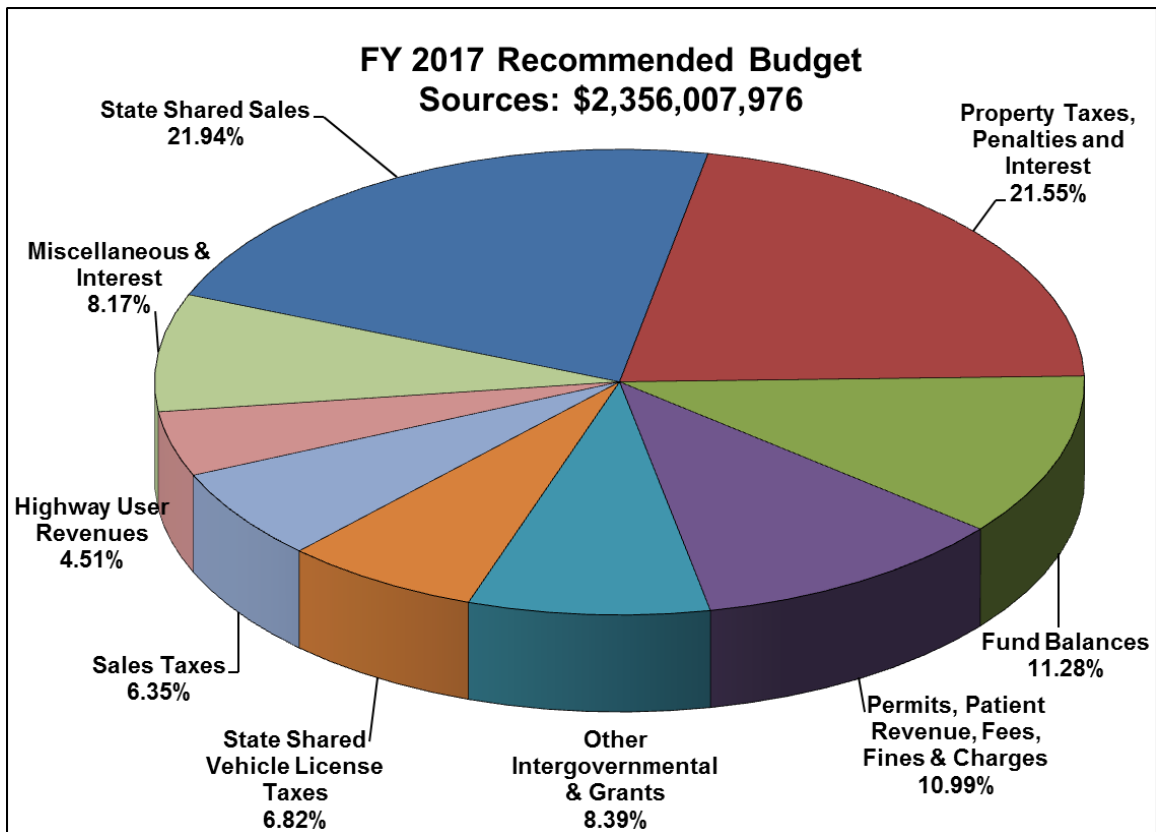
Two Months General Fund Operating Expenditures & Reserves



Consolidated Sources, Uses and Fund Balance by Fund Type

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 133,944,163	\$ 132,906,884	\$ 19,691,150	\$946,250,675	\$ 16,597,557	\$1,249,390,429	\$ -	\$1,249,390,429
SOURCES OF FUNDS								
OPERATING								
PROPERTY TAXES	\$ 500,147,476	\$ -	\$ -	\$ -	\$ -	\$ 500,147,476	\$ -	\$ 500,147,476
TAX PENALTIES & INTEREST	7,519,586	-	-	-	-	7,519,586	-	7,519,586
SALES TAXES	-	149,670,043	-	-	-	149,670,043	-	149,670,043
LICENSES AND PERMITS	2,329,936	39,531,300	-	-	-	41,861,236	-	41,861,236
GRANTS	-	156,952,708	-	-	-	156,952,708	-	156,952,708
OTHER INTERGOVERNMENTAL	2,393,521	14,375,636	-	-	-	16,769,157	-	16,769,157
PAYMENTS IN LIEU OF TAXES	13,659,917	-	-	-	-	13,659,917	-	13,659,917
STATE SHARED SALES TAX	516,863,039	-	-	-	-	516,863,039	-	516,863,039
STATE SHARED HIGHWAY USER REV	-	106,154,321	-	-	-	106,154,321	-	106,154,321
STATE SHARED VEHICLE LICENSE	149,955,458	10,769,580	-	-	-	160,725,038	-	160,725,038
INTERGOV CHARGES FOR SERVICES	18,513,960	33,496,842	-	-	4,662,059	56,672,861	-	56,672,861
OTHER CHARGES FOR SERVICES	26,101,214	69,016,212	-	-	28,596,699	123,714,125	-	123,714,125
INTERNAL SERVICE CHARGES	-	-	-	-	198,979,997	198,979,997	(198,979,997)	-
PATIENT SERVICES REVENUE	6,988	2,460,757	-	-	-	2,467,745	-	2,467,745
FINES & FORFEITS	10,372,054	13,454,834	-	-	-	23,826,888	-	23,826,888
INTEREST EARNINGS	2,400,000	838,319	-	-	524,938	3,763,257	-	3,763,257
MISCELLANEOUS REVENUE	2,504,000	6,064,028	-	-	33,000	8,601,028	-	8,601,028
GAIN ON FIXED ASSETS	-	250,000	-	-	-	250,000	-	250,000
TRANSFERS IN	-	214,322,323	14,992,954	21,654,240	-	250,969,517	(250,969,517)	-
TOTAL OPERATING SOURCES	\$1,252,767,149	\$ 817,356,903	\$ 14,992,954	\$ 21,654,240	\$232,796,693	\$2,339,567,939	\$(449,949,514)	\$1,889,618,425
NON RECURRING								
GRANTS	\$ -	\$ 713,617	\$ -	\$ 7,713,620	\$ -	\$ 8,427,237	\$ -	\$ 8,427,237
OTHER INTERGOVERNMENTAL	1,913,301	-	-	-	-	1,913,301	-	1,913,301
INTERGOV CHARGES FOR SERVICES	8,007	-	-	10,371,914	-	10,379,921	-	10,379,921
OTHER CHARGES FOR SERVICES	-	1,046	-	-	-	1,046	-	1,046
INTEREST EARNINGS	-	750,774	-	200	-	750,974	-	750,974
MISCELLANEOUS REVENUE	-	65,000	-	-	-	65,000	-	65,000
PROCEEDS FROM FINANCING	5,156,400	5,715,440	-	168,220,251	-	179,092,091	-	179,092,091
TRANSFERS IN	12,104,659	112,473	125,199,086	137,852,833	3,517,901	278,786,952	(278,786,952)	-
TOTAL NON RECURRING SOURCES	\$ 19,182,367	\$ 7,358,350	\$ 125,199,086	\$324,158,818	\$ 3,517,901	\$ 479,416,522	\$(278,786,952)	\$ 200,629,570
TOTAL SOURCES	\$1,271,949,516	\$ 824,715,253	\$ 140,192,040	\$345,813,058	\$236,314,594	\$2,818,984,461	\$(728,736,466)	\$2,090,247,995
USES OF FUNDS								
OPERATING								
PERSONAL SERVICES	\$ 550,106,082	\$ 514,926,596	\$ -	\$ -	\$ 14,957,115	\$1,079,989,793	\$ -	\$1,079,989,793
SUPPLIES	14,102,420	45,588,641	-	-	11,928,279	71,619,340	(6,412,224)	65,207,116
SERVICES	434,197,215	194,114,994	-	-	218,994,507	847,306,716	(192,567,773)	654,738,943
CAPITAL	5,206,321	6,179,768	13,353,000	-	65,000	24,804,089	-	24,804,089
OTHER FINANCING USES	249,155,111	1,814,406	-	-	-	250,969,517	(250,969,517)	-
TOTAL OPERATING USES	\$1,252,767,149	\$ 762,624,405	\$ 13,353,000	\$ -	\$245,944,901	\$2,274,689,455	\$(449,949,514)	\$1,824,739,941
NON RECURRING								
PERSONAL SERVICES	\$ 98,198	\$ 3,336,609	\$ -	\$ 5,042,052	\$ 258,188	\$ 8,735,047	\$ -	\$ 8,735,047
SUPPLIES	1,594,802	1,535,330	-	2,050	50,000	3,182,182	-	3,182,182
SERVICES	55,021,894	40,404,659	-	14,126,615	2,218,209	111,771,377	-	111,771,377
CAPITAL	6,846,002	5,849,063	118,428,210	276,183,654	272,500	407,579,429	-	407,579,429
OTHER FINANCING USES	89,565,634	69,247,124	-	119,974,194	-	278,786,952	(278,786,952)	-
TOTAL NON RECURRING USES	\$ 153,126,530	\$ 120,372,785	\$ 118,428,210	\$415,328,565	\$ 2,798,897	\$ 810,054,987	\$(278,786,952)	\$ 531,268,035
TOTAL USES	\$1,405,893,679	\$ 882,997,190	\$ 131,781,210	\$415,328,565	\$248,743,798	\$3,084,744,442	\$(728,736,466)	\$2,356,007,976
STRUCTURAL BALANCE	\$ -	\$ 54,732,498	\$ 1,639,954	\$ 21,654,240	\$ (13,148,208)	\$ 64,878,484	\$ -	\$ 64,878,484
ENDING FUND BALANCE:								
RESTRICTED	\$ -	\$ 68,491,022	\$ 7,414,230	\$387,786,999	\$ 38,936,330	\$ 502,628,581	\$ -	\$ 502,628,581
COMMITTED	-	14,304,346	20,687,750	488,948,169	2,557,158	526,497,423	-	526,497,423
UNASSIGNED	-	(8,170,421)	-	-	(37,325,135)	(45,495,556)	-	(45,495,556)

Sources and Uses of Funds



Reconciliation of Budget Changes

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
FY 2016 Adopted Budget	\$ 1,274,904,388	\$ 912,941,504	\$ 9,580,777	\$ 309,815,776	\$ 237,991,656	\$ (510,828,268)	\$ 2,234,405,833
Operating Adjustments:							
Grants, Donations and Intergovernmental Agreements	\$ -	\$ 2,475,753	\$ -	\$ -	\$ -	\$ -	\$ 2,475,753
Information and Communications Technology	-	-	-	-	-	(419,648)	(419,648)
Other Supplemental Funding	-	25,157	-	-	-	-	25,157
Total Operating Adjustments	\$ -	\$ 2,500,910	\$ -	\$ -	\$ -	\$ (419,648)	\$ 2,081,262
Non Recurring Adjustments:							
Grants, Donations and Intergovernmental Agreements	\$ 6,333	\$ 2,263,462	\$ -	\$ -	\$ -	\$ -	\$ 2,269,795
Information and Communications Technology	669,080	(12,488,180)	5,837,361	9,782,567	-	(3,381,180)	419,648
Other Non Recurring	(101,655)	3,959,374	8,721,984	(9,927,251)	-	(2,652,452)	-
Total Non Recurring Adjustments	\$ 573,758	\$ (6,265,344)	\$ 14,559,345	\$ (144,684)	\$ -	\$ (6,033,632)	\$ 2,689,443
FY 2016 Revised Budget	\$ 1,275,478,146	\$ 909,177,070	\$ 24,140,122	\$ 309,671,092	\$ 237,991,656	\$ (517,281,548)	\$ 2,239,176,538

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
FY 2016 Revised Budget	\$ 1,279,756,534	\$ 909,177,070	\$ 24,140,122	\$ 309,671,092	\$ 237,991,656	\$ (517,281,548)	\$ 2,243,454,926
Operating Adjustments							
Mandated State Health Contributions							
AHCCCS Contribution	\$ (192,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (192,000)
ALTCS Contribution	1,173,300	-	-	-	-	-	1,173,300
Arnold v. Sarn Contribution	2,519,603	-	-	-	-	-	2,519,603
Payment Sexually Viol Persons	145,000	-	-	-	-	-	145,000
	\$ 3,645,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,645,903
Other Mandated Expenditures							
Jail Excise Tax MOE	\$ 2,308,858	\$ -	\$ -	\$ -	\$ -	\$ (2,308,858)	\$ -
Payment to AZ for Juv Corr	7,166,000	-	-	-	-	-	7,166,000
Payment for Az State Dept of Revenue	4,030,498	-	-	-	-	-	4,030,498
County Residual Long Term Care	(73,039)	-	-	-	-	-	(73,039)
Mental Health Testimony	(50,000)	-	-	-	-	-	(50,000)
	\$ 13,382,317	\$ -	\$ -	\$ -	\$ -	\$ (2,308,858)	\$ 11,073,459
Central and Internal Service Charge Changes							
Base Telecom Adjustment	\$ 3,011,455	\$ 1,274,825	\$ -	\$ -	\$ 16,813	\$ (4,303,090)	\$ 3
Other Internal Service Charges	577,289	(456,479)	-	-	63,650	(184,460)	-
Central Service Cost Allocation	344,088	244,722	-	-	8,420	-	597,230
	\$ 3,932,832	\$ 1,063,068	\$ -	\$ -	\$ 88,883	\$ (4,487,550)	\$ 597,233
Contingencies							
General Contingency	\$ 2,229,834	\$ (4,486,730)	\$ -	\$ -	\$ -	\$ -	\$ (2,256,896)
	\$ 2,229,834	\$ (4,486,730)	\$ -	\$ -	\$ -	\$ -	\$ (2,256,896)
Employee Related Costs							
Employee Health/Dental Premiums	\$ 9,953,666	\$ 8,552,886	\$ -	\$ -	\$ 227,702	\$ (12,438,644)	\$ 6,295,610
Vacancy Savings Assoc with Benefit Adjustments	(432,513)	(733,598)	-	-	(5,880)	-	(1,171,991)
Performance-Based Salary Increases	11,516,115	5,040,765	-	-	-	-	16,556,880
Retirement Contributions	(1,319,355)	655,119	-	-	988	-	(663,248)
	\$ 19,717,913	\$ 13,515,172	\$ -	\$ -	\$ 222,810	\$ (12,438,644)	\$ 21,017,251
Facility Related Adjustments							
Major Maintenance Program	\$ 1,937,145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,937,145
	\$ 1,937,145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,937,145
Grants and Intergovernmental Agreements							
Grants	\$ -	\$ (4,416,058)	\$ -	\$ -	\$ -	\$ -	\$ (4,416,058)
Intergovernmental Agreements	(113,793)	-	-	-	-	-	(113,793)
	\$ (113,793)	\$ (4,416,058)	\$ -	\$ -	\$ -	\$ -	\$ (4,529,851)
IT Related Expenditures							
HR System Operations Adj	\$ 102,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102,002
	\$ 102,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102,002
Personnel and Staffing Related Adjustments							
Personnel Savings	\$ (3,976,625)	\$ (14,543,072)	\$ -	\$ -	\$ (404,340)	\$ -	\$ (18,924,037)
Personnel Additions and Related Costs	1,489,949	-	-	-	-	-	1,489,949
Personnel Fund or Function Shifts	(83,655)	83,278	-	-	-	-	(377)
Vacant Position Elimination	(150,018)	(1,367,042)	-	-	-	-	(1,517,060)
	\$ (2,720,349)	\$ (15,826,836)	\$ -	\$ -	\$ (404,340)	\$ -	\$ (18,951,525)
Program Volume Changes and Structural Balance							
	\$ -	\$ (92,440)	\$ -	\$ -	\$ 7,138,245	\$ -	\$ 7,045,805
Public Safety Related Expenditures							
Adult Probation Caseload Increase	\$ 602,028	\$ 923,824	\$ -	\$ -	\$ -	\$ -	\$ 1,525,852
Jail Excise Tax MOE Above Base	13,652,519	-	-	-	-	(13,652,519)	-
Justice System Contingency	3,444,564	1,040,954	-	-	-	-	4,485,518
	\$ 17,699,111	\$ 1,964,778	\$ -	\$ -	\$ -	\$ (13,652,519)	\$ 6,011,370
Reallocations							
Adult Probation Reallocation Between Funds	\$ (108,273)	\$ 108,273	\$ -	\$ -	\$ -	\$ -	\$ -
Reallocation of Sheriff General and Detention Funds	(3,221,249)	3,221,249	-	-	-	-	-
Realloc between Juvenile Funds	(502,204)	502,204	-	-	-	-	-
Other Reallocation Between Funds	(1,720,374)	(133,353)	-	-	1,853,727	-	-
Other Reallocation Between Functions	(500,327)	(159,993)	-	-	(87,450)	-	(747,770)
	\$ (6,052,427)	\$ 3,538,380	\$ -	\$ -	\$ 1,766,277	\$ -	\$ (747,770)
Transfers, Capital Related Expenditures and Debt Service							
	\$ 14,574,621	\$ -	\$ 13,353,000	\$ -	\$ -	\$ (14,574,621)	\$ 13,353,000
Other Adjustments							
	\$ 981,105	\$ 8,529,924	\$ -	\$ -	\$ 2,686,024	\$ 366,881	\$ 12,563,934
Total - Operating Adjustments	\$ 69,316,214	\$ 3,789,258	\$ 13,353,000	\$ -	\$ 11,497,899	\$ (47,095,311)	\$ 50,861,060

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
Non Recurring Adjustments							
Other Mandated Expenditures							
Primary and General Elections	\$ 7,775,503	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,775,503
Capital Projects and Debt Service							
Capital Improvement Projects and Infrastructure Improvements	\$ (221,000)	\$ (2,279,409)	\$ -	\$ 9,243,399	\$ -	\$ -	\$ 6,742,990
Debt Service	-	-	90,484,016	-	-	-	90,484,016
	\$ (221,000)	\$ (2,279,409)	\$ 90,484,016	\$ 9,243,399	\$ -	\$ -	\$ 97,227,006
Contingencies							
General Contingency	\$ 1,000,000	\$ (21,214,370)	\$ -	\$ -	\$ -	\$ -	\$ (20,214,370)
Grant Reconciliation and Related Expenditures							
	\$ (6,333)	\$ (1,992,656)	\$ -	\$ -	\$ -	\$ -	\$ (1,998,989)
IT Projects							
Base Telecom Adjustment	\$ 6,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,306
Office of the Medical Examiner Database and Software	364,309	-	-	-	-	-	364,309
OET Cybersecurity/VMWare	2,406,468	-	-	-	-	-	2,406,468
Facilities Management Servers, Scanners and Equipment	139,321	-	-	-	-	-	139,321
Superior Court Ecourt Refresh/ICIS-NG program/Disaster Rec	3,736,500	-	-	-	-	-	3,736,500
Environmental Services IT Equipment	197,869	-	-	-	-	-	197,869
Other IT Non Recurring	(11,772,665)	(5,533,587)	2,085,864	7,484,286	-	(2,314,111)	(10,050,213)
PC and Laptop and VDI Funding	(1,397,061)	212,069	(4,506,550)	(2,783,838)	-	1,991,173	(6,484,207)
VMWare Enterprise License Agreement	(8,007)	4,269,344	(1,330,811)	(4,740,181)	-	1,809,655	-
	\$ (6,326,960)	\$ (1,052,174)	\$ (3,751,497)	\$ (39,733)	\$ -	\$ 1,486,717	\$ (9,683,647)
Personnel Related Expenditures							
	\$ 1,312	\$ 13,157	\$ -	\$ -	\$ 1,260	\$ -	\$ 15,729
Public Safety Related Expenditures							
Graves v Arpaio	\$ -	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ (100,000)
Justice System Contingency	81,000	243,000	-	-	-	-	324,000
Public Defense Capital/PCR Backlog	693,519	-	-	-	-	-	693,519
MCAO IT Projects	-	-	-	-	-	-	-
	\$ 774,519	\$ 143,000	\$ -	\$ -	\$ -	\$ -	\$ 917,519
Reallocations							
	\$ 500,327	\$ 159,993	\$ -	\$ -	\$ 87,450	\$ -	\$ 747,770
Transfers							
Elections Transfer	\$ 5,046,955	-	\$ -	\$ -	\$ -	\$ (5,046,955)	-
Transfers to/from Capital Funds	54,572,756	(10,868,770)	-	96,453,807	-	(140,157,793)	-
	\$ 59,619,711	\$ (10,868,770)	\$ -	\$ 96,453,807	\$ -	\$ (145,204,748)	\$ -
Vehicle Transfers and Replacements							
	\$ 8,775,554	\$ 1,718,241	\$ 7,555,569	\$ -	\$ -	\$ (10,794,141)	\$ 7,255,223
Other Non Recurring Expenditures							
Economic Development	\$ (250,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (250,000)
Reimburse Environmental Services for Fee Waivers	-	(63,790)	-	-	-	63,790	-
Other Base Adjustments	-	(1,389,649)	-	-	-	-	(1,389,649)
Adult Probation Vehicles for New Staff	54,000	27,000	-	-	-	-	81,000
Adult Probation Fleet Study	250,000	250,000	-	-	-	-	500,000
Air Quality Monitoring Equipment	308,080	-	-	-	-	-	308,080
Environmental Services Equipment	287,718	-	-	-	-	-	287,718
Parks Hassayampa Design/Engineering/Installation	1,000,000	-	-	-	-	-	1,000,000
NeoGov Contract	342,090	-	-	-	-	-	342,090
Other Non Recurring	(12,785,202)	6,580,289	-	-	(834,467)	(9,911,225)	(16,950,605)
	\$ (10,793,314)	\$ 5,403,850	\$ -	\$ -	\$ (834,467)	\$ (9,847,435)	\$ (16,071,366)
Total - Non Recurring Adjustments	\$ 61,099,319	\$ (29,969,138)	\$ 94,288,088	\$ 105,657,473	\$ (745,757)	\$ (164,359,607)	\$ 65,970,378
FY 2017 Recommended Budget	\$ 1,410,172,067	\$ 882,997,190	\$ 131,781,210	\$ 415,328,565	\$ 248,743,798	\$ (728,736,466)	\$ 2,356,007,976

Consolidated Revenues and Other Sources by Fund Type / Department

ALL FUNDS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 15,702,889	\$ 15,514,919	\$ 15,590,748	\$ 15,546,912	\$ 15,551,394	\$ (39,354)	-0.3%
240 - JUSTICE COURTS	21,503,629	20,627,952	20,627,952	21,943,413	21,082,265	454,313	2.2%
270 - JUVENILE PROBATION	7,299,333	6,714,778	6,854,827	6,473,343	6,714,778	(140,049)	-2.0%
800 - SUPERIOR COURT	17,036,678	16,520,060	19,034,384	18,785,016	17,366,426	(1,667,958)	-8.8%
SUBTOTAL	\$ 61,542,529	\$ 59,377,709	\$ 62,107,911	\$ 62,748,684	\$ 60,714,863	\$ (1,393,048)	-2.2%
ELECTED							
120 - ASSESSOR	\$ 282,921	\$ 240,000	\$ 240,000	\$ 223,347	\$ 180,000	\$ (60,000)	-25.0%
160 - CLERK OF THE SUPERIOR COURT	16,931,555	15,682,829	15,711,927	16,302,210	16,248,753	536,826	3.4%
190 - COUNTY ATTORNEY	12,866,929	12,296,969	12,814,338	12,794,303	13,136,834	322,496	2.5%
210 - ELECTIONS	4,319,659	4,698,688	5,201,904	7,719,025	4,173,461	(1,028,443)	-19.8%
250 - CONSTABLES	1,648,168	1,798,574	1,804,907	1,636,415	1,630,200	(174,707)	-9.7%
360 - RECORDER	9,353,456	10,792,689	10,792,689	12,492,716	11,726,087	933,398	8.6%
370 - EDUCATION SERVICE	22,271,415	27,459,710	28,016,364	25,818,083	26,408,324	(1,608,040)	-5.7%
430 - TREASURER	41,076	344,341	344,341	49,042	344,341	-	0.0%
500 - SHERIFF	62,146,643	68,341,158	68,429,831	64,181,226	62,742,050	(5,687,781)	-8.3%
SUBTOTAL	\$ 129,861,822	\$ 141,654,958	\$ 143,356,301	\$ 141,216,367	\$ 136,590,050	\$ (6,766,251)	-4.7%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,537,560	\$ 1,696,323	\$ 1,884,122	\$ 2,008,217	\$ 1,725,737	\$ (158,385)	-8.4%
180 - FINANCE	342,294	285,000	285,000	309,097	285,000	-	0.0%
200 - COUNTY MANAGER	3,046,510	5,600	1,624,176	1,350,963	327,055	(1,297,121)	-79.9%
220 - HUMAN SERVICES	48,345,207	65,389,861	65,389,861	58,004,853	57,729,065	(7,660,796)	-11.7%
260 - CORRECTIONAL HEALTH	12,059	7,000	7,000	14,883	7,000	-	0.0%
290 - MEDICAL EXAMINER	424,235	391,730	400,136	420,625	394,581	(5,555)	-1.4%
300 - PARKS AND RECREATION	8,354,471	8,065,714	8,065,714	8,255,321	9,416,055	1,350,341	16.7%
310 - HUMAN RESOURCES	63,242	55,000	55,000	57,708	55,000	-	0.0%
340 - PUBLIC FIDUCIARY	1,225,892	1,000,000	1,000,000	1,060,871	1,200,871	200,871	20.1%
390 - EMPLOYEE BENEFITS AND HEALTH	150,134,020	168,103,125	168,103,125	168,149,791	180,886,139	12,783,014	7.6%
410 - ENTERPRISE TECHNOLOGY	18,123,465	17,534,404	17,542,411	18,173,094	22,198,153	4,655,742	26.5%
440 - PLANNING AND DEVELOPMENT	8,887,583	8,010,200	8,010,200	12,143,883	8,010,200	-	0.0%
470 - NON DEPARTMENTAL	1,738,211,574	1,570,710,014	1,584,805,708	1,560,514,494	2,004,242,475	419,436,767	26.5%
520 - PUBLIC DEFENDER	1,711,414	1,542,448	1,542,448	1,436,721	1,302,142	(240,306)	-15.6%
540 - LEGAL DEFENDER	133,449	123,606	123,606	120,740	120,740	(2,866)	-2.3%
550 - LEGAL ADVOCATE	17,471	17,168	17,168	33,877	20,627	3,459	20.1%
560 - CONTRACT COUNSEL	50,348	-	-	9,246	-	-	N/A
640 - TRANSPORTATION	126,551,477	138,417,683	138,513,572	129,024,260	140,738,090	2,224,518	1.6%
670 - WASTE RESOURCES AND RECYCLING	5,228,962	4,888,710	4,888,710	5,024,673	4,981,341	92,631	1.9%
700 - FACILITIES MANAGEMENT	838,131	450,341	450,341	484,247	466,341	16,000	3.6%
720 - PROTECTIVE SERVICES	-	-	-	-	-	-	N/A
730 - PROCUREMENT SERVICES	1,519,299	1,606,217	1,606,217	1,468,214	1,500,834	(105,383)	-6.6%
740 - EQUIPMENT SERVICES	17,637,703	16,854,693	16,854,693	16,433,029	16,854,693	-	0.0%
750 - RISK MANAGEMENT	20,811,722	24,088,690	24,088,690	20,830,710	24,088,690	-	0.0%
790 - ANIMAL CARE AND CONTROL	14,900,720	12,933,898	13,045,898	13,662,036	13,649,714	603,816	4.6%
850 - AIR QUALITY	16,108,317	16,057,307	16,057,307	15,911,369	16,223,338	166,031	1.0%
860 - PUBLIC HEALTH	46,256,649	50,759,524	50,759,524	54,382,198	49,522,794	(1,236,730)	-2.4%
880 - ENVIRONMENTAL SERVICES	19,856,219	19,405,422	19,539,410	19,542,465	19,472,620	(66,790)	-0.3%
940 - ASSISTANT COUNTY MANAGER 940	3,408,413	-	-	-	-	-	N/A
950 - ASSISTANT COUNTY MANAGER 950	912,862	68,459	68,459	1,158,565	68,459	-	0.0%
SUBTOTAL	\$ 2,254,651,268	\$ 2,128,468,137	\$ 2,144,728,496	\$ 2,109,986,150	\$ 2,575,487,754	\$ 430,759,258	20.1%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ (235,666,307)	52.7%
SUBTOTAL	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ (235,666,307)	52.7%
MARICOPA COUNTY	\$ 1,980,387,316	\$ 1,889,075,719	\$ 1,903,314,343	\$ 1,869,893,380	\$ 2,090,247,995	\$ 186,933,652	9.8%

Consolidated Revenues and Other Sources by Fund Type / Department (continued)

GENERAL FUND	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
240 - JUSTICE COURTS	\$ 14,178,669	\$ 13,511,769	\$ 13,511,769	\$ 13,989,353	\$ 13,702,070	\$ 190,301	1.4%
270 - JUVENILE PROBATION	5,866	15,550	15,550	10,088	15,550	-	0.0%
800 - SUPERIOR COURT	2,171,403	1,880,100	1,880,100	2,241,399	2,200,000	319,900	17.0%
SUBTOTAL	\$ 16,355,938	\$ 15,407,419	\$ 15,407,419	\$ 16,240,840	\$ 15,917,620	\$ 510,201	3.3%
ELECTED							
120 - ASSESSOR	\$ 282,921	\$ 240,000	\$ 240,000	\$ 223,347	\$ 180,000	\$ (60,000)	-25.0%
160 - CLERK OF THE SUPERIOR COURT	8,823,130	7,802,467	7,802,467	8,614,218	8,400,000	597,533	7.7%
190 - COUNTY ATTORNEY	17,479	84,559	84,559	71,156	62,079	(22,480)	-26.6%
210 - ELECTIONS	4,201,796	4,228,410	4,228,410	7,084,039	3,766,711	(461,699)	-10.9%
250 - CONSTABLES	1,648,168	1,798,574	1,804,907	1,636,415	1,630,200	(174,707)	-9.7%
360 - RECORDER	5,864,023	7,000,000	7,000,000	8,746,128	7,933,398	933,398	13.3%
370 - EDUCATION SERVICE	843,754	117,000	117,000	124,333	117,000	-	0.0%
430 - TREASURER	41,076	40,000	40,000	49,042	40,000	-	0.0%
500 - SHERIFF	13,533,098	15,557,804	15,235,149	16,196,639	15,435,908	200,759	1.3%
SUBTOTAL	\$ 35,255,445	\$ 36,868,814	\$ 36,552,492	\$ 42,745,317	\$ 37,565,296	\$ 1,012,804	2.8%
APPOINTED							
180 - FINANCE	\$ 342,294	\$ 285,000	\$ 285,000	\$ 309,097	\$ 285,000	\$ -	0.0%
200 - COUNTY MANAGER	860	600	600	720	600	-	0.0%
220 - HUMAN SERVICES	2,213	-	-	-	-	-	N/A
290 - MEDICAL EXAMINER	416,654	391,730	391,730	412,220	385,730	(6,000)	-1.5%
310 - HUMAN RESOURCES	63,242	55,000	55,000	57,708	55,000	-	0.0%
340 - PUBLIC FIDUCIARY	1,225,892	1,000,000	1,000,000	1,060,871	1,200,871	200,871	20.1%
410 - ENTERPRISE TECHNOLOGY	752,676	465,100	473,107	471,907	561,827	88,720	18.8%
470 - NON DEPARTMENTAL	1,101,154,227	1,136,124,447	1,137,006,520	1,158,224,988	1,214,470,625	77,464,105	6.8%
520 - PUBLIC DEFENDER	65,038	38,332	38,332	35,439	32,385	(5,947)	-15.5%
540 - LEGAL DEFENDER	8,801	-	-	-	-	-	N/A
560 - CONTRACT COUNSEL	50,348	-	-	9,246	-	-	N/A
670 - WASTE RESOURCES AND RECYCLING	256,698	132,369	132,369	238,332	225,000	92,631	70.0%
700 - FACILITIES MANAGEMENT	560,110	450,341	450,341	484,247	466,341	16,000	3.6%
720 - PROTECTIVE SERVICES	-	-	-	-	-	-	N/A
730 - PROCUREMENT SERVICES	762,678	761,000	761,000	761,000	761,000	-	0.0%
880 - ENVIRONMENTAL SERVICES	31,679	22,221	22,221	22,221	22,221	-	0.0%
940 - ASSISTANT COUNTY MANAGER 940	3,408,413	-	-	-	-	-	N/A
SUBTOTAL	\$ 1,109,101,823	\$ 1,139,726,140	\$ 1,140,616,220	\$ 1,162,123,907	\$ 1,218,466,600	\$ 77,850,380	6.8%
MARICOPA COUNTY	\$ 1,160,713,206	\$ 1,192,002,373	\$ 1,192,576,131	\$ 1,221,110,064	\$ 1,271,949,516	\$ 79,373,385	6.7%

Consolidated Revenues and Other Sources by Fund Type / Department (continued)

SPECIAL REVENUE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 15,702,889	\$ 15,514,919	\$ 15,590,748	\$ 15,546,912	\$ 15,551,394	\$ (39,354)	-0.3%
240 - JUSTICE COURTS	7,324,960	7,116,183	7,116,183	7,954,060	7,380,195	264,012	3.7%
270 - JUVENILE PROBATION	7,293,467	6,699,228	6,839,277	6,463,255	6,699,228	(140,049)	-2.0%
800 - SUPERIOR COURT	14,865,275	14,639,960	17,154,284	16,543,617	15,166,426	(1,987,858)	-11.6%
SUBTOTAL	\$ 45,186,591	\$ 43,970,290	\$ 46,700,492	\$ 46,507,844	\$ 44,797,243	\$ (1,903,249)	-4.1%
ELECTED							
160 - CLERK OF THE SUPERIOR COURT	\$ 8,108,425	\$ 7,880,362	\$ 7,909,460	\$ 7,687,992	\$ 7,848,753	\$ (60,707)	-0.8%
190 - COUNTY ATTORNEY	12,849,450	12,212,410	12,729,779	12,723,147	13,074,755	344,976	2.7%
210 - ELECTIONS	117,863	470,278	973,494	634,986	406,750	(566,744)	-58.2%
360 - RECORDER	3,489,433	3,792,689	3,792,689	3,746,588	3,792,689	-	0.0%
370 - EDUCATION SERVICE	21,427,661	27,342,710	27,899,364	25,693,750	26,291,324	(1,608,040)	-5.8%
430 - TREASURER	-	304,341	304,341	-	304,341	-	0.0%
500 - SHERIFF	48,613,545	52,783,354	53,194,682	47,984,587	47,306,142	(5,888,540)	-11.1%
SUBTOTAL	\$ 94,606,377	\$ 104,786,144	\$ 106,803,809	\$ 98,471,050	\$ 99,024,754	\$ (7,779,055)	-7.3%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,537,560	\$ 1,696,323	\$ 1,884,122	\$ 2,008,217	\$ 1,725,737	\$ (158,385)	-8.4%
200 - COUNTY MANAGER	3,045,650	5,000	1,623,576	1,350,243	326,455	(1,297,121)	-79.9%
220 - HUMAN SERVICES	48,342,994	65,389,861	65,389,861	58,004,853	57,729,065	(7,660,796)	-11.7%
260 - CORRECTIONAL HEALTH	12,059	7,000	7,000	14,883	7,000	-	0.0%
290 - MEDICAL EXAMINER	7,581	-	8,406	8,405	8,851	445	5.3%
300 - PARKS AND RECREATION	8,443,769	8,065,714	8,065,714	8,255,321	9,416,055	1,350,341	16.7%
390 - EMPLOYEE BENEFITS AND HEALTH	6,149,274	7,935,127	7,935,127	7,011,265	7,891,088	(44,039)	-0.6%
440 - PLANNING AND DEVELOPMENT	8,887,583	8,010,200	8,010,200	12,143,883	8,010,200	-	0.0%
470 - NON DEPARTMENTAL	318,940,526	382,826,567	375,251,395	338,643,064	368,044,080	(7,207,315)	-1.9%
520 - PUBLIC DEFENDER	1,646,376	1,504,116	1,504,116	1,401,282	1,269,757	(234,359)	-15.6%
540 - LEGAL DEFENDER	124,648	123,606	123,606	120,740	120,740	(2,866)	-2.3%
550 - LEGAL ADVOCATE	17,471	17,168	17,168	20,627	20,627	3,459	20.1%
640 - TRANSPORTATION	110,847,739	109,053,065	109,148,954	112,399,611	122,652,556	13,503,602	12.4%
670 - WASTE RESOURCES AND RECYCLING	4,972,264	4,756,341	4,756,341	4,786,341	4,756,341	-	0.0%
700 - FACILITIES MANAGEMENT	278,021	-	-	-	-	-	N/A
790 - ANIMAL CARE AND CONTROL	14,900,720	12,933,898	13,045,898	13,662,036	13,649,714	603,816	4.6%
850 - AIR QUALITY	16,108,317	16,057,307	16,057,307	15,888,708	16,223,338	166,031	1.0%
860 - PUBLIC HEALTH	46,256,649	50,759,524	50,759,524	54,382,198	49,522,794	(1,236,730)	-2.4%
880 - ENVIRONMENTAL SERVICES	19,824,540	19,383,201	19,517,189	19,520,244	19,450,399	(66,790)	-0.3%
950 - ASSISTANT COUNTY MANAGER 950	912,862	68,459	68,459	1,158,565	68,459	-	0.0%
SUBTOTAL	\$ 611,256,603	\$ 688,592,477	\$ 683,173,963	\$ 650,780,486	\$ 680,893,256	\$ (2,280,707)	-0.3%
MARICOPA COUNTY	\$ 751,049,571	\$ 837,348,911	\$ 836,678,264	\$ 795,759,380	\$ 824,715,253	\$ (11,963,011)	-1.4%

DEBT SERVICE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
470 - NON DEPARTMENTAL	\$ 15,861,203	\$ 13,520,787	\$ 24,527,013	\$ 24,401,735	\$ 140,192,040	\$ 115,665,027	471.6%
SUBTOTAL	\$ 15,861,203	\$ 13,520,787	\$ 24,527,013	\$ 24,401,735	\$ 140,192,040	\$ 115,665,027	471.6%
MARICOPA COUNTY	\$ 15,861,203	\$ 13,520,787	\$ 24,527,013	\$ 24,401,735	\$ 140,192,040	\$ 115,665,027	471.6%

CAPITAL PROJECTS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
470 - NON DEPARTMENTAL	\$ 302,255,618	\$ 38,238,213	\$ 48,020,780	\$ 39,244,707	\$ 281,535,730	\$ 233,514,950	486.3%
640 - TRANSPORTATION	63,838,535	99,767,801	99,767,801	87,027,832	64,277,328	(35,490,473)	-35.6%
SUBTOTAL	\$ 366,094,153	\$ 138,006,014	\$ 147,788,581	\$ 126,272,539	\$ 345,813,058	\$ 198,024,477	134.0%
MARICOPA COUNTY	\$ 366,094,153	\$ 138,006,014	\$ 147,788,581	\$ 126,272,539	\$ 345,813,058	\$ 198,024,477	134.0%

Consolidated Revenues and Other Sources by Fund Type / Department (continued)

INTERNAL SERVICE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
390 - EMPLOYEE BENEFITS AND HEALTH	\$ 143,984,746	\$ 160,167,998	\$ 160,167,998	\$ 161,138,526	\$ 172,995,051	\$ 12,827,053	8.0%
410 - ENTERPRISE TECHNOLOGY	17,370,789	17,069,304	17,069,304	17,701,187	21,636,326	4,567,022	26.8%
730 - PROCUREMENT SERVICES	756,621	845,217	845,217	707,214	739,834	(105,383)	-12.5%
740 - EQUIPMENT SERVICES	17,637,703	16,854,693	16,854,693	16,433,029	16,854,693	-	0.0%
750 - RISK MANAGEMENT	20,811,722	24,088,690	24,088,690	20,830,710	24,088,690	-	0.0%
SUBTOTAL	\$ 200,561,581	\$ 219,025,902	\$ 219,025,902	\$ 216,810,666	\$ 236,314,594	\$ 17,288,692	7.9%
MARICOPA COUNTY	\$ 200,561,581	\$ 219,025,902	\$ 219,025,902	\$ 216,810,666	\$ 236,314,594	\$ 17,288,692	7.9%

ELIMINATIONS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
300 - PARKS AND RECREATION	\$ (89,298)	\$ -	\$ -	\$ -	\$ -	-	N/A
640 - TRANSPORTATION	(48,134,797)	(70,403,183)	(70,403,183)	(70,403,183)	(46,191,794)	24,211,389	-34.4%
SUBTOTAL	\$ (48,224,095)	\$ (70,403,183)	\$ (70,403,183)	\$ (70,403,183)	\$ (46,191,794)	\$ 24,211,389	-34.4%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ (235,666,307)	52.7%
SUBTOTAL	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ (235,666,307)	52.7%
MARICOPA COUNTY	\$ (513,892,398)	\$ (510,828,268)	\$ (517,281,548)	\$ (514,461,004)	\$ (728,736,466)	\$ (211,454,918)	40.9%

Consolidated Revenues and Other Sources by Department and Fund Type

FUND TYPE	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	\$ -	\$ 15,551,394	\$ -	\$ -	\$ -	\$ 15,551,394	\$ -	\$ 15,551,394
240 - JUSTICE COURTS	13,702,070	7,380,195	-	-	-	21,082,265	-	21,082,265
270 - JUVENILE PROBATION	15,550	6,699,228	-	-	-	6,714,778	-	6,714,778
800 - SUPERIOR COURT	2,200,000	15,166,426	-	-	-	17,366,426	-	17,366,426
SUBTOTAL	\$ 15,917,620	\$ 44,797,243	\$ -	\$ -	\$ -	\$ 60,714,863	\$ -	\$ 60,714,863
ELECTED								
120 - ASSESSOR	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ 180,000
160 - CLERK OF THE SUPERIOR COURT	8,400,000	7,848,753	-	-	-	16,248,753	-	16,248,753
190 - COUNTY ATTORNEY	62,079	13,074,755	-	-	-	13,136,834	-	13,136,834
210 - ELECTIONS	3,766,711	406,750	-	-	-	4,173,461	-	4,173,461
250 - CONSTABLES	1,630,200	-	-	-	-	1,630,200	-	1,630,200
360 - RECORDER	7,933,398	3,792,689	-	-	-	11,726,087	-	11,726,087
370 - EDUCATION SERVICE	117,000	26,291,324	-	-	-	26,408,324	-	26,408,324
430 - TREASURER	40,000	304,341	-	-	-	344,341	-	344,341
500 - SHERIFF	15,435,908	47,306,142	-	-	-	62,742,050	-	62,742,050
SUBTOTAL	\$ 37,565,296	\$ 99,024,754	\$ -	\$ -	\$ -	\$ 136,590,050	\$ -	\$ 136,590,050
APPOINTED								
150 - EMERGENCY MANAGEMENT	\$ -	\$ 1,725,737	\$ -	\$ -	\$ -	\$ 1,725,737	\$ -	\$ 1,725,737
180 - FINANCE	285,000	-	-	-	-	285,000	-	285,000
200 - COUNTY MANAGER	600	326,455	-	-	-	327,055	-	327,055
220 - HUMAN SERVICES	-	57,729,065	-	-	-	57,729,065	-	57,729,065
260 - CORRECTIONAL HEALTH	-	7,000	-	-	-	7,000	-	7,000
290 - MEDICAL EXAMINER	385,730	8,851	-	-	-	394,581	-	394,581
300 - PARKS AND RECREATION	-	9,416,055	-	-	-	9,416,055	-	9,416,055
310 - HUMAN RESOURCES	55,000	-	-	-	-	55,000	-	55,000
340 - PUBLIC FIDUCIARY	1,200,871	-	-	-	-	1,200,871	-	1,200,871
390 - EMPLOYEE BENEFITS AND HEALTH	-	7,891,088	-	-	172,995,051	180,886,139	-	180,886,139
410 - ENTERPRISE TECHNOLOGY	561,827	-	-	-	21,636,326	22,198,153	-	22,198,153
440 - PLANNING AND DEVELOPMENT	-	8,010,200	-	-	-	8,010,200	-	8,010,200
470 - NON DEPARTMENTAL	1,214,470,625	368,044,080	140,192,040	281,535,730	-	2,004,242,475	-	2,004,242,475
520 - PUBLIC DEFENDER	32,385	1,269,757	-	-	-	1,302,142	-	1,302,142
540 - LEGAL DEFENDER	-	120,740	-	-	-	120,740	-	120,740
550 - LEGAL ADVOCATE	-	20,627	-	-	-	20,627	-	20,627
640 - TRANSPORTATION	-	122,652,556	-	64,277,328	-	186,929,884	(46,191,794)	140,738,090
670 - WASTE RESOURCES AND RECYCLING	225,000	4,756,341	-	-	-	4,981,341	-	4,981,341
700 - FACILITIES MANAGEMENT	466,341	-	-	-	-	466,341	-	466,341
730 - PROCUREMENT SERVICES	761,000	-	-	-	739,834	1,500,834	-	1,500,834
740 - EQUIPMENT SERVICES	-	-	-	-	16,854,693	16,854,693	-	16,854,693
750 - RISK MANAGEMENT	-	-	-	-	24,088,690	24,088,690	-	24,088,690
790 - ANIMAL CARE AND CONTROL	-	13,649,714	-	-	-	13,649,714	-	13,649,714
850 - AIR QUALITY	-	16,223,338	-	-	-	16,223,338	-	16,223,338
860 - PUBLIC HEALTH	-	49,522,794	-	-	-	49,522,794	-	49,522,794
880 - ENVIRONMENTAL SERVICES	22,221	19,450,399	-	-	-	19,472,620	-	19,472,620
950 - ASSISTANT COUNTY MANAGER 950	-	68,459	-	-	-	68,459	-	68,459
SUBTOTAL	\$ 1,218,466,600	\$ 680,893,256	\$ 140,192,040	\$ 345,813,058	\$ 236,314,594	\$ 2,621,679,548	\$ (46,191,794)	\$ 2,575,487,754
980 - ELIMINATIONS COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (682,544,672)	\$ (682,544,672)
MARICOPA COUNTY	\$ 1,271,949,516	\$ 824,715,253	\$ 140,192,040	\$ 345,813,058	\$ 236,314,594	\$ 2,818,984,461	\$ (728,736,466)	\$ 2,090,247,995

Consolidated Revenues and Other Sources by Category

ALL FUNDS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
TAXES							
0601 - PROPERTY TAXES	\$ 439,142,285	\$ 465,539,207	\$ 465,539,207	\$ 465,539,207	\$ 500,147,476	\$ 34,608,269	7.4%
0605 - TAX PENALTIES AND INTEREST	11,835,775	11,087,186	11,087,186	11,084,407	7,519,586	(3,567,600)	-32.2%
0606 - SALES TAXES	140,492,833	146,085,926	146,085,926	146,027,297	149,670,043	3,584,117	2.5%
SUBTOTAL	\$ 591,470,893	\$ 622,712,319	\$ 622,712,319	\$ 622,650,911	\$ 657,337,105	\$ 34,624,786	5.6%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 42,384,934	\$ 40,535,658	\$ 40,346,958	\$ 43,057,861	\$ 41,861,236	\$ 1,514,278	3.8%
SUBTOTAL	\$ 42,384,934	\$ 40,535,658	\$ 40,346,958	\$ 43,057,861	\$ 41,861,236	\$ 1,514,278	3.8%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 153,605,743	\$ 184,323,935	\$ 188,303,874	\$ 171,006,464	\$ 165,379,945	\$ (22,923,929)	-12.2%
0620 - OTHER INTERGOVERNMENTAL	19,664,810	20,272,144	20,098,461	24,386,721	18,682,458	(1,416,003)	-7.0%
0621 - PAYMENTS IN LIEU OF TAXES	12,523,287	13,686,679	13,686,679	14,234,759	13,659,917	(26,762)	-0.2%
0625 - STATE SHARED SALES TAX	476,452,381	492,019,045	492,019,045	499,440,776	516,863,039	24,843,994	5.0%
0626 - STATE SHARED HIGHWAY USER REV	97,931,745	98,175,564	98,175,564	98,175,564	106,154,321	7,978,757	8.1%
0630 - STATE SHARED VEHICLE LICENSE	145,066,002	147,090,706	147,090,706	153,462,525	160,725,038	13,634,332	9.3%
SUBTOTAL	\$ 905,243,968	\$ 955,568,073	\$ 959,374,329	\$ 960,706,809	\$ 981,464,718	\$ 22,090,389	2.3%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 59,125,950	\$ 72,799,196	\$ 72,956,368	\$ 66,890,902	\$ 67,052,782	\$ (5,903,586)	-8.1%
0635 - OTHER CHARGES FOR SERVICES	124,425,921	122,571,708	122,733,392	128,666,541	123,715,171	981,779	0.8%
0636 - INTERNAL SERVICE CHARGES	-	-	-	(63,854)	-	-	N/A
0638 - PATIENT SERVICES REVENUE	2,877,921	2,297,795	2,297,795	2,605,083	2,467,745	169,950	7.4%
SUBTOTAL	\$ 186,429,792	\$ 197,668,699	\$ 197,987,555	\$ 198,098,672	\$ 193,235,698	\$ (4,751,857)	-2.4%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 24,514,455	\$ 23,087,298	\$ 23,606,798	\$ 24,200,220	\$ 23,826,888	\$ 220,090	0.9%
SUBTOTAL	\$ 24,514,455	\$ 23,087,298	\$ 23,606,798	\$ 24,200,220	\$ 23,826,888	\$ 220,090	0.9%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 6,204,967	\$ 5,279,526	\$ 5,279,766	\$ 5,743,519	\$ 4,514,231	\$ (765,535)	-14.5%
0650 - MISCELLANEOUS REVENUE	14,167,118	44,024,146	44,024,051	7,774,388	8,666,028	(35,358,023)	-80.3%
SUBTOTAL	\$ 20,372,085	\$ 49,303,672	\$ 49,303,817	\$ 13,517,907	\$ 13,180,259	\$ (36,123,558)	-73.3%
ALL REVENUES	\$ 1,770,416,127	\$ 1,888,875,719	\$ 1,893,331,776	\$ 1,862,232,380	\$ 1,910,905,904	\$ 17,574,128	0.9%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	\$ 428,680	\$ 200,000	\$ 200,000	\$ 200,000	\$ 250,000	\$ 50,000	25.0%
0652 - PROCEEDS FROM FINANCING	209,542,509	-	9,782,567	7,461,000	179,092,091	169,309,524	1730.7%
ALL OTHER FINANCING SOURCES	\$ 209,971,189	\$ 200,000	\$ 9,982,567	\$ 7,661,000	\$ 179,342,091	\$ 169,359,524	1696.6%
TOTAL SOURCES	\$ 1,980,387,316	\$ 1,889,075,719	\$ 1,903,314,343	\$ 1,869,893,380	\$ 2,090,247,995	\$ 186,933,652	9.8%

Consolidated Revenues and Other Sources by Category (continued)

GENERAL FUND	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
TAXES							
0601 - PROPERTY TAXES	\$ 439,142,285	\$ 465,539,207	\$ 465,539,207	\$ 465,539,207	\$ 500,147,476	\$ 34,608,269	7.4%
0605 - TAX PENALTIES AND INTEREST	11,835,775	11,087,186	11,087,186	11,084,407	7,519,586	(3,567,600)	-32.2%
SUBTOTAL	\$ 450,978,060	\$ 476,626,393	\$ 476,626,393	\$ 476,623,614	\$ 507,667,062	\$ 31,040,669	6.5%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 2,192,729	\$ 2,311,877	\$ 2,311,877	\$ 1,993,721	\$ 2,329,936	\$ 18,059	0.8%
SUBTOTAL	\$ 2,192,729	\$ 2,311,877	\$ 2,311,877	\$ 1,993,721	\$ 2,329,936	\$ 18,059	0.8%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 34,752	\$ -	\$ 6,333	\$ 6,215	\$ -	\$ (6,333)	-100.0%
0620 - OTHER INTERGOVERNMENTAL	5,339,982	5,103,302	5,111,309	10,796,567	4,306,822	(804,487)	-15.7%
0621 - PAYMENTS IN LIEU OF TAXES	12,523,287	13,686,679	13,686,679	14,234,759	13,659,917	(26,762)	-0.2%
0625 - STATE SHARED SALES TAX	476,452,381	492,019,045	492,019,045	499,440,776	516,863,039	24,843,994	5.0%
0630 - STATE SHARED VEHICLE LICENSE	135,043,055	138,282,676	138,282,676	144,654,495	149,955,458	11,672,782	8.4%
SUBTOTAL	\$ 629,393,457	\$ 649,091,702	\$ 649,106,042	\$ 669,132,812	\$ 684,785,236	\$ 35,679,194	5.5%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 16,339,728	\$ 18,211,659	\$ 17,888,754	\$ 18,608,705	\$ 18,521,967	\$ 633,213	3.5%
0635 - OTHER CHARGES FOR SERVICES	24,952,942	24,559,638	24,559,638	27,103,191	26,101,214	1,541,576	6.3%
0638 - PATIENT SERVICES REVENUE	7,634	6,988	6,988	7,271	6,988	-	0.0%
SUBTOTAL	\$ 41,300,304	\$ 42,778,285	\$ 42,455,380	\$ 45,719,167	\$ 44,630,169	\$ 2,174,789	5.1%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 10,863,122	\$ 9,802,082	\$ 9,802,082	\$ 10,478,212	\$ 10,372,054	\$ 569,972	5.8%
SUBTOTAL	\$ 10,863,122	\$ 9,802,082	\$ 9,802,082	\$ 10,478,212	\$ 10,372,054	\$ 569,972	5.8%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 3,499,671	\$ 2,800,000	\$ 2,800,000	\$ 3,087,867	\$ 2,400,000	\$ (400,000)	-14.3%
0650 - MISCELLANEOUS REVENUE	7,680,517	2,782,364	2,782,614	3,512,798	2,504,000	(278,614)	-10.0%
SUBTOTAL	\$ 11,180,188	\$ 5,582,364	\$ 5,582,614	\$ 6,600,665	\$ 4,904,000	\$ (678,614)	-12.2%
ALL REVENUES	\$ 1,145,907,860	\$ 1,186,192,703	\$ 1,185,884,388	\$ 1,210,548,191	\$ 1,254,688,457	\$ 68,804,069	5.8%
OTHER FINANCING SOURCES							
0652 - PROCEEDS FROM FINANCING	\$ -	\$ -	\$ -	\$ 3,869,500	\$ 5,156,400	\$ 5,156,400	N/A
0680 - TRANSFERS IN	14,805,346	5,809,670	6,691,743	6,692,373	12,104,659	5,412,916	80.9%
ALL OTHER FINANCING SOURCES	\$ 14,805,346	\$ 5,809,670	\$ 6,691,743	\$ 10,561,873	\$ 17,261,059	\$ 10,569,316	157.9%
TOTAL SOURCES	\$ 1,160,713,206	\$ 1,192,002,373	\$ 1,192,576,131	\$ 1,221,110,064	\$ 1,271,949,516	\$ 79,373,385	6.7%

Consolidated Revenues and Other Sources by Category (continued)

SPECIAL REVENUE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
TAXES							
0606 - SALES TAXES	\$ 140,492,833	\$ 146,085,926	\$ 146,085,926	\$ 146,027,297	\$ 149,670,043	\$ 3,584,117	2.5%
SUBTOTAL	\$ 140,492,833	\$ 146,085,926	\$ 146,085,926	\$ 146,027,297	\$ 149,670,043	\$ 3,584,117	2.5%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 40,192,205	\$ 38,223,781	\$ 38,035,081	\$ 41,064,140	\$ 39,531,300	\$ 1,496,219	3.9%
SUBTOTAL	\$ 40,192,205	\$ 38,223,781	\$ 38,035,081	\$ 41,064,140	\$ 39,531,300	\$ 1,496,219	3.9%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 138,491,645	\$ 165,610,817	\$ 169,584,423	\$ 161,953,862	\$ 157,666,325	\$ (11,918,098)	-7.0%
0620 - OTHER INTERGOVERNMENTAL	14,324,828	15,168,842	14,987,152	13,590,154	14,375,636	(611,516)	-4.1%
0626 - STATE SHARED HIGHWAY USER REV	97,931,745	98,175,564	98,175,564	98,175,564	106,154,321	7,978,757	8.1%
0630 - STATE SHARED VEHICLE LICENSE	10,022,947	8,808,030	8,808,030	8,808,030	10,769,580	1,961,550	22.3%
SUBTOTAL	\$ 260,771,165	\$ 287,763,253	\$ 291,555,169	\$ 282,527,610	\$ 288,965,862	\$ (2,589,307)	-0.9%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 36,054,969	\$ 37,862,937	\$ 38,343,014	\$ 34,234,568	\$ 33,496,842	\$ (4,846,172)	-12.6%
0635 - OTHER CHARGES FOR SERVICES	70,935,752	69,762,251	69,923,935	72,717,442	69,017,258	(906,677)	-1.3%
0638 - PATIENT SERVICES REVENUE	2,870,287	2,290,807	2,290,807	2,597,812	2,460,757	169,950	7.4%
SUBTOTAL	\$ 109,861,008	\$ 109,915,995	\$ 110,557,756	\$ 109,549,822	\$ 104,974,857	\$ (5,582,899)	-5.0%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 13,651,333	\$ 13,285,216	\$ 13,804,716	\$ 13,722,008	\$ 13,454,834	\$ (349,882)	-2.5%
SUBTOTAL	\$ 13,651,333	\$ 13,285,216	\$ 13,804,716	\$ 13,722,008	\$ 13,454,834	\$ (349,882)	-2.5%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 2,220,065	\$ 1,945,862	\$ 1,946,102	\$ 1,875,355	\$ 1,589,093	\$ (357,009)	-18.3%
0650 - MISCELLANEOUS REVENUE	5,607,656	41,206,782	41,206,437	3,907,423	6,129,028	(35,077,409)	-85.1%
SUBTOTAL	\$ 7,827,721	\$ 43,152,644	\$ 43,152,539	\$ 5,782,778	\$ 7,718,121	\$ (35,434,418)	-82.1%
ALL REVENUES	\$ 572,796,265	\$ 638,426,815	\$ 643,191,187	\$ 598,673,655	\$ 604,315,017	\$ (38,876,170)	-6.0%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	\$ 428,680	\$ 200,000	\$ 200,000	\$ 200,000	\$ 250,000	\$ 50,000	25.0%
0652 - PROCEEDS FROM FINANCING	-	-	-	3,591,500	5,715,440	5,715,440	N/A
0680 - TRANSFERS IN	177,824,626	198,722,096	193,287,077	193,294,225	214,434,796	21,147,719	10.9%
ALL OTHER FINANCING SOURCES	\$ 178,253,306	\$ 198,922,096	\$ 193,487,077	\$ 197,085,725	\$ 220,400,236	\$ 26,913,159	13.9%
TOTAL SOURCES	\$ 751,049,571	\$ 837,348,911	\$ 836,678,264	\$ 795,759,380	\$ 824,715,253	\$ (11,963,011)	-1.4%

DEBT SERVICE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 716,707	\$ 1,371,504	\$ 1,371,504	\$ 1,371,504	\$ -	\$ (1,371,504)	-100.0%
SUBTOTAL	\$ 716,707	\$ 1,371,504	\$ 1,371,504	\$ 1,371,504	\$ -	\$ (1,371,504)	-100.0%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 43,748	\$ 2,000	\$ 2,000	\$ 25,969	\$ -	\$ (2,000)	-100.0%
SUBTOTAL	\$ 43,748	\$ 2,000	\$ 2,000	\$ 25,969	\$ -	\$ (2,000)	-100.0%
ALL REVENUES	\$ 760,455	\$ 1,373,504	\$ 1,373,504	\$ 1,397,473	\$ -	\$ (1,373,504)	-100.0%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 15,100,748	\$ 12,147,283	\$ 23,153,509	\$ 23,004,262	\$ 140,192,040	\$ 117,038,531	505.5%
ALL OTHER FINANCING SOURCES	\$ 15,100,748	\$ 12,147,283	\$ 23,153,509	\$ 23,004,262	\$ 140,192,040	\$ 117,038,531	505.5%
TOTAL SOURCES	\$ 15,861,203	\$ 13,520,787	\$ 24,527,013	\$ 24,401,735	\$ 140,192,040	\$ 115,665,027	471.6%

Consolidated Revenues and Other Sources by Category (continued)

CAPITAL PROJECTS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 15,079,346	\$ 18,713,118	\$ 18,713,118	\$ 9,046,387	\$ 7,713,620	\$ (10,999,498)	-58.8%
SUBTOTAL	\$ 15,079,346	\$ 18,713,118	\$ 18,713,118	\$ 9,046,387	\$ 7,713,620	\$ (10,999,498)	-58.8%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 1,397,465	\$ 10,651,500	\$ 10,651,500	\$ 8,370,386	\$ 10,371,914	\$ (279,586)	-2.6%
SUBTOTAL	\$ 1,397,465	\$ 10,651,500	\$ 10,651,500	\$ 8,370,386	\$ 10,371,914	\$ (279,586)	-2.6%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 10,650	\$ 200	\$ 200	\$ 214,570	\$ 200	\$ -	0.0%
0650 - MISCELLANEOUS REVENUE	\$ 59,000	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
SUBTOTAL	\$ 69,650	\$ 200	\$ 200	\$ 214,570	\$ 200	\$ -	0.0%
ALL REVENUES	\$ 16,546,461	\$ 29,364,818	\$ 29,364,818	\$ 17,631,343	\$ 18,085,734	\$ (11,279,084)	-38.4%
OTHER FINANCING SOURCES							
0652 - PROCEEDS FROM FINANCING	\$ 209,542,509	\$ -	\$ 9,782,567	\$ -	\$ 168,220,251	\$ 158,437,684	1619.6%
0680 - TRANSFERS IN	\$ 140,005,183	\$ 108,641,196	\$ 108,641,196	\$ 108,641,196	\$ 159,507,073	\$ 50,865,877	46.8%
ALL OTHER FINANCING SOURCES	\$ 349,547,692	\$ 108,641,196	\$ 118,423,763	\$ 108,641,196	\$ 327,727,324	\$ 209,303,561	176.7%
TOTAL SOURCES	\$ 366,094,153	\$ 138,006,014	\$ 147,788,581	\$ 126,272,539	\$ 345,813,058	\$ 198,024,477	134.0%

INTERNAL SERVICE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 4,617,081	\$ 4,701,596	\$ 4,701,596	\$ 4,305,739	\$ 4,662,059	\$ (39,537)	-0.8%
0635 - OTHER CHARGES FOR SERVICES	\$ 28,537,227	\$ 28,249,819	\$ 28,249,819	\$ 28,845,908	\$ 28,596,699	\$ 346,880	1.2%
0636 - INTERNAL SERVICE CHARGES	\$ 166,129,757	\$ 181,990,122	\$ 181,990,122	\$ 182,765,094	\$ 198,979,997	\$ 16,989,875	9.3%
SUBTOTAL	\$ 199,284,065	\$ 214,941,537	\$ 214,941,537	\$ 215,916,741	\$ 232,238,755	\$ 17,297,218	8.0%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 430,833	\$ 531,464	\$ 531,464	\$ 539,758	\$ 524,938	\$ (6,526)	-1.2%
0650 - MISCELLANEOUS REVENUE	\$ 819,945	\$ 35,000	\$ 35,000	\$ 354,167	\$ 33,000	\$ (2,000)	-5.7%
SUBTOTAL	\$ 1,250,778	\$ 566,464	\$ 566,464	\$ 893,925	\$ 557,938	\$ (8,526)	-1.5%
ALL REVENUES	\$ 200,534,843	\$ 215,508,001	\$ 215,508,001	\$ 216,810,666	\$ 232,796,693	\$ 17,288,692	8.0%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 26,738	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901	\$ -	0.0%
ALL OTHER FINANCING SOURCES	\$ 26,738	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901	\$ -	0.0%
TOTAL SOURCES	\$ 200,561,581	\$ 219,025,902	\$ 219,025,902	\$ 216,810,666	\$ 236,314,594	\$ 17,288,692	7.9%

ELIMINATIONS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	RECOMM VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0636 - INTERNAL SERVICE CHARGES	\$ (166,129,757)	\$ (181,990,122)	\$ (181,990,122)	\$ (182,828,948)	\$ (198,979,997)	\$ (16,989,875)	9.3%
SUBTOTAL	\$ (166,129,757)	\$ (181,990,122)	\$ (181,990,122)	\$ (182,828,948)	\$ (198,979,997)	\$ (16,989,875)	9.3%
ALL REVENUES	\$ (166,129,757)	\$ (181,990,122)	\$ (181,990,122)	\$ (182,828,948)	\$ (198,979,997)	\$ (16,989,875)	9.3%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ (347,762,641)	\$ (328,838,146)	\$ (335,291,426)	\$ (331,632,056)	\$ (529,756,469)	\$ (194,465,043)	58.0%
ALL OTHER FINANCING SOURCES	\$ (347,762,641)	\$ (328,838,146)	\$ (335,291,426)	\$ (331,632,056)	\$ (529,756,469)	\$ (194,465,043)	58.0%
TOTAL SOURCES	\$ (513,892,398)	\$ (510,828,268)	\$ (517,281,548)	\$ (514,461,004)	\$ (728,736,466)	\$ (211,454,918)	40.9%

Revenue Sources and Variance Commentary

This section describes Maricopa County's major revenue sources, along with historical collection trends and forecasts for upcoming fiscal years. Maricopa County's major revenues include the following categories:

- Taxes
- Licenses and Permits
- Intergovernmental Revenues
- Charges for Service
- Fines and Forfeits
- Miscellaneous

Basis for Estimating Revenue

For major tax-based revenues, economic forecasting models are applied and the resulting Most Likely forecast scenario is the basis for the budget of those revenue sources in FY 2017. The following sections describe the major revenue sources for the County, as well as the estimated collections for FY 2017.

Taxes

Property Taxes

Property taxes are imposed on both real and personal property. Primary property taxes finance the County's general operations through its General Fund. The table to the right contains information on historical property tax levies. *Primary* property taxes are used to support general operations, whereas *secondary* property taxes fund voter-approved general obligation bonds and special overrides. As a result of Proposition 117 passed by the voters in 2012, beginning in tax year 2015 (Fiscal Year 2016), the limited primary value (LPV) will be the sole assessed valuation used for all property taxes. The LPV will be the lesser of the full cash value of the property or 5% greater than the previous year's LPV.

At the present time, Maricopa County levies only primary property taxes. The County's last general obligation bonds were paid in full in FY 2004, and no County secondary taxes have been levied since that time.

Property Tax Levies	
Fiscal Year	Primary General Fund
2008	\$ 430,023,735
2009	463,492,311
2010	492,230,736
2011	492,224,342
2012	477,571,468
2013	425,111,491
2014	409,775,397
2015	442,762,977
2016	471,193,529
2017*	506,222,142
*Budget	
Note: Excludes Payments in Lieu of Taxes	

The Board of Supervisors must adopt the property tax levies for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1. Property taxes are paid in arrears in two installments, due October 1 and March 1.

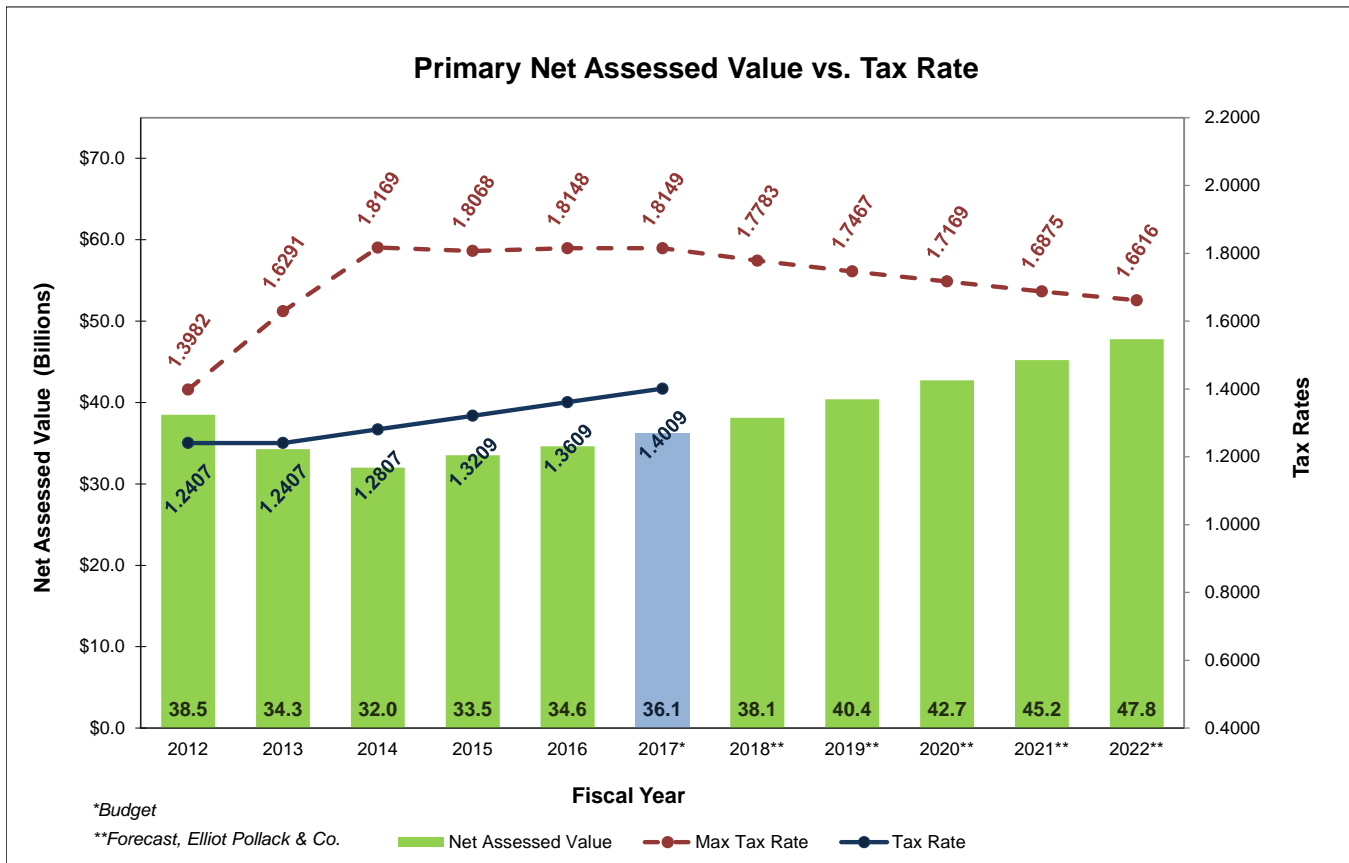
Increases in both assessed values and tax levies for primary property tax purposes are limited by the Arizona Constitution. If the primary property tax levy is at the limit, it may increase by only 2% per year on property taxed in the prior year. The schedule on the next page lists Maricopa County primary net assessed values and tax rates for FY 2017 and the previous nine fiscal years. Estimated assessed values and maximum allowable tax rates are also displayed for the following five years. The FY 2017 primary rate is budgeted at \$1.4009 per \$100 of assessed value, which is less than the maximum rate of \$1.8149. The Maricopa County Board of Supervisors adopts the property tax rates for each fiscal year and is not required to adopt the maximum rate. FY 2017 net assessed values are increasing by 4% or \$1.5 billion when compared to FY 2016. However, the net assessed valuations for FY 2017 are still \$13.5 billion lower than the peak in FY 2010.

Net Assessed Values and Tax Rates		
	Primary	
Fiscal Year	Net Assessed Value (Thousands)	Primary Tax Rate (per \$100 N.A.V.)
2008	\$ 38,930,268	\$ 1.1046
2009	44,881,603	1.0327
2010	49,675,117	0.9909
2011	46,842,819	1.0508
2012	38,492,098	1.2407
2013	34,263,842	1.2407
2014	31,996,205	1.2807
2015	33,519,795	1.3209
2016	34,623,670	1.3609
2017 *	36,135,494	1.4009
2018 **	38,137,401	1.7783
2019 **	40,403,649	1.7467
2020 **	42,729,788	1.7169
2021 **	45,217,235	1.6875
2022 **	47,789,536	1.6616

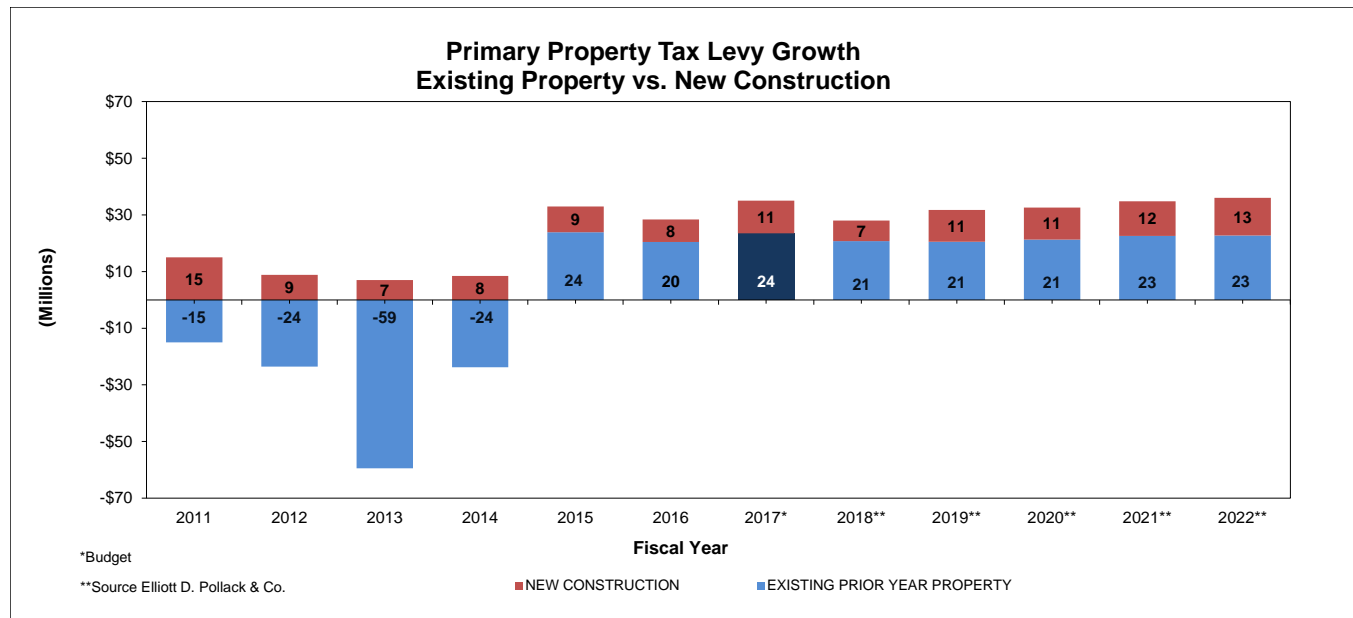
* Recommended Rate
**Maximum Rates, Forecasted NAV Source Elliott D. Pollack & Co.

The Recommended Budget assumes the Board of Supervisors will adopt a tax rate of \$1.4009, resulting in a tax levy of \$506.2 million, rather than levy the maximum amount allowable (\$655.8 million). This will result in an average property tax bill of \$169.65 for the median residential home in Maricopa County, valued at \$121,100 (limited property value).

The chart below illustrates that as the housing market rebounds, assessed values will increase and consequently, the constitutionally allowable tax rate will decrease. Conversely, as noted in FY 2012 through 2014, when the housing market worsens, assessed values decrease and the tax rate would need to increase to levy a similar amount of taxes.



The growth of the property tax base is determined by the appreciation level of existing assessed properties and the amount of new construction. The chart on the next page displays the source of the change in the tax levy each year assuming a flat tax rate.



The magnitude of growth in new construction is an indication of increased economic recovery for Maricopa County property values. Slow growth is expected until the existing inventory of property, both residential and commercial, is occupied and population growth improves. As noted in the chart above, significant economic improvement is projected for FY 2017. Consequently, due to the 18 month to 2 year lag between market trends and property assessments, property taxes will not be significantly impacted by the increased valuations and accelerated construction until FY 2019.

The budgeted tax rate of \$1.4009 would increase the property tax levy by \$35 million (excluding Salt River Project).

FY 2017 PRELIMINARY ESTIMATES OF PROPERTY TAX LEVIES AND RATES								
Description	Net Assessed Value	SRP Eff. Ass. Val.	Total w/SRP	Additional Levy of 1-cent Rate	Tax Rate	Tax Levy	SRP PILT	Total Levy & SRP PILT
MARICOPA COUNTY PRIMARY:								
FY 2016-17 Preliminary	\$ 36,135,494,474	\$ 734,685,173	\$ 36,870,179,647	\$ 3,687,018	\$ 1.4009	\$ 506,222,142	\$ 10,292,205	\$ 516,514,347
FY 2015-16 Adopted	34,623,670,323	758,245,769	35,381,916,092	3,538,192	1.3609	471,193,529	10,318,967	481,512,496
FY 2016-17 Preliminary Variance	\$ 1,511,824,151	\$ (23,560,596)	\$ 1,488,263,555	\$ 148,826	\$ 0.0400	\$ 35,028,613	\$ (26,762)	\$ 35,001,851

In FY 2017, property tax revenue is budgeted based on prior years' collection trends in relation to the adopted levy.

Property Tax Collection Analysis Maricopa County Primary			
FY	Levy Amount	Estimated Collections	Collection Rate
2016-17	\$506,222,142	\$500,147,476	98.8%

FY 2017 PRIMARY PROPERTY TAX LEVY vs. LEVY LIMIT			
FY 2017 Adjusted Allowable Levy Limit	\$ 655,823,089		
Maximum Tax Rate (per \$100 Assessed Value)	1.8149		
FY 2017 Primary Levy (excluding SRP)	\$ 506,222,142		
Primary Tax Rate (per \$100 Assessed Value)	1.4009		
Amount Under Limit:	\$ 149,600,947	22.8%	
	0.4140		

FY 2017 PRIMARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" TOTAL LEVY			
FY 2017 "Truth-in-Taxation" Primary Levy	\$ 482,155,903		
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)	1.3343		
FY 2017 Primary Levy	\$ 506,222,142		
Primary Tax Rate (per \$100 Assessed Value)	1.4009		
Amount Under/(Over) "Truth-in-Taxation" Levy	\$ (24,066,239)	-5.0%	
	(0.0666)		
FY 2017 Median Residential Limited Property Value	\$ 121,100		
"Truth-in-Taxation" Tax Bill on Median-Valued Home	\$ 161.58		
Property Tax Bill on Median-Valued Home	169.65		
Tax Bill Savings/(Increase)	\$ (8.07)	-5.0%	

PRIMARY PROPERTY TAX LEVY FY 2017 vs. FY 2016 TAX BILL IMPACT ON MEDIAN HOME			
FY 2016:			
Median Residential Limited Property Value	\$ 116,078		
Primary Tax Rate (per \$100 Assessed Value)	1.3609		
Property Tax Bill	\$ 157.97		
FY 2017			
Median Residential Limited Property Value	\$ 121,100		
Primary Tax Rate (per \$100 Assessed Value)	1.4009		
Property Tax Bill	169.65		
Tax Bill Savings/(Increase)	\$ (11.68)	-7.4%	

Tax Penalties and Interest

Tax Penalties & Interest		
Fiscal Year	Annual Collections	Growth Rate
2008	\$ 14,012,181	6.5%
2009	17,842,932	27.3%
2010	24,102,458	35.1%
2011	25,014,288	3.8%
2012	25,175,993	0.6%
2013	18,464,949	-26.7%
2014	13,568,502	-26.5%
2015	11,835,775	-12.8%
2016 *	11,145,741	-5.8%
2017 **	7,519,586	-32.5%

* Forecast

** Budget

The County Treasurer collects penalties and interest on repayment of delinquent property taxes, and proceeds are deposited in the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. FY 2016 collections are still below FY 2015 monthly receipts, averaging 5.5% lower collections year-over-year. For FY 2017, revenues forecasts were reduced based on pending legislation, HB2597, which proposed a significant reduction in the allowable penalty interest. If this legislation is not passed, revenues may improve over the budget.

Jail Excise Tax

The only special sales tax in Maricopa County at this time is the Jail Excise Tax. The Jail Excise Tax is levied at a rate of 0.2% on all taxable purchases in Maricopa County.

In November 1998, Maricopa County voters approved the Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of \$900 million. The \$900 million was reached in FY 2007. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years after the expiration of the original tax.

Annual growth was in decline from FY 2007 through FY 2010 due to the financial recession. In FY 2011, positive year-over-year growth resumed, demonstrating signs of recovery. The increase in FY 2014 revenues were partially due to a one-time payment correcting prior years. FY 2016 collections are forecasted to be on the order of 4% growth and the *Most Likely* revenue forecast projects an average of 2.9% growth through FY 2022.

Jail Excise Tax		
Fiscal Year	Annual Collections	Growth Rate
2008	\$ 138,206,968	-4.9%
2009	116,878,703	-15.4%
2010	107,094,679	-8.4%
2011	112,451,802	5.0%
2012	118,052,954	5.0%
2013	124,595,909	5.5%
2014	133,929,832	7.5%
2015	140,492,833	4.9%
2016 *	146,027,297	3.9%
2017 **	149,670,043	2.5%
2018 ***	152,661,242	2.0%
2019 ***	155,561,806	1.9%
2020 ***	159,606,413	2.6%
2021 ***	165,352,244	3.6%
2022 ***	172,297,038	4.2%

* Forecast

** Budget

***Source Elliott D. Pollack & Co. Forecast (*Most Likely*)

Licenses and Permits

Maricopa County collects revenue from a variety of licenses and permits that are issued by various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statute. The revenue generated from licenses and permits is generally used to offset the cost of issuance. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed in the chart on the next page are the actual license and permit revenues recorded for the last eight fiscal years, along with the budgeted revenues for FY 2017.

Maricopa County Annual Business Strategies
FY 2017 Recommended Budget

Budget Summary Schedules

Licenses & Permits Revenues			
Fiscal Year	General Fund	Special Revenue Funds	Total
2008	\$ 1,668,162	\$36,006,592	\$37,674,754
2009	2,303,516	34,824,035	37,127,551
2010	2,779,039	32,539,247	35,318,286
2011	2,330,508	35,486,437	37,816,945
2012	1,913,679	36,272,999	38,186,678
2013	2,363,458	37,869,389	40,232,847
2014	2,745,683	37,703,970	40,449,653
2015	2,192,729	40,192,205	42,384,934
2016 *	1,993,721	41,064,140	43,057,861
2017 **	2,329,936	39,531,300	41,861,236

*Forecast
**Budget

Special Revenue Fund licenses and permits revenue is expected to decline in FY 2017. General Fund license and permit revenues are expected to increase in FY 2017 over the current forecast. The largest component is license fees paid by cable television companies for operation in unincorporated areas.

Licenses and Permits General Fund			
Department	FY 2016 Forecast	FY 2017 Budget	Description
Non Departmental	\$ 1,322,455	\$ 1,676,821	Cable Television Franchise Fees, Liquor Licenses
Clerk of Superior Court	556,264	550,056	Marriage Licenses
Sheriff	115,002	103,059	Pawnshop & Peddler's Licenses
Total	\$ 1,993,721	\$ 2,329,936	

Intergovernmental Revenues

Intergovernmental revenues are received by the County from other government or public entities, and include payments in lieu of taxes, state shared revenues, grants, and certain payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities, and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended. The following schedule lists the actual intergovernmental and grant revenues recorded for the last eight fiscal years, forecasted collections for FY 2016, and the amounts budgeted for FY 2017.

Fiscal Year	General Fund	Special Revenue Funds	Debt Service	Capital Projects Funds	Internal Service Funds	Total
2008	\$ 614,211,708	\$ 242,970,178	\$ -	\$ 21,946,984	\$ -	\$ 879,128,870
2009	535,999,337	225,480,770	-	674,870	-	762,154,977
2010	500,275,584	248,569,777	-	6,160,540	-	755,005,901
2011	514,511,445	240,326,296	-	16,845,284	-	771,683,025
2012	530,821,945	241,497,932	-	16,697,782	-	789,017,659
2013	554,591,989	247,578,042	-	35,321,297	-	837,491,328
2014	592,086,030	257,116,230	-	20,772,806	-	869,975,066
2015	629,393,457	260,771,165	-	15,079,346	-	905,243,968
2016 *	669,132,812	282,527,610	-	9,046,387	-	960,706,809
2017 **	684,785,236	288,965,862	-	7,713,620	-	981,464,718

*Forecast
**Budget

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP), the Federal Government, and from municipalities. SRP estimates their net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on the property tax rates. The table to the right identifies the amounts by payer. The cities are budgeted more conservatively than may be necessary, but these dollars can fluctuate.

Payments in Lieu of Taxes		
	FY 2016 Forecast	FY 2017 Budget
Salt River Project	\$10,318,967	\$ 10,292,205
Federal Bureau of Land Management	3,011,264	3,011,264
Cities	356,448	356,448
Total	\$13,686,679	\$ 13,659,917

State Shared Sales Taxes

State Shared Sales Tax		
Fiscal Year	Annual Collections	Growth Rate
2008	\$ 460,958,749	-4.0%
2009	394,920,582	-14.3%
2010	366,285,237	-7.3%
2011	385,487,679	5.2%
2012	400,453,542	3.9%
2013	418,642,152	4.5%
2014	447,541,943	6.9%
2015	476,452,381	6.5%
2016 *	499,440,776	4.8%
2017 **	516,863,039	3.5%
2018 ***	529,232,354	2.4%
2019 ***	544,050,860	2.8%
2020 ***	563,092,640	3.5%
2021 ***	588,431,808	4.5%
2022 ***	614,911,240	4.5%

*Forecast
**Budget
***Source Elliott D. Pollack & Co.

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which is deposited in the General Fund.

Listed to the left are the actual State Shared Sales Tax collections for the last eight fiscal years, estimates for FY 2016, the budget for FY 2017 and forecasted amounts for the next five years. State Shared Sales Tax experienced the same jump in FY 2014 as the Jail Excise Tax due to a prior year correction and continued to be above 6% in FY 2015. However, growth in retail spending has slowed and is projected to continue into FY 2017 at a very moderate pace, budgeted at 3.5% growth over the current forecast. Sustained annual growth rates are predicted based on the *Most Likely Forecast* scenario from the County's contracted economist. These scenarios also include the consideration that a recession cycle may be forthcoming.

State Shared Highway User Revenues

The State of Arizona collects highway user revenue, principally from a \$0.18 per gallon tax on the motor fuel sold within the state. The primary purpose of highway user revenue is to fund construction and maintenance of streets and highways.

The State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties.

Highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County Highway User Revenue Funds (HURF) are deposited in the Transportation Operations Fund. Listed on the chart to the right are the actual collections of the highway user revenues for the last eight fiscal years, forecasted totals for FY 2016, and the budget for FY 2017.

In FY 2009, the State of Arizona diverted Highway User Revenue from the distribution base to fund its Department of Public Safety (DPS). That diversion resulted in over \$5 million less in HURF revenue for Maricopa County. In FY 2012, they increased the amount by more than \$3 million and diverted an additional amount for the Motor Vehicle Division (MVD) of the Arizona Department of Transportation (ADOT). That resulted in an additional decrease in funds for Maricopa County of almost \$7 million.

Fiscal Year	State Shared Highway User Revenues	Growth Rate
2008	\$ 102,751,593	-4.5%
2009	90,419,237	-12.0%
2010	84,950,511	-6.0%
2011	85,975,735	1.2%
2012	78,928,601	-8.2%
2013	86,815,139	10.0%
2014	89,630,001	3.2%
2015	97,931,744	9.3%
2016 *	98,175,564	0.2%
2017 **	106,154,321	8.1%

*Forecast
**Budget

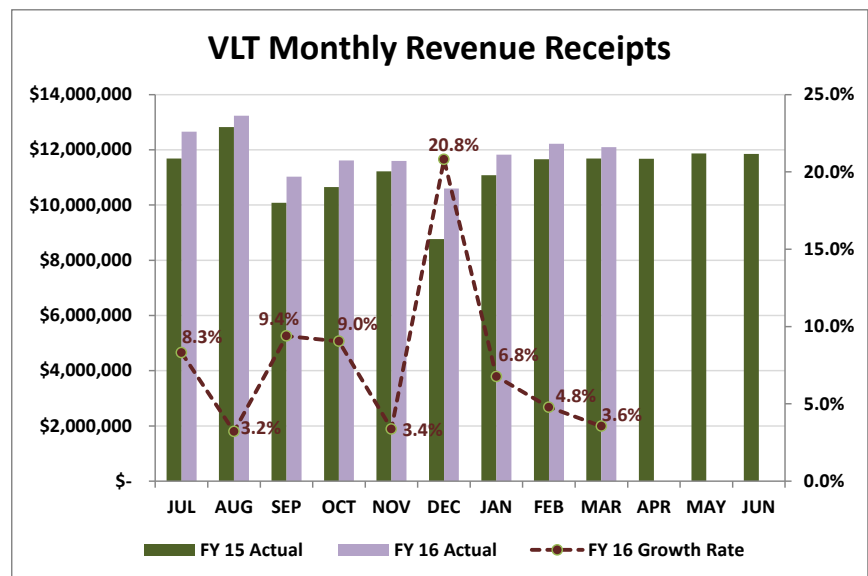
In FY 2013, the Arizona Legislature removed the appropriation for MVD funding from the Highway User Revenue Fund, resulting in a distribution increase of approximately \$5.6 million. The removal of the MVD appropriation accounts for the majority of the growth of 10% in that year. In 2015, the Arizona Legislature made further changes for the FY 2016 budget which continued the diversion of HURF monies to DPS at an increased level, but also included a provision to restore \$30 million that bypasses the State Highway Fund. As a result of those changes and the anticipated growth of these funds, it is anticipated that the HURF revenue will greatly improve in FY 2017.

State Shared Vehicle License Taxes

State Shared Vehicle License Tax		
Fiscal Year	General Fund	Growth Rate
2008	\$ 139,312,595	-2.9%
2009	126,036,362	-9.5%
2010	116,405,328	-7.6%
2011	113,649,012	-2.4%
2012	113,363,659	-0.3%
2013	118,202,383	4.3%
2014	126,137,174	6.7%
2015	135,043,055	7.1%
2016 *	144,654,495	7.1%
2017 **	149,955,458	3.7%
2018 ***	152,908,556	2.0%
2019 ***	157,801,630	3.2%
2020 ***	163,166,885	3.4%
2021 ***	168,877,726	3.5%
2022 ***	174,788,446	3.5%

*Forecast
**Budget
***Source Elliott D. Pollack & Co. (Most Likely)

The State of Arizona levies Vehicle License Taxes (VLT) annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax on cars and trucks. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. VLT rates are applied to a vehicle's depreciated value and as a result, revenue growth depends greatly on the volume of new car sales and the number of new residents moving to Maricopa County. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is also



shared with local governments.

The table above shows actual and forecasted vehicle license tax collections from FY 2008 to FY 2022. As noted in the graph, FY 2016 revenue continues its pattern of monthly volatility in annual growth rates over the prior year, same month. However, the FY 2016 average growth is positive and expected to continue due to sustained economic recovery resulting from increases in population figures and new car purchases.

Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the County. The following schedule shows detail of General Fund Other Intergovernmental Revenue. Revenue is projected to be less in FY 2017 because there were a large number of local jurisdictional elections in FY 2016 that provided reimbursement revenue that will not recur in the coming year. The revenue from the Social Security Administration is not reduced, but was transferred to the Detention Special Revenue fund.

Other Intergovernmental Revenue General Fund			
Department	FY 2016 Forecast	FY 2017 Budget	Description
Elections	\$ 7,070,112	\$ 3,750,002	Election Cost Reimbursements from Other Jurisdictions
Enterprise GIS	460,300	553,820	Aerial Photography Cost Reimbursements from Participating Government Entities
Juvenile Probation	1,500	3,000	Fort McDowell, Yavapai Nation and U.S. Marshal Detention Holding Fee
Sheriff	403,098	-	Social Security Administration Pay for Inmate Information
Total	\$ 7,935,010	\$ 4,306,822	

Charges for Services

Charges for Services are a broad category of program revenues that include charges to customers, applicants or other governments who purchase, use or directly benefit from the goods, services or privileges provided, or are otherwise directly affected by the services. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget. County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services. The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in State statute. Examples of charges for services to the public include court-filing fees, kennel fees, park entrance fees, vital record document fees, and probation service fees. Examples of internal charges for services include benefits, risk management, motor pool charges and long distance telephone charges.

Listed below are the revenues recorded for the last eight fiscal years, forecasted revenue for FY 2016 and the budget amount for FY 2017 for:

- Intergovernmental Charges for Service
- Internal Service Charges
- Patient Service Charges
- Other Charges for Service

The increase in the Capital Projects Funds for FY 2016 is almost completely due to the contributions from the cities of Peoria, Glendale and El Mirage for the construction of the Northern Parkway.

Charges for Service							
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	Internal Service Funds	Eliminations	Total
2008	\$43,177,387	\$96,369,159	\$ 3,054,932	\$ 7,300,482	\$199,238,595	\$(160,036,744)	\$189,103,811
2009	43,642,013	135,371,562	2,652,765	17,874,757	201,910,980	(161,737,799)	239,714,278
2010	40,657,924	129,930,765	2,630,623	17,548,959	188,964,926	(133,025,426)	246,707,771
2011	40,745,732	149,482,999	2,640,840	19,037,127	193,579,637	(139,567,488)	265,918,847
2012	40,081,935	137,678,743	2,044,982	4,700,587	189,393,283	(151,120,029)	222,779,501
2013	42,389,389	108,826,203	3,345,545	9,680,068	196,181,587	(159,652,960)	200,769,832
2014	39,288,121	106,269,860	2,081,428	5,051,219	198,987,186	(174,874,416)	176,803,398
2015	41,300,304	109,861,008	716,707	1,397,465	199,284,065	(166,129,757)	186,429,792
2016 *	45,719,167	109,549,822	1,371,504	8,370,386	215,916,741	(182,828,948)	198,098,672
2017 **	44,630,169	104,974,857	-	10,371,914	232,238,755	(198,979,997)	193,235,698

* Forecast

** Budget

Intergovernmental Charges for Services

Revenues in this category account for payments as well as the sale of goods and services to outside governments or Districts. Examples include charges to cities and towns for housing jail inmates. Detail of General Fund Intergovernmental Charges for Service is shown in the following table.

Intergovernmental Charges for Service General Fund			
Department	FY 2016 Forecast	FY 2017 Budget	Description
Education Services	\$ 15,500	\$ 12,000	Elections Services from School Districts
Medical Examiner	8,335	-	IGA with Florida Attorney General for Services
Non Departmental	2,928,724	2,806,627	District Central Service Reimbursements
Non Departmental	283,858	222,234	Industrial Development Authority Reimbursements
Enterprise Technology	-	8,007	VMware Monitoring and Support to the Stadium and Flood Control Districts
Sheriff	14,658,979	14,873,317	Patrol Services Provided to Cities and Towns and to the Stadium and Flood Control Districts
Superior Court	713,309	599,782	Arizona Lengthy Trial Revenue, Municipal Court Juror Fees, Interpreter Fees
Total	\$ 18,608,705	\$ 18,521,967	

Patient Charges

In the General Fund, patient charges are received by the residual long-term care program. Special Revenue fund patient charges include amounts received by Public Health and by the Sheriff's Office for services provided by Correctional Health Services.

Internal Service Charges

Internal Service Charges are payments between County departments. Rates are established during the budget process. Internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal service charges are usually recorded in the Internal Service Funds. In FY 2017, internal service charges are budgeted to increase primarily due to the increase in fixed benefit premiums and technology infrastructure.

Patient Services Revenue			
Fiscal Year	General Fund	Special Revenue Funds	Total
2008	\$ 9,237	\$ 1,032,387	\$ 1,041,624
2009	15,947	1,055,877	1,071,824
2010	28,834	1,288,958	1,317,792
2011	14,129	1,743,447	1,757,576
2012	6,996	1,593,088	1,600,084
2013	7,485	1,598,385	1,605,870
2014	7,300	2,150,660	2,157,960
2015	7,634	2,870,287	2,877,921
2016 *	7,271	2,597,812	2,605,083
2017 **	6,988	2,460,757	2,467,745
*Forecast			
** Budget			

Internal Service Charges		
	FY 2016 Forecast	FY 2017 Budget
Employee Benefits and Health	\$ 130,841,377	\$ 142,837,469
Enterprise Technology	17,561,232	21,548,326
Equipment Services	13,819,950	14,012,455
Procurement Services	707,214	739,834
Risk Management	19,835,321	19,841,913
Total	\$ 182,765,094	\$ 198,979,997

Other Charges for Services

The schedule on the next page lists Maricopa County's Other Charges for Service in the General Fund for FY 2016 and FY 2017. FY 2017 collections of Other Charges for Service are anticipated to slightly decline over the FY 2016 Forecast. This is primarily due to an estimated decrease in fees collected by the Recorder's Office and Justice Courts resulting from a drop in the number of cases filed and documents recorded. Additionally, Waste Resources has seen a decline in customers using the transfer station dumping services.

Other Charges for Service Summary General Fund			
Department	FY 2016 Forecast	FY 2017 Budget	Description
Clerk of the Superior Court	\$ 6,073,203	\$ 5,993,646	Filing Fees, Passports and Indigent Defense Revenue
Constables	1,630,200	1,630,200	Constable Fees
County Attorney	55,578	55,579	Charges to Housing Authority
Education Services	108,833	105,000	Garnishment & Support Processing Fees
Elections	3,261	203	Certifications
Facilities Management	251,945	235,141	Homeless Campus Protective Services Fee
Finance	309,097	285,000	Collections Fee
Human Resources	57,708	55,000	Garnishments, Copies, Parking and Lost Bus Card Fees
Justice Courts	4,779,484	4,500,721	Defensive Driving Fees, Civil Trial Jury Fees and Other Miscellaneous Court Fees
Juvenile Probation	4,000	5,000	Miscellaneous Charges and Restitution
Medical Examiner	403,885	385,730	Cremation Certificate Fees and Transport Fees
Non Departmental	1,555,611	1,651,408	Tax Sale Fees and Sheriff Fees
Public Defender	32,385	32,385	Reimbursement for Legal Services
Public Fiduciary	1,060,871	1,200,871	Fiduciary Fees and Probate Fees
Recorder	8,454,405	7,680,001	Document Recording Fees
Sheriff	553,763	458,032	Other Tax Sales Fees and Various Civil Fees
Superior Court	1,523,586	1,597,000	Family Court Filings, Civil Trial Jury Fees and Attorney Fees Paid By Parents
Treasurer	49,042	40,000	Miscellaneous Charges
Waste Resources and Recycling	196,334	190,297	Transfer Stations
Total	\$ 27,103,191	\$ 26,101,214	

Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines such as civil traffic citations and court fines.

The largest source of General Fund fine and forfeit revenue is the Justice Courts. Budgeted fine revenue for FY 2017 is slightly below forecasted collections for FY 2016. Court fine and fee revenues have been steadily declining since the high period of FY 2009 due to deferrals and fee waivers granted to individuals whom the court deems are unable to pay. Environmental Services has seen a reduction in food service permits and consequently the associated fines.

Fines & Forfeits			
Fiscal Year	General Fund	Special Revenue Funds	Total
2008	\$ 16,901,603	\$ 14,490,595	\$ 31,392,198
2009	16,370,071	20,196,311	36,566,382
2010	15,408,833	18,938,132	34,346,965
2011	14,356,767	18,950,986	33,307,753
2012	12,151,054	18,090,680	30,241,734
2013	12,374,331	17,675,017	30,049,348
2014	11,779,634	16,472,333	28,251,967
2015	10,863,122	13,651,333	24,514,455
2016 *	10,478,212	13,722,008	24,200,220
2017 **	10,372,054	13,454,834	23,826,888
* Forecast			
** Budget			

Fines and Forfeits Summary General Fund			
Department	FY 2016 Forecast	FY 2017 Budget	Description
Clerk of the Superior Court	\$ 1,888,953	\$ 1,781,098	Superior Court Fines
Elections	5,370	12,000	Campaign Finance Penalty Fees
Environmental Services	22,221	22,221	Code Enforcement Fines
Justice Courts	8,554,445	8,556,618	Civil Traffic, Misdemeanor Criminal Adjudication, Small Civil Cases
Sheriff	4,105	-	Civil Sanctions and Traffic Fines
Superior Court	3,118	117	Juror Fines
Total	\$10,478,212	\$10,372,054	

Miscellaneous Revenue

Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sales of copies, interest earnings, building rental, insurance recoveries, map sales, and equipment rental as well as sales of fixed assets.

Listed below are the combined miscellaneous revenues and interest earnings recorded for the last eight fiscal years, forecasted amounts for FY 2016, plus the budget for FY 2017. Miscellaneous revenues are recorded in all fund types.

Miscellaneous Revenue						
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Internal Service Funds	Total
2008	\$ 32,662,960	\$ 40,941,646	\$ 1,095,072	\$ 19,300,188	\$ 5,369,946	\$ 99,369,812
2009	15,056,656	28,310,635	658,513	15,144,274	3,881,287	63,051,365
2010	13,651,212	20,099,288	276,414	5,769,517	1,805,553	41,601,984
2011	14,357,522	7,837,262	31,862	(1,016,103)	3,226,545	24,437,088
2012	15,242,487	7,675,012	5,234	650,549	1,198,400	24,771,682
2013	14,406,727	6,815,847	93,726	1,314,671	1,557,999	24,188,970
2014	8,667,004	5,898,146	74,540	358,982	9,146,596	24,145,268
2015	11,180,188	7,827,721	43,748	69,650	1,250,778	20,372,085
2016 *	6,600,665	5,782,778	25,969	214,570	893,925	13,517,907
2017 **	4,904,000	7,718,121	-	200	557,938	13,180,259

* Forecast
** Budget

General Fund miscellaneous revenues include interest income, building rental income, public record copy fees, and bad check fees.

Miscellaneous Revenue			
General Fund			
Department	FY 2016 Forecast	FY 2017 Budget	Description
AIR QUALITY	\$ 22,661	\$ -	Sale of Vehicles
ASSESSOR	223,347	180,000	Sale of Maps, Copies, Data, etc.
CLERK OF THE SUPERIOR COURT	95,798	75,200	Sale of Copies and Bad Check Fees, Interest
COUNTY ATTORNEY	15,578	6,500	Fees from Private Defense for Discovery Information
COUNTY MANAGER	720	600	Bus Card Replacement
ELECTIONS	5,296	4,506	Sale of Copies and Maps
ENTERPRISE TECHNOLOGY	3,600	-	Sale of Computer Equipment
FACILITIES MANAGEMENT	232,302	231,200	Lease Revenue
JUSTICE COURTS	655,424	644,731	Sale of Copies
JUVENILE PROBATION	4,588	7,550	Insurance Reimbursements/Restitution
NON DEPARTMENTAL	3,783,552	2,700,012	Interest, Loss Reimbursement, Fire District, Reimbursement, Tax Deed Sales
PROCUREMENT SERVICES	761,000	761,000	Purchase Card Rebates
RECORDER	291,723	253,397	Micrographics and Photocopy Sales and Postage
SHERIFF	461,692	1,500	Sale of Copies and Reimbursement for ID Cards and Impound Fees
SUPERIOR COURT	1,386	3,101	Sale of Copies
WASTE RESOURCES AND RECYCLING	41,998	34,703	Lease Revenue, Scrap Metal Proceeds
Total	\$ 6,600,665	\$ 4,904,000	

Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt) and Fund Transfers In.

Proceeds of Financing

In FY 2015, the County entered into a lease purchase agreement for the desktop, laptop and server replacements. Additionally, on April 8, 2015, the Board adopted a resolution authorizing the issuance of certificates of participation (COPs) for the financing of pending capital projects. In the current recommendation, \$179,092,091 in revenues are budgeted for Proceeds of Financing in FY 2017. This is comprised of \$116 million for the Madison Street Jail Adaptive Reuse Project, \$10 million for vehicle financing for the Parks & Recreation Department, Sheriff, Adult Probation and Transportation departments, \$4.3 million for the Desktop Laptop Replacement Program for both the General Fund and the Detention Fund departments, and \$49 million for various other financed capital projects. Please refer to the Debt Service section of this document for a discussion of Maricopa County's debt policies and the Capital Improvement Program section for additional information on the uses of the proceeds of financing.

Fund Transfers In

A schedule of Fund Transfers is provided later in this section. There is an on-going transfer from the General Fund to the Detention Fund for the statutorily required Maintenance of Effort payment. In addition, in FY 2017 an additional transfer of \$32.6 million will be made from the General Fund to the Detention fund to maintain structural balance in that fund. The General and Detention Funds also provide one-time transfers to the Capital Projects funds to fund the County's modified pay-as-you-go capital program.

Fund Balance Summary and Variance Commentary

The following schedule lists estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB).

Classification of Fund Balances

For budgeting purposes, fund balances exclude any amounts defined as "non-spendable," such as fixed assets. Ending fund balances are classified as "restricted," "committed," or "unassigned" as appropriate; there are no budgeted fund balances that are considered "assigned." "Restricted" fund balances are subject to externally enforceable legal restrictions; for Maricopa County, examples include special revenue funds established by State statute and grant funds. "Committed" fund balances are constrained by limitations that the County imposes upon itself at its highest level of decision making (i.e., the Board of Supervisors); examples include certain special revenue and capital projects funds established by the Board for specific purposes. For the General Fund, any remaining amount that is not restricted or committed is "unassigned," but for other funds, only a negative ending balance would be categorized in this way.

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the *Maricopa County Comprehensive Annual Financial Report (CAFR)*. The only exception is the Risk Management Trust Fund (675), in which the actuarially-estimated amount of long-term liabilities is added back into the beginning fund balance. This provides a more realistic portrayal of resources available in this fund for budgeting purposes.

Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Negative Fund Balances

Negative beginning fund balances are reported for a number of grant funds due to GASB financial reporting requirements that disallow the inclusion of revenues received more than 60 days following the end of the fiscal year. The Department of Finance and the Office of Management and Budget work with affected departments to improve their financial reporting practices, and to ensure that annual expenditures remain within authorized grant awards and that any reimbursements due are received in a timely manner. In addition to the grant funds, the following funds are also projected to have a deficit fund balance at the end of FY 2017:

Superior Court Fill the Gap Fund (264)

At the end of the fiscal year, the Superior Court is required by the Administrative Office of the Court (AOC) to transfer out the excess revenue over expenditures in Fund 264 back to Fund 701 to be processed by the Finance and Treasurer Staff until approval is received from the AOC to spend it in the new fiscal year. As a result, the remaining transactions of accrual entries results with a negative fund balance at the beginning of the fiscal year. Offsetting revenue will be recorded in a subsequent period.

Animal Control License Shelter Fund (572)

The Animal Control License Shelter Fund (572) will have a negative fund balance at the end of FY 2017 due to the increasing costs associated with the care of animals in the shelter. The revenue in this fund is collected primarily from dog licensing and pet adoption fees and is not enough to cover the shelter expenditures without an increase in fees or reduction in expenditures for FY 2017.

Benefits Trust Funds (604, 606, 607, 611, 619 and 622)

The Benefits Trust is an Internal Service Fund comprised of several funds used to account for specific employee benefit plans. Most plans in the trust are achieving favorable financial results, as demonstrated by their positive fund balances. The performance of a few benefit plans has been unfavorable; those funds are anticipated to have negative fund balances. Collectively, the employee benefit plan funds have a significant positive fund balance.

Technology Infrastructure Fund (681)

The Technology Infrastructure Fund is an Internal Service Fund which provides cost effective voice, data, and radio communications to County departments. During FY 2016, there were telephony expenses that were budgeted and inadvertently charged to the General Fund that should have been budgeted and charged to the Technology Infrastructure Fund. This unbudgeted expense is causing a structural imbalance in the fund for FY 2016 and severely reducing the available fund balance. The need to expend \$989,800 in FY 2017 on additional one-time costs associated with network bandwidth will cause the fund to go into a negative state for FY 2017. Technology Infrastructure Fund fees will be adjusted accordingly for FY 2018.

Change in Fund Balances

Policies and guidelines require that on-going County operations are funded with on-going revenues. Fund balances are used for one-time and capital expenditures. Most changes to the ending fund balances are a result of one-time expenditures.

The General and Detention Operations (255) funds (*) will show a change in fund balance from the beginning balance to the ending balance due to the transfer of resources in excess of uses to the County's Capital Improvement funds to provide funding for identified and future capital and technological improvements.

Grant funds reflect a change in the fund balance primarily because of the timing of the grant receipts. The majority of the County's grants do not receive funds in advance from their grantors. Expenditures are submitted to the grantors for reimbursement at the close of the accounting period. Receipts not received within 60 days of the close of the fiscal year are not considered revenue for the year billed, thus influencing the grant fund balances. The Emergency Management (215) fund (**) is similar to a grant fund as it relates to its revenue.

The Debt Service funds show a change in fund balance as the balances are used to pay off existing debt.

All capital project funds balances are changing more than 10%. These funds are part of the County's modified "pay-as-you-go" capital funding policy. Resources and funds are transferred as needed to fully fund all programs identified in the County's Capital Improvement Program. Please refer to the Capital Improvement section of this document for more discussion.

Maricopa County Annual Business Strategies
FY 2017 Recommended Budget

Budget Summary Schedules

Other funds with changes to their fund balance in excess of 10% are identified with a superscript "1" following their name in the schedule below. Per County policy and guidelines, the change in these fund balances is a result of one-time expenditures.

Consolidated Sources, Uses and Fund Balance by Fund

FUND	BEG. SPENDABLE BALANCE	TOTAL SOURCES	TOTAL USES	ENDING SPENDABLE FUND BALANCE:			
				RESTRICTED	COMMITTED	ASSIGNED	UNASSIGNED
GENERAL	\$ 133,944,163	\$ 1,271,949,516	\$ 1,405,893,679	\$ -	\$ -	\$ -	\$ -
SPECIAL REVENUE							
NON-GRANT FUNDS							
201 ADULT PROBATION FEES ¹	\$ 2,618,534	\$ 12,743,611	\$ 13,563,611	\$ 1,798,534	\$ -	\$ -	\$ -
203 SHERIFF DONATIONS	123,303	33,969	33,969	123,303	-	-	-
204 JUSTICE CT JUDICIAL ENHANCEMNT	1,413,713	737,183	737,183	1,413,713	-	-	-
205 COURT DOCUMENT RETRIEVAL ¹	301,975	1,034,000	1,193,993	141,982	-	-	-
206 OFFICER SAFETY EQUIPMENT	333,840	52,000	52,000	333,840	-	-	-
207 PALO VERDE ¹	829,574	706,722	791,986	744,310	-	-	-
208 JUDICIAL ENHANCEMENT ¹	3,881,916	1,399,000	2,001,000	3,279,916	-	-	-
209 PUBLIC DEFENDER TRAINING ¹	96,088	346,113	442,201	-	-	-	-
210 WASTE MANAGEMENT ¹	623,763	65,000	688,762	1	-	-	-
212 SHERIFF RICO	-	1,750,000	1,750,000	-	-	-	-
213 COUNTY ATTORNEY RICO	2,126,953	1,879,086	1,879,086	2,126,953	-	-	-
214 SHERIFF JAIL ENHANCEMENT ¹	2,203,216	1,482,444	1,932,444	1,753,216	-	-	-
215 EMERGENCY MANAGEMENT**	80,329	1,019,015	1,019,015	80,329	-	-	-
218 CLERK OF COURT FILL THE GAP	1,372	1,905,898	1,905,898	1,372	-	-	-
220 DIVERSION ¹	772,230	1,713,350	2,472,006	13,574	-	-	-
221 COUNTY ATTORNEY FILL THE GAP	248,242	1,494,911	1,494,911	248,242	-	-	-
225 SPUR CROSS RANCH CONSERVATION ¹	256,754	302,969	435,207	124,516	-	-	-
226 PLANNING AND DEVELOPMENT FEES	6,617,717	8,010,200	8,533,821	-	6,094,096	-	-
228 JUVENILE PROBATION SPECIAL FEE ¹	1,382,865	2,669,777	3,080,665	971,977	-	-	-
229 JUVENILE RESTITUTION ¹	43,025	4,000	10,007	37,018	-	-	-
232 TRANSPORTATION OPERATIONS	20,414,904	122,332,556	121,991,502	20,755,958	-	-	-
236 RECORDERS SURCHARGE ¹	1,601,521	3,792,689	4,567,089	827,121	-	-	-
237 JUST COURTS PHOTO ENFORCEMENT ¹	8,226	774	9,000	-	-	-	-
239 PARKS SOUVENIR	24,999	396,183	396,182	25,000	-	-	-
240 LAKE PLEASANT RECREATION SVCS ¹	870,767	3,122,264	3,905,202	87,829	-	-	-
241 PARKS ENHANCEMENT FUND ¹	1,679,652	5,569,235	7,011,027	237,860	-	-	-
243 PARKS DONATIONS ¹	572,969	25,404	493,570	104,803	-	-	-
245 JUSTICE COURTS SPECIAL REVENUE	1,563,518	6,642,238	6,742,238	1,463,518	-	-	-
252 INMATE SERVICES ¹	7,107,024	9,596,352	15,596,352	1,107,024	-	-	-
254 INMATE HEALTH SERVICES ¹	344,665	369,950	476,570	238,045	-	-	-
255 DETENTION OPERATIONS*	34,356,427	392,171,835	426,528,262	-	-	-	-
256 PROBATE FEES ¹	89,754	392,000	442,000	39,754	-	-	-
257 CONCILIATION COURT FEES	636,832	1,583,362	1,583,362	636,832	-	-	-
258 SHERIFF TOWING AND IMPOUND ¹	125,392	211,100	226,529	109,963	-	-	-
259 SUPERIOR COURT SPECIAL REVENUE ¹	1,048,363	4,881,783	5,128,154	801,992	-	-	-
261 LAW LIBRARY	1,630,420	1,188,774	1,165,971	1,653,223	-	-	-
262 PUBLIC DEFENDER FILL THE GAP ¹	36,965	776,508	813,470	3	-	-	-
263 LEGAL DEFENDER FILL THE GAP	2,479	66,362	66,362	2,479	-	-	-
264 SUPERIOR COURT FILL THE GAP	(55,309)	2,202,900	2,202,900	-	-	-	(55,309)
265 PUBLIC HEALTH FEES	6,881,596	6,638,299	6,725,791	6,794,104	-	-	-
266 CHECK ENFORCEMENT PROGRAM ¹	91,554	72,302	125,340	38,516	-	-	-
267 CRIM JUSTICE ENHANCEMENT ¹	487,081	1,239,649	1,502,282	224,448	-	-	-
268 VICTIM COMP RESTITUTION	1,501,724	164,759	164,759	1,501,724	-	-	-
269 VICTIM COMPENSATION INTEREST	803,630	19,756	19,756	803,630	-	-	-
270 CHILD SUPPORT ENHANCEMENT	990,243	60,000	20,000	1,030,243	-	-	-
271 EXPEDITED CHILD SUPPORT	126,989	677,500	677,500	126,989	-	-	-
273 VICTIM LOCATION ¹	17,480	2,000	15,000	4,480	-	-	-
274 CLERK OF THE COURT EDMS	825,243	2,500,000	2,500,000	825,243	-	-	-
275 JUVENILE PROBATION DIVERSION ¹	635,525	214,095	388,597	461,023	-	-	-
276 SPOUSAL MAINT ENF ENHANCEMENT	118,995	108,000	108,000	118,995	-	-	-
277 EMANCIPATION ADMIN COSTS	5,522	-	-	5,522	-	-	-
281 CHILDRENS ISSUES EDUCATION	7,468	-	-	7,468	-	-	-
282 DOM REL MEDIATION EDUCATION	127,784	200,600	200,600	127,784	-	-	-
290 WASTE TIRE	2,088,077	4,756,341	4,751,611	2,092,807	-	-	-
504 AIR QUALITY FEES ¹	12,015,145	12,083,786	13,528,022	10,570,909	-	-	-
506 ENVIRONMTL SVCS ENV HEALTH	8,859,152	19,383,201	20,032,103	-	8,210,250	-	-
572 ANIMAL CONTROL LICENSE SHELTER ¹	498,245	10,175,000	11,975,729	-	-	-	(1,302,484)
574 ANIMAL CONTROL FIELD OPERATION ¹	980,187	3,474,714	4,058,360	396,541	-	-	-
669 SMALL SCHOOL SERVICE	88,345	109,551	109,551	88,345	-	-	-
741 TAXPAYER INFORMATION	382,428	304,341	304,341	382,428	-	-	-
780 SCHOOL TRANSPORTATION	83,052	600,000	600,000	83,052	-	-	-
782 SCHOOL COMMUNICATION ¹	751,385	521,000	1,103,065	169,320	-	-	-
795 EDUCATIONAL SUPPLEMENTAL PROG ¹	599,161	566,275	876,785	288,651	-	-	-
SUBTOTAL NON-GRANT FUNDS	\$ 136,631,462	\$ 658,542,686	\$ 714,801,173	\$ 67,426,422	\$ 14,304,346	\$ -	(1,357,793)

Consolidated Sources, Uses and Fund Balance by Fund (continued)

FUND	BEG. SPENDABLE BALANCE	TOTAL SOURCES	TOTAL USES	ENDING SPENDABLE FUND BALANCE:			
				RESTRICTED	COMMITTED	ASSIGNED	UNASSIGNED
GRANT FUNDS							
211 ADULT PROBATION GRANTS	\$ (139,681)	\$ 2,807,783	\$ 2,807,783	\$ -	\$ -	\$ -	\$ (139,681)
216 CLERK OF THE COURT GRANTS	(5,648)	1,446,855	1,446,855	-	-	-	(5,648)
217 CDBG HOUSING TRUST	(183,893)	6,231,776	6,231,776	-	-	-	(183,893)
219 COUNTY ATTORNEY GRANTS	(254,287)	6,490,942	6,490,942	-	-	-	(254,287)
222 HUMAN SERVICES GRANTS	(1,387,569)	51,497,289	51,497,289	-	-	-	(1,387,569)
223 TRANSPORTATION GRANTS	118,077	320,000	320,000	118,077	-	-	-
224 MEDICAL EXAMINER GRANTS	(1)	8,851	8,851	-	-	-	(1)
227 JUVENILE PROBATION GRANTS	445,751	3,811,356	3,811,356	445,751	-	-	-
230 PARKS AND RECREATION GRANTS	34,696	-	34,696	-	-	-	-
233 PUBLIC DEFENDER GRANTS	(5,979)	222,141	222,141	-	-	-	(5,979)
238 SUPERIOR COURT GRANTS	95,066	3,432,507	3,432,507	95,066	-	-	-
248 ELECTIONS GRANTS	318,643	406,750	406,750	318,643	-	-	-
249 NON DEPARTMENTAL GRANTS	23,008	2,394,914	4,394,914	-	-	-	(1,976,992)
251 SHERIFF GRANTS	(730,620)	7,624,572	7,624,572	-	-	-	(730,620)
503 AIR QUALITY GRANTS	(29,612)	4,139,552	4,128,306	-	-	-	(18,366)
505 ENVIRONMENTAL SERVICES GRANTS	-	67,198	67,198	-	-	-	-
532 PUBLIC HEALTH GRANTS	(1,891,813)	50,775,583	50,775,583	-	-	-	(1,891,813)
573 ANIMAL CONTROL GRANTS	87,063	-	-	87,063	-	-	-
715 SCHOOL GRANTS	(217,779)	24,494,498	24,494,498	-	-	-	(217,779)
SUBTOTAL GRANTS	\$ (3,724,578)	\$ 166,172,567	\$ 168,196,017	\$ 1,064,600	\$ -	\$ -	\$ (6,812,628)
SPECIAL REVENUE	\$ 132,906,884	\$ 824,715,253	\$ 882,997,190	\$ 68,491,022	\$ 14,304,346	\$ -	\$ (8,170,421)
DEBT SERVICE							
320 COUNTY IMPROVEMENT DEBT	\$ 7,597,075	\$ 119,868,175	\$ 119,968,480	\$ 7,414,230	\$ 82,540	\$ -	\$ -
321 CAPITAL LEASE DEBT SERVICE	12,094,075	20,323,865	11,812,730	-	20,605,210	-	-
DEBT SERVICE	\$ 19,691,150	\$ 140,192,040	\$ 131,781,210	\$ 7,414,230	\$ 20,687,750	\$ -	\$ -
CAPITAL PROJECTS							
234 TRANSPORTATION CAPITAL PROJECT¹	\$ 94,667,889	\$ 64,277,328	\$ 100,221,196	\$ 58,724,021	\$ -	\$ -	\$ -
422 INTERGOVERNMENTAL CAP PROJ¹	123,177	200	123,300	-	77	-	-
440 COUNTY IMPROVEMENT¹	49,154,602	164,998,592	114,988,194	99,165,000	-	-	-
445 GENERAL FUND CTY IMPROV	324,755,380	33,974,021	36,412,506	-	322,316,895	-	-
455 DETENTION CAPITAL PROJECTS	190,558,900	39,660,915	33,615,467	196,604,348	-	-	-
460 TECHNOLOGY CAP IMPROVEMENT¹	250,315,035	42,739,468	126,423,306	-	166,631,197	-	-
461 DETENTION TECH CAP IMPROVEMENT¹	36,675,692	162,534	3,544,596	33,293,630	-	-	-
CAPITAL PROJECTS	\$ 946,250,675	\$ 345,813,058	\$ 415,328,565	\$ 387,786,999	\$ 488,948,169	\$ -	\$ -
INTERNAL SERVICE							
601 MEDICAL HMO	\$ 3,462,296	\$ 52,886,919	\$ 52,886,919	\$ 3,462,296	\$ -	\$ -	\$ -
604 MEDICAL PPO	(14,543,677)	40,883,745	40,883,745	-	-	-	(14,543,677)
606 MEDICAL HDHP W HSA	(10,893,999)	26,684,781	26,684,781	-	-	-	(10,893,999)
607 FI DENTAL PPO	(375,820)	5,176,907	5,176,907	-	-	-	(375,820)
608 COINSURANCE PHARMACY	9,357,920	22,131,797	22,131,797	9,357,920	-	-	-
611 60 PERCENT STD	(503,878)	2,107,539	2,107,539	-	-	-	(503,878)
612 50 PERCENT STD	1,599,523	530,448	530,448	1,599,523	-	-	-
613 40 PERCENT STD	979,869	203,520	203,520	979,869	-	-	-
614 BEHAVIORAL HEALTH	5,819,340	1,536,123	1,536,123	5,819,340	-	-	-
615 WELLNESS	4,639,744	1,561,473	1,861,873	4,339,344	-	-	-
618 BENEFIT ADMINISTRATION	7,183,321	3,005,916	3,205,916	6,983,321	-	-	-
619 ONSITE PHARMACY CLINIC	(1,617,788)	1,699,812	2,079,812	-	-	-	(1,997,788)
620 BENEFITS ELIMINATIONS	-	(1,157,990)	(1,157,990)	-	-	-	-
621 FLEX SPENDING HEALTH	50,536	2,362,430	2,362,430	50,536	-	-	-
622 FLEX SPENDING DEP CARE	(13,966)	1,009,392	1,009,392	-	-	-	(13,966)
623 VISION	999,605	1,713,648	1,713,648	999,605	-	-	-
625 FI PREPAID DENTAL	-	224,239	224,239	-	-	-	-
626 FI LIFE AND AD AND D	-	632,580	632,580	-	-	-	-
627 SUPPLEMENTAL LIFE	-	3,949,284	3,949,284	-	-	-	-
628 EMPLOYEE ASSISTANCE	-	420,354	420,354	-	-	-	-
629 SI DENTAL PPO	5,344,576	4,285,030	4,285,030	5,344,576	-	-	-
630 DEPENDENT LIFE	-	415,704	415,704	-	-	-	-
631 VOLUNTARY BENEFITS	-	731,400	731,400	-	-	-	-
654 EQUIPMENT SERVICES¹	3,563,658	16,854,693	17,861,193	-	2,557,158	-	-
673 REPROGRAPHICS¹	87,450	739,834	827,284	-	-	-	-
675 RISK MANAGEMENT¹	878,951	24,088,690	33,338,997	-	-	-	(8,371,356)
681 TECHNOLOGY INFRASTRUCTURE¹	579,896	21,636,326	22,840,873	-	-	-	(624,651)
INTERNAL SERVICE	\$ 16,597,557	\$ 236,314,594	\$ 248,743,798	\$ 38,936,330	\$ 2,557,158	\$ -	\$ (37,325,135)
ELIMINATIONS							
	\$ -	\$ (728,736,466)	\$ (728,736,466)	\$ -	\$ -	\$ -	\$ -
ALL FUNDS							
	\$ 1,249,390,429	\$ 2,090,247,995	\$ 2,356,007,976	\$ 502,628,581	\$ 526,497,423	\$ -	\$ (45,495,556)

Structural Balance

The *Budget Guidelines and Priorities* adopted by the Board, require the budget to be structurally balanced, meaning that recurring expenditures are fully supported by recurring revenues over the economic cycle. This FY 2017 budget follows this key guideline in nearly all funds. However, the budgets for a few funds are not structurally balanced, often for technical reasons. The following is an explanation by fund of each instance of structural deficit:

Animal Control License Shelter (572)

The Animal Control License Shelter Fund (572) is not structurally balanced for FY 2017 due to the increasing costs associated with the care of animals in the shelter. These costs include but are not limited to pharmaceuticals, extended stay for surgeries or other treatments and miscellaneous expenses associated with increasing pet adoptions. Although the revenue in this fund is collected primarily from dog licensing and is budgeted to increase, it is not enough to cover the shelter expenditures. The Department is exploring options for increasing fees and reducing expenses to bring the budget back into structural balance.

Animal Control Field Operation (574)

The Animal Control Field Operation Fund (574) is not structurally balanced in FY 2017 due to the increase in administrative overhead expenses. The Department is exploring options for increasing fees and reducing expenses to bring the budget back into structural balance.

Benefits Trust Fund (619)

Fund 619 has a structural imbalance of \$380,000 due to the costs of the on-site pharmacy clinic, which is operating at a deficit. The net operating cost can be reduced by bringing in additional patient volume, which will be generated by a new copay structure and agreements to serve employees of the State and other large public sector employers.

Risk Management (675)

The Risk Management Fund structural imbalance is due to the anticipated expenditure of large, non-routine claims in the coming year. Contingency has been set aside in the Non Departmental budget to provide resources if and when the claims settle.

Consolidated Operating Sources, Uses and Structural Balance by Fund

FUND	SOURCES:	USES:	STRUCT. BALANCE
	OPERATING	OPERATING	
GENERAL	\$ 1,252,767,149	\$ 1,252,767,149	\$ -
SPECIAL REVENUE			
<i>NON-GRANT FUNDS</i>			
201 ADULT PROBATION FEES	\$ 12,743,611	\$ 12,743,611	\$ -
203 SHERIFF DONATIONS	33,969	33,969	-
204 JUSTICE CT JUDICIAL ENHANCEMNT	737,183	737,183	-
205 COURT DOCUMENT RETRIEVAL	1,034,000	1,034,000	-
206 OFFICER SAFETY EQUIPMENT	52,000	52,000	-
207 PALO VERDE	706,722	706,722	-
208 JUDICIAL ENHANCEMENT	1,399,000	1,399,000	-
209 PUBLIC DEFENDER TRAINING	346,113	346,113	-
212 SHERIFF RICO	1,750,000	1,750,000	-
213 COUNTY ATTORNEY RICO	1,879,086	1,879,086	-
214 SHERIFF JAIL ENHANCEMENT	1,482,444	1,482,444	-
215 EMERGENCY MANAGEMENT	951,853	951,853	-
218 CLERK OF COURT FILL THE GAP	1,905,898	1,905,898	-
220 DIVERSION	1,713,350	1,713,350	-
221 COUNTY ATTORNEY FILL THE GAP	1,494,911	1,494,911	-
225 SPUR CROSS RANCH CONSERVATION	272,132	272,132	-
226 PLANNING AND DEVELOPMENT FEES	8,010,200	8,001,694	8,506

Consolidated Operating Sources, Uses and Structural Balance by Fund
(continued)

FUND	SOURCES:	USES:	STRUCT. BALANCE
	OPERATING	OPERATING	
228 JUVENILE PROBATION SPECIAL FEE	2,669,777	2,669,777	-
229 JUVENILE RESTITUTION	4,000	4,000	-
232 TRANSPORTATION OPERATIONS	118,792,556	63,501,718	55,290,838
236 RECORDERS SURCHARGE	3,792,689	3,792,689	-
239 PARKS SOUVENIR	396,183	396,182	1
240 LAKE PLEASANT RECREATION SVCS	2,742,031	2,640,393	101,638
241 PARKS ENHANCEMENT FUND	4,959,106	4,893,687	65,419
243 PARKS DONATIONS	25,404	25,404	-
245 JUSTICE COURTS SPECIAL REVENUE	6,642,238	6,642,238	-
252 INMATE SERVICES	9,596,352	9,596,352	-
254 INMATE HEALTH SERVICES	369,950	369,950	-
255 DETENTION OPERATIONS	390,155,121	390,155,121	-
256 PROBATE FEES	392,000	392,000	-
257 CONCILIATION COURT FEES	1,583,362	1,583,362	-
258 SHERIFF TOWING AND IMPOUND	211,100	211,100	-
259 SUPERIOR COURT SPECIAL REVENUE	4,881,783	4,881,783	-
261 LAW LIBRARY	1,188,774	1,165,971	22,803
262 PUBLIC DEFENDER FILL THE GAP	775,462	775,462	-
263 LEGAL DEFENDER FILL THE GAP	66,362	66,362	-
264 SUPERIOR COURT FILL THE GAP	2,202,900	2,202,900	-
265 PUBLIC HEALTH FEES	6,638,299	6,638,299	-
266 CHECK ENFORCEMENT PROGRAM	72,302	72,302	-
267 CRIM JUSTICE ENHANCEMENT	1,239,649	1,239,649	-
268 VICTIM COMP RESTITUTION	164,759	164,759	-
269 VICTIM COMPENSATION INTEREST	19,756	19,756	-
270 CHILD SUPPORT ENHANCEMENT	60,000	-	60,000
271 EXPEDITED CHILD SUPPORT	677,500	677,500	-
273 VICTIM LOCATION	2,000	-	2,000
274 CLERK OF THE COURT EDMS	2,500,000	2,500,000	-
275 JUVENILE PROBATION DIVERSION	214,095	214,095	-
276 SPOUSAL MAINT ENF ENHANCEMENT	108,000	108,000	-
282 DOM REL MEDIATION EDUCATION	200,600	200,600	-
290 WASTE TIRE	4,756,341	4,751,611	4,730
504 AIR QUALITY FEES	12,083,786	11,114,786	969,000
506 ENVIRONMTL SVCS ENV HEALTH	19,383,201	19,166,315	216,886
572 ANIMAL CONTROL LICENSE SHELTER	10,175,000	11,936,923	(1,761,923)
574 ANIMAL CONTROL FIELD OPERATION	3,474,714	3,733,360	(258,646)
669 SMALL SCHOOL SERVICE	109,551	109,551	-
741 TAXPAYER INFORMATION	304,341	304,341	-
780 SCHOOL TRANSPORTATION	600,000	600,000	-
782 SCHOOL COMMUNICATION	521,000	521,000	-
795 EDUCATIONAL SUPPLEMENTAL PROG	566,275	566,275	-
SUBTOTAL NON-GRANT FUNDS	\$ 651,830,791	\$ 597,109,539	\$ 54,721,252
GRANT FUNDS			
211 ADULT PROBATION GRANTS	\$ 2,807,783	\$ 2,807,783	\$ -
216 CLERK OF THE COURT GRANTS	1,446,855	1,446,855	-
217 CDBG HOUSING TRUST	6,231,776	6,231,776	-

Consolidated Operating Sources, Uses and Structural Balance by Fund
(continued)

FUND	SOURCES:	USES:	STRUCT. BALANCE
	OPERATING	OPERATING	
219 COUNTY ATTORNEY GRANTS	6,490,942	6,490,942	-
222 HUMAN SERVICES GRANTS	51,497,289	51,497,289	-
224 MEDICAL EXAMINER GRANTS	8,851	8,851	-
227 JUVENILE PROBATION GRANTS	3,811,356	3,811,356	-
233 PUBLIC DEFENDER GRANTS	222,141	222,141	-
238 SUPERIOR COURT GRANTS	3,432,507	3,432,507	-
248 ELECTIONS GRANTS	406,750	406,750	-
249 NON DEPARTMENTAL GRANTS	2,068,459	2,068,459	-
251 SHERIFF GRANTS	7,624,572	7,624,572	-
503 AIR QUALITY GRANTS	4,139,552	4,128,306	11,246
505 ENVIRONMENTAL SERVICES GRANTS	67,198	67,198	-
532 PUBLIC HEALTH GRANTS	50,775,583	50,775,583	-
715 SCHOOL GRANTS	24,494,498	24,494,498	-
SUBTOTAL GRANTS	\$ 165,526,112	\$ 165,514,866	\$ 11,246
SPECIAL REVENUE	\$ 817,356,903	\$ 762,624,405	\$ 54,732,498
DEBT SERVICE			
320 COUNTY IMPROVEMENT DEBT	14,493,175	13,353,000	1,140,175
321 CAPITAL LEASE DEBT SERVICE	499,779	-	499,779
DEBT SERVICE	\$ 14,992,954	\$ 13,353,000	\$ 1,639,954
CAPITAL PROJECTS			
445 GENERAL FUND CTY IMPROV	\$ 9,426,740	\$ -	\$ 9,426,740
455 DETENTION CAPITAL PROJECTS	587,500	-	587,500
460 TECHNOLOGY CAP IMPROVEMENT	11,640,000	-	11,640,000
CAPITAL PROJECTS	\$ 21,654,240	\$ -	\$ 21,654,240
INTERNAL SERVICE			
601 MEDICAL HMO	\$ 52,886,919	\$ 52,886,919	\$ -
604 MEDICAL PPO	40,883,745	40,883,745	-
606 MEDICAL HDHP W HSA	26,684,781	26,684,781	-
607 FI DENTAL PPO	5,176,907	5,176,907	-
608 COINSURANCE PHARMACY	22,131,797	22,131,797	-
611 60 PERCENT STD	2,107,539	2,107,539	-
612 50 PERCENT STD	530,448	530,448	-
613 40 PERCENT STD	203,520	203,520	-
614 BEHAVIORAL HEALTH	1,536,123	1,536,123	-
615 WELLNESS	1,561,473	1,561,473	-
618 BENEFIT ADMINISTRATION	3,005,916	3,005,916	-
619 ONSITE PHARMACY CLINIC	1,699,812	2,079,812	(380,000)
620 BENEFITS ELIMINATIONS	(1,157,990)	(1,157,990)	-
621 FLEX SPENDING HEALTH	2,362,430	2,362,430	-
622 FLEX SPENDING DEP CARE	1,009,392	1,009,392	-
623 VISION	1,713,648	1,713,648	-
625 FI PREPAID DENTAL	224,239	224,239	-
626 FI LIFE AND AD AND D	632,580	632,580	-
627 SUPPLEMENTAL LIFE	3,949,284	3,949,284	-
628 EMPLOYEE ASSISTANCE	420,354	420,354	-

Consolidated Operating Sources, Uses and Structural Balance by Fund (continued)

FUND	SOURCES:	USES:	STRUCT. BALANCE
	OPERATING	OPERATING	
629 SI DENTAL PPO	4,285,030	4,285,030	-
630 DEPENDENT LIFE	415,704	415,704	-
631 VOLUNTARY BENEFITS	731,400	731,400	-
654 EQUIPMENT SERVICES	16,854,693	16,854,693	-
673 REPROGRAPHICS	739,834	739,834	-
675 RISK MANAGEMENT	20,570,789	33,338,997	(12,768,208)
681 TECHNOLOGY INFRASTRUCTURE	21,636,326	21,636,326	-
INTERNAL SERVICE	\$ 232,796,693	\$ 245,944,901	\$ (13,148,208)
ELIMINATIONS	\$ (449,949,514)	\$ (449,949,514)	\$ -
ALL FUNDS	\$ 1,889,618,425	\$ 1,824,739,941	\$ 64,878,484

Expenditure Limitation

Maricopa County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The Expenditure Limitation is calculated annually by the Economic Estimates Commission based on Maricopa County's actual expenditures in FY 1980, with base adjustments approved by County voters or by the Legislature as functions are transferred to or from the County. The Commission makes annual adjustments to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator.

Expenditures from "local revenues" are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County's expenditures subject to limitation are certified by the State Auditor General, and published in an annual *Expenditure Limitation Report*. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as \$1 less than the limitation.

Expenditure Limitation	
FY 2017 Expenditure Limitation	\$ 1,290,008,753
FY 2017 Expenditures Subject to Limitation	\$ 1,290,008,752
Expenditures (Over)/Under Limitation	\$ 1

Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
110	JUDICIAL				
100	ADULT PROBATION				
	GENERAL				
	OPERATING	\$ 49,084,413	\$ 49,084,413	\$ 50,970,130	\$ (1,885,717)
	NON RECURRING NON PROJECT	171,000	171,000	54,000	117,000
	ALL FUNCTIONS	\$ 49,255,413	\$ 49,255,413	\$ 51,024,130	\$ (1,768,717)
201	ADULT PROBATION FEES				
	OPERATING	\$ 12,343,549	\$ 12,343,549	\$ 12,743,611	\$ (400,062)
	NON RECURRING NON PROJECT	428,787	428,787	820,000	(391,213)
	ALL FUNCTIONS	\$ 12,772,336	\$ 12,772,336	\$ 13,563,611	\$ (791,275)
211	ADULT PROBATION GRANTS				
	OPERATING	\$ 3,171,370	\$ 3,247,199	\$ 2,807,783	\$ 439,416
255	DETENTION OPERATIONS				
	OPERATING	\$ 33,803,153	\$ 33,803,153	\$ 34,545,666	\$ (742,513)
	NON RECURRING NON PROJECT	55,800	55,800	27,000	28,800
	ALL FUNCTIONS	\$ 33,858,953	\$ 33,858,953	\$ 34,572,666	\$ (713,713)
	TOTAL DEPARTMENT	\$ 99,058,072	\$ 99,133,901	\$ 101,968,190	\$ (2,834,289)
240	JUSTICE COURTS				
100	GENERAL				
	OPERATING	\$ 17,825,008	\$ 17,825,008	\$ 17,834,646	\$ (9,638)
	ELEC DOCUMENT MGMNT SYSTEM	512,000	512,000	-	512,000
	NON RECURRING NON PROJECT	-	-	500,327	(500,327)
	ALL FUNCTIONS	\$ 18,337,008	\$ 18,337,008	\$ 18,334,973	\$ 2,035
204	JUSTICE CT JUDICIAL ENHANCEMNT				
	OPERATING	\$ 737,183	\$ 737,183	\$ 737,183	\$ -
237	JUST COURTS PHOTO ENFORCEMENT				
	NON RECURRING NON PROJECT	\$ -	\$ -	\$ 9,000	\$ (9,000)
245	JUSTICE COURTS SPECIAL REVENUE				
	OPERATING	\$ 6,379,000	\$ 6,379,000	\$ 6,642,238	\$ (263,238)
	NON RECURRING NON PROJECT	105,250	105,250	100,000	5,250
	ALL FUNCTIONS	\$ 6,484,250	\$ 6,484,250	\$ 6,742,238	\$ (257,988)
	TOTAL DEPARTMENT	\$ 25,558,441	\$ 25,558,441	\$ 25,823,394	\$ (264,953)
270	JUVENILE PROBATION				
100	GENERAL				
	OPERATING	\$ 17,872,534	\$ 17,642,534	\$ 17,154,428	\$ 488,106
227	JUVENILE PROBATION GRANTS				
	OPERATING	\$ 3,811,356	\$ 3,951,405	\$ 3,811,356	\$ 140,049
228	JUVENILE PROBATION SPECIAL FEE				
	OPERATING	\$ 2,669,777	\$ 2,669,777	\$ 2,669,777	\$ -
	NON RECURRING NON PROJECT	388,353	388,353	410,888	(22,535)
	ALL FUNCTIONS	\$ 3,058,130	\$ 3,058,130	\$ 3,080,665	\$ (22,535)
229	JUVENILE RESTITUTION				
	OPERATING	\$ 4,000	\$ 4,000	\$ 4,000	\$ -
	NON RECURRING NON PROJECT	-	-	6,007	(6,007)
	ALL FUNCTIONS	\$ 4,000	\$ 4,000	\$ 10,007	\$ (6,007)
255	DETENTION OPERATIONS				
	OPERATING	\$ 33,607,736	\$ 33,607,736	\$ 34,219,259	\$ (611,523)
	JUVENILE KITCHEN EQUIP	-	-	-	-
	ALL FUNCTIONS	\$ 33,607,736	\$ 33,607,736	\$ 34,219,259	\$ (611,523)
275	JUVENILE PROBATION DIVERSION				
	OPERATING	\$ 214,095	\$ 214,095	\$ 214,095	\$ -
	NON RECURRING NON PROJECT	175,915	175,915	174,502	1,413
	ALL FUNCTIONS	\$ 390,010	\$ 390,010	\$ 388,597	\$ 1,413
	TOTAL DEPARTMENT	\$ 58,743,766	\$ 58,653,815	\$ 58,664,312	\$ (10,497)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
800	SUPERIOR COURT				
100	GENERAL				
	DISASTER REC EQUIPMENT	\$ -	\$ -	\$ 97,933	\$ (97,933)
	OPERATING	83,111,344	83,376,380	81,854,793	1,521,587
	NON RECURRING NON PROJECT	245,926	245,926	3,000	242,926
	DISASTER REC EQUIPMENT	668,000	668,000	337,000	331,000
	SUP COURT CASE MGMT SYSTEM	1,899,500	1,899,500	1,899,500	-
	SUP CT FOR THE RECORD EQUIP	1,500,000	1,500,000	1,500,000	-
	ALL FUNCTIONS	\$ 87,424,770	\$ 87,689,806	\$ 85,692,226	\$ 1,997,580
208	JUDICIAL ENHANCEMENT				
	OPERATING	\$ 476,000	\$ 476,000	\$ 499,000	\$ (23,000)
	NON RECURRING NON PROJECT	29,901	29,901	-	29,901
	ALL FUNCTIONS	\$ 505,901	\$ 505,901	\$ 499,000	\$ 6,901
238	SUPERIOR COURT GRANTS				
	OPERATING	\$ 3,432,507	\$ 3,899,566	\$ 3,432,507	\$ 467,059
256	PROBATE FEES				
	OPERATING	\$ 392,000	\$ 392,000	\$ 392,000	\$ -
	NON RECURRING NON PROJECT	138,756	138,756	50,000	88,756
	ALL FUNCTIONS	\$ 530,756	\$ 530,756	\$ 442,000	\$ 88,756
257	CONCILIATION COURT FEES				
	OPERATING	\$ 1,372,000	\$ 1,372,000	\$ 1,583,362	\$ (211,362)
	NON RECURRING NON PROJECT	206,566	206,566	-	206,566
	ALL FUNCTIONS	\$ 1,578,566	\$ 1,578,566	\$ 1,583,362	\$ (4,796)
259	SUPERIOR COURT SPECIAL REVENUE				
	OPERATING	\$ 4,598,154	\$ 4,598,154	\$ 4,881,783	\$ (283,629)
	NON RECURRING NON PROJECT	696,603	696,603	246,371	450,232
	ALL FUNCTIONS	\$ 5,294,757	\$ 5,294,757	\$ 5,128,154	\$ 166,603
261	LAW LIBRARY				
	OPERATING	\$ 1,165,971	\$ 1,165,971	\$ 1,165,971	\$ -
	NON RECURRING NON PROJECT	-	2,063,093	-	2,063,093
	ALL FUNCTIONS	\$ 1,165,971	\$ 3,229,064	\$ 1,165,971	\$ 2,063,093
264	SUPERIOR COURT FILL THE GAP				
	OPERATING	\$ 2,218,728	\$ 2,202,900	\$ 2,202,900	\$ -
271	EXPEDITED CHILD SUPPORT				
	OPERATING	\$ 600,000	\$ 600,000	\$ 677,500	\$ (77,500)
	NON RECURRING NON PROJECT	113,621	113,621	-	113,621
	ALL FUNCTIONS	\$ 713,621	\$ 713,621	\$ 677,500	\$ 36,121
276	SPOUSAL MAINT ENF ENHANCEMENT				
	OPERATING	\$ 99,000	\$ 99,000	\$ 108,000	\$ (9,000)
	NON RECURRING NON PROJECT	9,000	9,000	-	9,000
	ALL FUNCTIONS	\$ 108,000	\$ 108,000	\$ 108,000	\$ -
280	SUPERIOR COURT BUILDING REPAIR				
	NON RECURRING NON PROJECT	\$ -	412,619	1,650,474	\$ (1,237,855)
281	CHILDRENS ISSUES EDUCATION				
	OPERATING	\$ 105,000	\$ 105,000	\$ -	\$ 105,000
	NON RECURRING NON PROJECT	10,007	10,007	-	10,007
	ALL FUNCTIONS	\$ 115,007	\$ 115,007	\$ -	\$ 115,007
282	DOM REL MEDIATION EDUCATION				
	OPERATING	\$ 180,600	\$ 180,600	\$ 200,600	\$ (20,000)
	TOTAL DEPARTMENT	\$ 103,269,184	\$ 106,461,163	\$ 102,782,694	\$ 3,678,469
	TOTAL JUDICIAL	\$ 286,629,463	\$ 289,807,320	\$ 289,238,590	\$ 568,730

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
	ELECTED				
010	BOARD OF SUPERVISORS DIST 1				
100	GENERAL				
	OPERATING	\$ 370,718	\$ 370,718	\$ 376,999	\$ (6,281)
020	BOARD OF SUPERVISORS DIST 2				
100	GENERAL				
	OPERATING	\$ 370,718	\$ 370,718	\$ 376,999	\$ (6,281)
030	BOARD OF SUPERVISORS DIST 3				
100	GENERAL				
	OPERATING	\$ 370,718	\$ 370,718	\$ 376,999	\$ (6,281)
040	BOARD OF SUPERVISORS DIST 4				
100	GENERAL				
	OPERATING	\$ 370,718	\$ 370,718	\$ 376,999	\$ (6,281)
050	BOARD OF SUPERVISORS DIST 5				
100	GENERAL				
	OPERATING	\$ 370,718	\$ 370,718	\$ 376,999	\$ (6,281)
120	ASSESSOR				
100	GENERAL				
	OPERATING	\$ 24,132,164	\$ 24,132,164	\$ 23,770,283	\$ 361,881
140	CALL CENTER				
100	GENERAL				
	OPERATING	\$ 1,719,187	\$ 1,719,187	\$ 1,719,187	\$ -
160	CLERK OF THE SUPERIOR COURT				
100	GENERAL				
	OPERATING	\$ 33,364,056	\$ 33,364,056	\$ 33,626,550	\$ (262,494)
	NON RECURRING NON PROJECT	12,000	12,000	-	12,000
	COSC RFR SYSTEM REPLACEMENT	2,292,400	2,215,727	1,565,727	650,000
	ALL FUNCTIONS	\$ 35,668,456	\$ 35,591,783	\$ 35,192,277	\$ 399,506
205	COURT DOCUMENT RETRIEVAL				
	OPERATING	\$ 1,064,545	\$ 1,064,545	\$ 1,034,000	\$ 30,545
	NON RECURRING NON PROJECT	85,396	85,396	159,993	(74,597)
	ALL FUNCTIONS	\$ 1,149,941	\$ 1,149,941	\$ 1,193,993	\$ (44,052)
208	JUDICIAL ENHANCEMENT				
	OPERATING	\$ 700,746	\$ 700,746	\$ 900,000	\$ (199,254)
	NON RECURRING NON PROJECT	-	-	602,000	(602,000)
	ALL FUNCTIONS	\$ 700,746	\$ 700,746	\$ 1,502,000	\$ (801,254)
216	CLERK OF THE COURT GRANTS				
	OPERATING	\$ 1,484,286	\$ 1,484,286	\$ 1,446,855	\$ 37,431
218	CLERK OF COURT FILL THE GAP				
	OPERATING	\$ 1,915,696	\$ 1,944,794	\$ 1,905,898	\$ 38,896
	NON RECURRING NON PROJECT	-	83,655	-	83,655
	ALL FUNCTIONS	\$ 1,915,696	\$ 2,028,449	\$ 1,905,898	\$ 122,551
270	CHILD SUPPORT ENHANCEMENT				
	NON RECURRING NON PROJECT	\$ -	\$ -	\$ 20,000	\$ (20,000)
273	VICTIM LOCATION				
	NON RECURRING NON PROJECT	\$ 75,000	\$ 75,000	\$ 15,000	\$ 60,000
274	CLERK OF THE COURT EDMS				
	OPERATING	\$ 2,448,571	\$ 2,448,571	\$ 2,500,000	\$ (51,429)
	TOTAL DEPARTMENT	\$ 43,442,696	\$ 43,478,776	\$ 43,776,023	\$ (297,247)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
190	COUNTY ATTORNEY				
100	GENERAL				
	OPERATING	\$ 85,548,461	\$ 85,548,461	\$ 87,639,468	\$ (2,091,007)
213	COUNTY ATTORNEY RICO				
	OPERATING	\$ 1,910,940	\$ 1,910,940	\$ 1,879,086	\$ 31,854
219	COUNTY ATTORNEY GRANTS				
	OPERATING	\$ 5,351,226	\$ 5,868,595	\$ 6,490,942	\$ (622,347)
220	DIVERSION				
	OPERATING	\$ 1,792,874	\$ 1,792,874	\$ 1,713,350	\$ 79,524
	NON RECURRING NON PROJECT	774,662	774,662	758,656	16,006
	ALL FUNCTIONS	\$ 2,567,536	\$ 2,567,536	\$ 2,472,006	\$ 95,530
221	COUNTY ATTORNEY FILL THE GAP				
	OPERATING	\$ 1,527,206	\$ 1,527,206	\$ 1,494,911	\$ 32,295
266	CHECK ENFORCEMENT PROGRAM				
	OPERATING	\$ 125,048	\$ 125,048	\$ 72,302	\$ 52,746
	NON RECURRING NON PROJECT	-	-	53,038	(53,038)
	ALL FUNCTIONS	\$ 125,048	\$ 125,048	\$ 125,340	\$ (292)
267	CRIM JUSTICE ENHANCEMENT				
	OPERATING	\$ 1,377,000	\$ 1,377,000	\$ 1,239,649	\$ 137,351
	NON RECURRING NON PROJECT	196,727	196,727	262,633	(65,906)
	ALL FUNCTIONS	\$ 1,573,727	\$ 1,573,727	\$ 1,502,282	\$ 71,445
268	VICTIM COMP RESTITUTION				
	OPERATING	\$ 111,600	\$ 111,600	\$ 164,759	\$ (53,159)
269	VICTIM COMPENSATION INTEREST				
	OPERATING	\$ 16,516	\$ 16,516	\$ 19,756	\$ (3,240)
	TOTAL DEPARTMENT	\$ 98,732,260	\$ 100,749,629	\$ 101,788,550	\$ (1,038,921)
210	ELECTIONS				
100	GENERAL				
	OPERATING	\$ 9,018,145	\$ 9,018,145	\$ 9,164,929	\$ (146,784)
	PRI/GEN ELEC CYCLE SPENDING	4,329,156	5,429,156	12,104,659	(6,675,503)
	NON RECURRING NON PROJECT	-	-	1,913,301	(1,913,301)
	ALL FUNCTIONS	\$ 13,347,301	\$ 14,447,301	\$ 23,182,889	\$ (8,735,588)
248	ELECTIONS GRANTS				
	OPERATING	\$ 470,278	\$ 973,494	\$ 406,750	\$ 566,744
	TOTAL DEPARTMENT	\$ 13,817,579	\$ 15,420,795	\$ 23,589,639	\$ (8,168,844)
250	CONSTABLES				
100	GENERAL				
	OPERATING	\$ 3,076,881	\$ 3,076,881	\$ 3,242,537	\$ (165,656)
	NON RECURRING NON PROJECT	-	6,333	-	6,333
	TOTAL DEPARTMENT	\$ 3,076,881	\$ 3,083,214	\$ 3,242,537	\$ (159,323)
360	RECORDER				
100	GENERAL				
	OPERATING	\$ 2,185,621	\$ 2,185,621	\$ 2,322,447	\$ (136,826)
236	RECORDERS SURCHARGE				
	OPERATING	\$ 3,792,689	\$ 3,792,689	\$ 3,792,689	\$ -
	NON RECURRING NON PROJECT	1,698,269	1,698,269	774,400	923,869
	ALL FUNCTIONS	\$ 5,490,958	\$ 5,490,958	\$ 4,567,089	\$ 923,869
	TOTAL DEPARTMENT	\$ 7,676,579	\$ 7,676,579	\$ 6,889,536	\$ 787,043

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
370	EDUCATION SERVICE				
100	GENERAL				
	OPERATING	\$ 2,630,770	\$ 2,630,770	\$ 2,722,933	\$ (92,163)
	GARNISHMENT SYSTEM UPGRADE	280,000	280,000	260,000	20,000
	ALL FUNCTIONS	\$ 2,910,770	\$ 2,910,770	\$ 2,982,933	\$ (72,163)
255	DETENTION OPERATIONS				
	NON RECURRING NON PROJECT	\$ -	\$ 838,219	\$ 679,906	\$ 158,313
669	SMALL SCHOOL SERVICE				
	OPERATING	\$ 109,551	\$ 109,551	\$ 109,551	\$ -
	NON RECURRING NON PROJECT	58,221	58,221	-	58,221
	ALL FUNCTIONS	\$ 167,772	\$ 167,772	\$ 109,551	\$ 58,221
715	SCHOOL GRANTS				
	OPERATING	\$ 24,960,910	\$ 25,168,410	\$ 24,494,498	\$ 673,912
	NON RECURRING NON PROJECT	440,974	764,971	-	764,971
	ALL FUNCTIONS	\$ 25,401,884	\$ 25,933,381	\$ 24,494,498	\$ 1,438,883
780	SCHOOL TRANSPORTATION				
	OPERATING	\$ 600,000	\$ 600,000	\$ 600,000	\$ -
782	SCHOOL COMMUNICATION				
	OPERATING	\$ 665,000	\$ 690,157	\$ 521,000	\$ 169,157
	NON RECURRING NON PROJECT	204,575	204,575	582,065	(377,490)
	ALL FUNCTIONS	\$ 869,575	\$ 894,732	\$ 1,103,065	\$ (208,333)
795	EDUCATIONAL SUPPLEMENTAL PROG				
	OPERATING	\$ 566,275	\$ 566,275	\$ 566,275	\$ -
	NON RECURRING NON PROJECT	562,600	562,600	310,510	252,090
	ALL FUNCTIONS	\$ 1,128,875	\$ 1,128,875	\$ 876,785	\$ 252,090
	TOTAL DEPARTMENT	\$ 31,078,876	\$ 32,473,749	\$ 30,846,738	\$ 1,627,011
430	TREASURER				
100	GENERAL				
	OPERATING	\$ 5,059,279	\$ 5,059,279	\$ 5,352,362	\$ (293,083)
	TREASURER PRINTING & POSTAGE	-	-	899,140	(899,140)
	NON RECURRING NON PROJECT	-	-	35,000	(35,000)
	ALL FUNCTIONS	\$ 5,059,279	\$ 5,059,279	\$ 6,286,502	\$ (1,227,223)
741	TAXPAYER INFORMATION				
	OPERATING	\$ 304,341	\$ 304,341	\$ 304,341	\$ -
	TOTAL DEPARTMENT	\$ 5,363,620	\$ 5,363,620	\$ 6,590,843	\$ (1,227,223)
500	SHERIFF				
100	GENERAL				
	OPERATING	\$ 98,849,320	\$ 98,849,320	\$ 99,443,516	\$ (594,196)
	MCSO JUDGMENT ORDER OPERATING	14,510,847	14,510,847	10,239,881	4,270,966
	MCSO RECORDS MANAGEMENT	676,000	381,426	-	381,426
	NON RECURRING NON PROJECT	366,768	301,556	-	301,556
	PROPERTY AND EVIDENCE	247,978	247,978	-	247,978
	ALL FUNCTIONS	\$ 114,650,913	\$ 114,291,127	\$ 109,683,397	\$ 4,607,730
203	SHERIFF DONATIONS				
	OPERATING	\$ 26,774	\$ 26,774	\$ 33,969	\$ (7,195)
206	OFFICER SAFETY EQUIPMENT				
	OPERATING	\$ 52,000	\$ 52,000	\$ 52,000	\$ -
212	SHERIFF RICO				
	OPERATING	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ -
214	SHERIFF JAIL ENHANCEMENT				
	OPERATING	\$ 1,482,444	\$ 1,482,444	\$ 1,482,444	\$ -
	NON RECURRING NON PROJECT	1,236,498	1,236,498	450,000	786,498
	ALL FUNCTIONS	\$ 2,718,942	\$ 2,718,942	\$ 1,932,444	\$ 786,498

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
251	SHERIFF GRANTS				
	OPERATING	\$ 7,184,985	\$ 7,596,313	\$ 7,624,572	\$ (28,259)
252	INMATE SERVICES				
	OPERATING	\$ 11,250,326	\$ 11,250,326	\$ 9,596,352	\$ 1,653,974
	NON RECURRING NON PROJECT	-	750,000	6,000,000	(5,250,000)
	ALL FUNCTIONS	\$ 11,250,326	\$ 12,000,326	\$ 15,596,352	\$ (3,596,026)
254	INMATE HEALTH SERVICES				
	OPERATING	\$ 300,873	\$ 300,873	\$ 369,950	\$ (69,077)
	NON RECURRING NON PROJECT	300,000	300,000	106,620	193,380
	ALL FUNCTIONS	\$ 600,873	\$ 600,873	\$ 476,570	\$ 124,303
255	DETENTION OPERATIONS				
	OPERATING	\$ 212,498,230	\$ 212,498,230	\$ 218,619,446	\$ (6,121,216)
	JAIL KITCHEN EQUIPMENT	340,000	340,000	-	340,000
	LAUNDRY EQUIPMENT	397,000	397,000	-	397,000
	MCSO IVR	905,000	905,000	-	905,000
	ALL FUNCTIONS	\$ 214,140,230	\$ 214,140,230	\$ 218,619,446	\$ (4,479,216)
258	SHERIFF TOWING AND IMPOUND				
	OPERATING	\$ 226,100	\$ 226,100	\$ 211,100	\$ 15,000
	NON RECURRING NON PROJECT	-	-	15,429	(15,429)
	ALL FUNCTIONS	\$ 226,100	\$ 226,100	\$ 226,529	\$ (429)
	TOTAL DEPARTMENT	\$ 352,601,143	\$ 353,402,685	\$ 355,995,279	\$ (2,592,594)
	TOTAL ELECTED	\$ 583,494,575	\$ 589,353,988	\$ 600,093,610	\$ (10,739,622)
	APPOINTED				
060	CLERK OF THE BOARD				
100	GENERAL				
	OPERATING	\$ 1,210,792	\$ 1,210,792	\$ 1,245,373	\$ (34,581)
	SIRE HYLAND CONVERSION	-	-	213,619	(213,619)
	NON RECURRING NON PROJECT	213,619	213,619	-	213,619
	TOTAL DEPARTMENT	\$ 1,424,411	\$ 1,424,411	\$ 1,458,992	\$ (34,581)
150	EMERGENCY MANAGEMENT				
100	GENERAL				
	OPERATING	\$ 250,989	\$ 250,989	\$ 253,651	\$ (2,662)
207	PALO VERDE				
	OPERATING	\$ 682,808	\$ 682,808	\$ 706,722	\$ (23,914)
	NON RECURRING NON PROJECT	78,031	78,031	85,264	(7,233)
	ALL FUNCTIONS	\$ 760,839	\$ 760,839	\$ 791,986	\$ (31,147)
215	EMERGENCY MANAGEMENT				
	OPERATING	\$ 963,826	\$ 1,038,625	\$ 951,853	\$ 86,772
	NON RECURRING NON PROJECT	90,601	203,601	67,162	136,439
	ALL FUNCTIONS	\$ 1,054,427	\$ 1,242,226	\$ 1,019,015	\$ 223,211
	TOTAL DEPARTMENT	\$ 2,066,255	\$ 2,254,054	\$ 2,064,652	\$ 189,402
180	FINANCE				
100	GENERAL				
	OPERATING	\$ 2,855,401	\$ 2,855,401	\$ 2,855,401	\$ -
200	COUNTY MANAGER				
100	GENERAL				
	OPERATING	\$ 2,577,919	\$ 2,577,919	\$ 2,648,433	\$ (70,514)
249	NON DEPARTMENTAL GRANTS				
	NON RECURRING NON PROJECT	\$ 5,000	\$ 1,623,576	\$ 326,455	\$ 1,297,121
	TOTAL DEPARTMENT	\$ 2,582,919	\$ 4,201,495	\$ 2,974,888	\$ 1,226,607

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
220	HUMAN SERVICES				
100	GENERAL				
	OPERATING	\$ 2,260,912	\$ 2,260,912	\$ 2,260,912	\$ -
	NON RECURRING NON PROJECT	120,000	120,000	122,796	(2,796)
	ALL FUNCTIONS	\$ 2,380,912	\$ 2,380,912	\$ 2,383,708	\$ (2,796)
217	CDBG HOUSING TRUST				
	OPERATING	\$ 20,143,632	\$ 20,143,632	\$ 6,231,776	\$ 13,911,856
222	HUMAN SERVICES GRANTS				
	OPERATING	\$ 45,246,229	\$ 45,246,229	\$ 51,497,289	\$ (6,251,060)
	TOTAL DEPARTMENT	\$ 67,770,773	\$ 67,770,773	\$ 60,112,773	\$ 7,658,000
230	INTERNAL AUDIT				
100	GENERAL				
	OPERATING	\$ 1,855,357	\$ 1,855,357	\$ 1,888,018	\$ (32,661)
260	CORRECTIONAL HEALTH				
100	GENERAL				
	OPERATING	\$ 3,289,967	\$ 3,307,802	\$ 3,522,248	\$ (214,446)
255	DETENTION OPERATIONS				
	CHS GRAVES JUDGMENT OPERATING	\$ 2,332,585	\$ 2,332,585	\$ 3,780,639	\$ (1,448,054)
	OPERATING	61,297,272	61,310,900	60,557,630	753,270
	IRON MOUNTAIN RECORDS PROJECTS	-	-	112,473	(112,473)
	ALL FUNCTIONS	\$ 63,629,857	\$ 63,643,485	\$ 64,450,742	\$ (807,257)
	TOTAL DEPARTMENT	\$ 66,919,824	\$ 66,951,287	\$ 67,972,990	\$ (1,021,703)
290	MEDICAL EXAMINER				
100	GENERAL				
	OPERATING	\$ 8,573,553	\$ 8,701,063	\$ 10,033,874	\$ (1,332,811)
	NON RECURRING NON PROJECT	217,948	217,948	-	217,948
	OME CASE MANAGEMENT	-	-	232,800	(232,800)
	OME CASE RECORDS	-	-	131,509	(131,509)
	ALL FUNCTIONS	\$ 8,791,501	\$ 8,919,011	\$ 10,398,183	\$ (1,479,172)
224	MEDICAL EXAMINER GRANTS				
	OPERATING	\$ -	\$ 8,406	\$ 8,851	\$ (445)
	TOTAL DEPARTMENT	\$ 8,791,501	\$ 8,927,417	\$ 10,407,034	\$ (1,479,617)
300	PARKS AND RECREATION				
100	GENERAL				
	OPERATING	\$ 564,802	\$ 564,802	\$ 874,325	\$ (309,523)
	NON RECURRING NON PROJECT	50,000	121,169	50,000	71,169
	HASSAYAMPA	-	-	1,000,000	(1,000,000)
	PARKS PLAYGROUNDS UPGRADES	168,000	168,000	-	168,000
	PARKS RESTROOMS UPGRADES	392,000	392,000	350,000	42,000
	PARKS WATER UPGRADES	85,000	53,869	-	53,869
	ALL FUNCTIONS	\$ 1,259,802	\$ 1,299,840	\$ 2,274,325	\$ (974,485)
225	SPUR CROSS RANCH CONSERVATION				
	OPERATING	\$ 275,359	\$ 275,359	\$ 272,132	\$ 3,227
	NON RECURRING NON PROJECT	130,250	130,250	163,075	(32,825)
	ALL FUNCTIONS	\$ 405,609	\$ 405,609	\$ 435,207	\$ (29,598)
230	PARKS AND RECREATION GRANTS				
	NON RECURRING NON PROJECT	\$ 13,990	\$ 13,990	\$ 34,696	\$ (20,706)
239	PARKS SOUVENIR				
	OPERATING	\$ 362,544	\$ 362,544	\$ 396,182	\$ (33,638)
240	LAKE PLEASANT RECREATION SVCS				
	OPERATING	\$ 2,719,236	\$ 2,719,236	\$ 2,640,393	\$ 78,843
	NON RECURRING NON PROJECT	744,600	744,600	1,264,809	(520,209)
	PARKS PLAYGROUNDS UPGRADES	33,600	33,600	-	33,600
	PARKS RESTROOMS UPGRADES	336,000	336,000	-	336,000
	ALL FUNCTIONS	\$ 3,833,436	\$ 3,833,436	\$ 3,905,202	\$ (71,766)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
241	PARKS ENHANCEMENT FUND				
	OPERATING	\$ 4,671,308	\$ 4,671,308	\$ 4,893,687	\$ (222,379)
	NON RECURRING NON PROJECT	689,937	689,937	1,775,340	(1,085,403)
	PARKS RESTROOMS UPGRADES	616,000	616,000	342,000	274,000
	ALL FUNCTIONS	\$ 5,977,245	\$ 5,977,245	\$ 7,011,027	\$ (1,033,782)
243	PARKS DONATIONS				
	OPERATING	\$ 23,277	\$ 23,277	\$ 25,404	\$ (2,127)
	NON RECURRING NON PROJECT	300,960	300,960	468,166	(167,206)
	ALL FUNCTIONS	\$ 324,237	\$ 324,237	\$ 493,570	\$ (169,333)
	TOTAL DEPARTMENT	\$ 12,176,863	\$ 12,216,901	\$ 14,550,209	\$ (2,333,308)
310	HUMAN RESOURCES				
100	GENERAL				
	LEARNING MANAGEMENT OPER	\$ -	\$ 185,800	\$ -	\$ 185,800
	OPERATING	3,985,245	3,806,445	4,234,219	(427,774)
	JOB ANALYSIS CONSULTANT	385,000	353,680	202,910	150,770
	LEARNING MANAGEMENT	70,000	70,000	10,000	60,000
	TOTAL DEPARTMENT	\$ 4,440,245	\$ 4,415,925	\$ 4,447,129	\$ (31,204)
340	PUBLIC FIDUCIARY				
100	GENERAL				
	OPERATING	\$ 3,201,348	\$ 3,302,783	\$ 3,857,641	\$ (554,858)
390	EMPLOYEE BENEFITS AND HEALTH				
100	GENERAL				
	OPERATING	\$ 270,537	\$ 270,537	\$ 276,946	\$ (6,409)
532	PUBLIC HEALTH GRANTS				
	OPERATING	\$ 7,935,127	\$ 7,935,127	\$ 7,891,088	\$ 44,039
601	MEDICAL HMO				
	OPERATING	\$ 52,845,683	\$ 52,845,683	\$ 52,886,919	\$ (41,236)
604	MEDICAL PPO				
	OPERATING	\$ 39,659,466	\$ 39,659,466	\$ 40,883,745	\$ (1,224,279)
606	MEDICAL HDHP W HSA				
	OPERATING	\$ 26,029,963	\$ 26,029,963	\$ 26,684,781	\$ (654,818)
607	FI DENTAL PPO				
	OPERATING	\$ 4,702,760	\$ 4,702,760	\$ 5,176,907	\$ (474,147)
608	COINSURANCE PHARMACY				
	OPERATING	\$ 18,072,572	\$ 18,072,572	\$ 22,131,797	\$ (4,059,225)
611	60 PERCENT STD				
	OPERATING	\$ 2,207,008	\$ 2,207,008	\$ 2,107,539	\$ 99,469
612	50 PERCENT STD				
	OPERATING	\$ 408,473	\$ 408,473	\$ 530,448	\$ (121,975)
613	40 PERCENT STD				
	OPERATING	\$ 161,260	\$ 161,260	\$ 203,520	\$ (42,260)
614	BEHAVIORAL HEALTH				
	OPERATING	\$ 1,760,590	\$ 1,760,590	\$ 1,536,123	\$ 224,467
615	WELLNESS				
	OPERATING	\$ 1,556,248	\$ 1,556,248	\$ 1,561,473	\$ (5,225)
	NON RECURRING NON PROJECT	625,000	625,000	300,400	324,600
	ALL FUNCTIONS	\$ 2,181,248	\$ 2,181,248	\$ 1,861,873	\$ 319,375
618	BENEFIT ADMINISTRATION				
	OPERATING	\$ 3,005,916	\$ 3,005,916	\$ 3,005,916	\$ -
	NON RECURRING NON PROJECT	-	-	200,000	(200,000)
	ALL FUNCTIONS	\$ 3,005,916	\$ 3,005,916	\$ 3,205,916	\$ (200,000)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
619	ONSITE PHARMACY CLINIC				
	OPERATING	\$ 2,003,810	\$ 2,003,810	\$ 2,079,812	\$ (76,002)
620	BENEFITS ELIMINATIONS				
	OPERATING	\$ (1,157,990)	\$ (1,157,990)	\$ (1,157,990)	\$ -
621	FLEX SPENDING HEALTH				
	OPERATING	\$ 2,269,651	\$ 2,269,651	\$ 2,362,430	\$ (92,779)
622	FLEX SPENDING DEP CARE				
	OPERATING	\$ 801,620	\$ 801,620	\$ 1,009,392	\$ (207,772)
623	VISION				
	OPERATING	\$ 1,735,553	\$ 1,735,553	\$ 1,713,648	\$ 21,905
625	FI PREPAID DENTAL				
	OPERATING	\$ 225,977	\$ 225,977	\$ 224,239	\$ 1,738
626	FI LIFE AND AD AND D				
	OPERATING	\$ 597,992	\$ 597,992	\$ 632,580	\$ (34,588)
627	SUPPLEMENTAL LIFE				
	OPERATING	\$ 3,471,236	\$ 3,471,236	\$ 3,949,284	\$ (478,048)
628	EMPLOYEE ASSISTANCE				
	OPERATING	\$ 420,963	\$ 420,963	\$ 420,354	\$ 609
629	SI DENTAL PPO				
	OPERATING	\$ 4,530,902	\$ 4,530,902	\$ 4,285,030	\$ 245,872
630	DEPENDENT LIFE				
	OPERATING	\$ 345,300	\$ 345,300	\$ 415,704	\$ (70,404)
631	VOLUNTARY BENEFITS				
	OPERATING	\$ 683,838	\$ 683,838	\$ 731,400	\$ (47,562)
	TOTAL DEPARTMENT	\$ 175,169,455	\$ 175,169,455	\$ 182,043,485	\$ (6,874,030)
410	ENTERPRISE TECHNOLOGY				
100	GENERAL				
	OPERATING	\$ 11,193,593	\$ 11,193,593	\$ 10,609,636	\$ 583,957
	MAJOR MAINTENANCE OPERATING	14,976,798	15,678,798	14,987,062	691,736
	ADVANTAGE 2X HOSTING CHARGES	1,153,944	1,153,944	280,000	873,944
	CONTENT MANAGEMENT SYSTEM WEB	1,250,000	1,250,000	1,000,000	250,000
	CYBER SECURITY NRNP	3,585,000	3,446,942	2,116,703	1,330,239
	DESKTOP LAPTOP REPLACEMENT	250,000	956,073	-	956,073
	VMWARE NON RECURRING	1,382,000	1,390,007	-	1,390,007
	CYBER SECURITY MAJOR MAINT	185,149	185,149	259,000	(73,851)
	ENTPRISE DATA CNTR SYSTEMS	4,606,700	4,512,816	2,797,017	1,715,799
	TELEPHONY MAJOR MAINT	565,000	565,000	-	565,000
	NON RECURRING NON PROJECT	-	-	1,335,475	(1,335,475)
	ALL FUNCTIONS	\$ 39,148,184	\$ 40,332,322	\$ 33,384,893	\$ 6,947,429
255	DETENTION OPERATIONS				
	OPERATING	\$ 986,484	\$ 986,484	\$ 984,584	\$ 1,900
	DESKTOP LAPTOP REPLACEMENT	15,000	15,000	-	15,000
	NON RECURRING NON PROJECT	150,000	150,000	-	150,000
	ALL FUNCTIONS	\$ 1,151,484	\$ 1,151,484	\$ 984,584	\$ 166,900
681	TECHNOLOGY INFRASTRUCTURE				
	OPERATING	\$ 17,069,304	\$ 17,069,304	\$ 21,636,326	\$ (4,567,022)
	NON RECURRING NON PROJECT	1,952,154	1,952,154	1,204,547	747,607
	ALL FUNCTIONS	\$ 19,021,458	\$ 19,021,458	\$ 22,840,873	\$ (3,819,415)
	TOTAL DEPARTMENT	\$ 59,321,126	\$ 60,505,264	\$ 57,210,350	\$ 3,294,914
420	INTEGRATED CRIM JUSTICE INFO				
255	DETENTION OPERATIONS				
	OPERATING	\$ 1,656,954	\$ 1,656,954	\$ 1,674,309	\$ (17,355)
	NON RECURRING NON PROJECT	74,033	74,033	-	74,033
	ALL FUNCTIONS	\$ 1,730,987	\$ 1,730,987	\$ 1,674,309	\$ 56,678
	TOTAL DEPARTMENT	\$ 1,730,987	\$ 1,730,987	\$ 1,674,309	\$ 56,678

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
440	PLANNING AND DEVELOPMENT				
100	GENERAL				
	OPERATING	\$ 868,232	\$ 868,232	\$ 868,232	\$ -
226	PLANNING AND DEVELOPMENT FEES				
	OPERATING	\$ 8,001,694	\$ 8,001,694	\$ 8,001,694	\$ -
	NON RECURRING NON PROJECT	177,097	927,097	532,127	394,970
	ALL FUNCTIONS	\$ 8,178,791	\$ 8,928,791	\$ 8,533,821	\$ 394,970
	TOTAL DEPARTMENT	\$ 9,047,023	\$ 9,797,023	\$ 9,402,053	\$ 394,970
470	NON DEPARTMENTAL				
100	GENERAL				
	MCSO JUDGMENT ORDER OPERATING	\$ 5,023,124	\$ 5,023,124	\$ 3,023,124	\$ 2,000,000
	OPERATING	470,437,283	468,953,467	536,564,547	(67,611,080)
	MCSO JUDGMENT ORDER NON RECURRING	4,350,000	4,350,000	-	4,350,000
	NON RECURRING NON PROJECT	50,423,670	49,749,110	118,622,000	(68,872,890)
	ALL FUNCTIONS	\$ 530,234,077	\$ 528,075,701	\$ 658,209,671	\$ (130,133,970)
210	WASTE MANAGEMENT				
	NON RECURRING NON PROJECT	\$ 653,328	\$ 654,183	\$ 688,762	\$ (34,579)
249	NON DEPARTMENTAL GRANTS				
	OPERATING	\$ 6,500,000	\$ 6,486,730	\$ 2,000,000	\$ 4,486,730
	NON RECURRING NON PROJECT	30,591,664	23,214,370	2,000,000	21,214,370
	ALL FUNCTIONS	\$ 37,091,664	\$ 29,701,100	\$ 4,000,000	\$ 25,701,100
255	DETENTION OPERATIONS				
	OPERATING	\$ 3,336,407	\$ 3,322,779	\$ 9,248,365	\$ (5,925,586)
	CHS GRAVES JUDGMENT NON RECURRING	500,000	500,000	400,000	100,000
	NON RECURRING NON PROJECT	35,539,740	26,019,715	35,128,710	(9,108,995)
	ALL FUNCTIONS	\$ 39,376,147	\$ 29,842,494	\$ 44,777,075	\$ (14,934,581)
320	COUNTY IMPROVEMENT DEBT				
	OPERATING	\$ -	\$ -	\$ 13,353,000	\$ (13,353,000)
	NON RECURRING NON PROJECT	7,409,480	16,131,464	106,615,480	(90,484,016)
	ALL FUNCTIONS	\$ 7,409,480	\$ 16,131,464	\$ 119,968,480	\$ (103,837,016)
321	CAPITAL LEASE DEBT SERVICE				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 3,845,477	\$ 2,926,394	\$ 919,083
	NON RECURRING NON PROJECT	2,171,297	2,832,370	7,555,569	(4,723,199)
	VMWARE NON RECURRING	-	1,330,811	1,330,767	44
	ALL FUNCTIONS	\$ 2,171,297	\$ 8,008,658	\$ 11,812,730	\$ (3,804,072)
422	INTERGOVERNMENTAL CAP PROJ				
	VULTURE MOUNTAIN	\$ 127,500	\$ 127,500	\$ 123,300	\$ 4,200
440	COUNTY IMPROVEMENT				
	COMPUTER AIDED MASS APPRAISAL	\$ 7,701,827	\$ 8,226,990	\$ 7,677,886	\$ 549,104
	COUNTY TELEPHONE SYSTEM	14,458,269	10,848,323	5,392,330	5,455,993
	ENTERPRISE DATA CTNR CT	14,388,694	8,149,030	4,983,247	3,165,783
	ENTERPRISE RES PLANNING SYSTEM	12,469,551	11,831,665	6,453,753	5,377,912
	INFRASTRUCTURE REFRESH PH I	1,393,288	1,373,586	73,586	1,300,000
	INFRASTRUCTURE REFRESH PH II	17,544,011	9,969,973	4,558,781	5,411,192
	JAIL KITCHEN EQUIPMENT	300,000	300,000	300,000	-
	JAIL MGMT INFORMATION SYSTEM	6,692,086	6,161,831	8,893,241	(2,731,410)
	JAIL SECURITY SYSTEM UPGRADE	4,591,960	4,340,445	2,663,250	1,677,195
	MADISON STREET JAIL ADAP PHASE	-	-	17,600,000	(17,600,000)
	PUBLIC SAFETY RADIO	58,031,609	57,994,638	35,241,579	22,753,059
	SOUTHWEST JUSTICE COURTS	23,413,814	22,659,357	21,150,541	1,508,816
	ALL FUNCTIONS	\$ 160,985,109	\$ 141,855,838	\$ 114,988,194	\$ 26,867,644

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
445	GENERAL FUND CTY IMPROV				
	NON RECURRING NON PROJECT	\$ 5,242,821	\$ 14,185,805	\$ 18,104,659	\$ (3,918,854)
	ADULT PROBATION BLACK CANYON	-	-	3,000,000	(3,000,000)
	ADULT PROBATION SOUTHPORT	-	-	3,000,000	(3,000,000)
	BUCKEYE HILLS RANGE ELECTRIC	-	-	1,751,294	(1,751,294)
	CHAMBERS BUILDING	2,127,591	2,336,500	1,590,787	745,713
	EAST COURT IMPROVEMENTS	4,699,814	4,644,671	7,000,000	(2,355,329)
	MARICOPA REGIONAL TRAIL SYSTEM	557,173	728,191	532,889	195,302
	SHERIFF HQ PROJECT	476,731	464,333	452,148	12,185
	VULTURE MOUNTAIN	42,751	42,751	217,751	(175,000)
	WEST COURT IMPROVEMENTS	944,182	944,182	385,000	559,182
	PROJECT RESERVE	-	-	377,978	(377,978)
	ALL FUNCTIONS	\$ 14,091,063	\$ 23,346,433	\$ 36,412,506	\$ (13,066,073)
455	DETENTION CAPITAL PROJECTS				
	NON RECURRING NON PROJECT	\$ 153,031	\$ 153,031	\$ -	\$ 153,031
	4TH AVENUE JAIL	1,201,805	1,182,218	1,043,717	138,501
	INTAKE TRANSFER RELEASE JAIL	10,000,000	10,000,000	31,000,000	(21,000,000)
	LOWER BUCKEYE JAIL	1,296,001	1,315,851	1,571,750	(255,899)
	ALL FUNCTIONS	\$ 12,650,837	\$ 12,651,100	\$ 33,615,467	\$ (20,964,367)
460	TECHNOLOGY CAP IMPROVEMENT				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 4,659,490	\$ 3,059,125	\$ 1,600,365
	NON RECURRING NON PROJECT	8,074,562	8,074,562	99,375,000	(91,300,438)
	VMWARE NON RECURRING	-	4,503,283	-	4,503,283
	BIX ROOM BYTE INFO EXCHANGE	4,374,901	4,068,713	2,785,275	1,283,438
	INFRASTRUCTURE REFRESH PH II	-	-	2,452,744	(2,452,744)
	PROJECT RESERVE	8,441,465	8,441,465	18,751,162	(10,309,697)
	TREASURER TECH SYSTEM UPGRADE	755,434	755,434	-	755,434
	ALL FUNCTIONS	\$ 21,646,362	\$ 30,502,947	\$ 126,423,306	\$ (95,920,359)
461	DETENTION TECH CAP IMPROVEMENT				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 237,788	\$ 162,534	\$ 75,254
	NON RECURRING NON PROJECT	1,106,989	1,106,989	2,494,535	(1,387,546)
	CHS ELECTRONIC HEALTH RECORDS	2,455,284	2,707,859	887,527	1,820,332
	PROJECT RESERVE	2,382,062	2,382,062	-	2,382,062
	ALL FUNCTIONS	\$ 5,944,335	\$ 6,434,698	\$ 3,544,596	\$ 2,890,102
462	INTERGOVERNMENTAL TECH PROJECT				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 145,108	\$ -	\$ 145,108
	VMWARE NON RECURRING	-	236,898	-	236,898
	ALL FUNCTIONS	\$ -	\$ 382,006	\$ -	\$ 382,006
	TOTAL DEPARTMENT	\$ 832,381,199	\$ 827,714,122	\$ 1,154,564,087	\$ (326,849,965)
490	MANAGEMENT AND BUDGET				
100	GENERAL				
	OPERATING	\$ 2,431,156	\$ 2,431,156	\$ 2,431,156	\$ -
520	PUBLIC DEFENDER				
100	GENERAL				
	OPERATING	\$ 40,490,466	\$ 40,490,466	\$ 41,570,118	\$ (1,079,652)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 330,198	\$ 330,198	\$ 271,108	\$ 59,090
	NON RECURRING NON PROJECT	185,932	185,932	66,702	119,230
	ALL FUNCTIONS	\$ 516,130	\$ 516,130	\$ 337,810	\$ 178,320
233	PUBLIC DEFENDER GRANTS				
	OPERATING	\$ 237,289	\$ 237,289	\$ 222,141	\$ 15,148
262	PUBLIC DEFENDER FILL THE GAP				
	OPERATING	\$ 805,134	\$ 805,134	\$ 775,462	\$ 29,672
	PDS CASE MANAGEMENT SYSTEM	206,261	206,261	38,008	168,253
	ALL FUNCTIONS	\$ 1,011,395	\$ 1,011,395	\$ 813,470	\$ 197,925
	TOTAL DEPARTMENT	\$ 42,255,280	\$ 42,255,280	\$ 42,943,539	\$ (688,259)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
540	LEGAL DEFENDER				
100	GENERAL				
	OPERATING	\$ 13,258,636	\$ 13,258,636	\$ 13,436,322	\$ (177,686)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 57,244	\$ 57,244	\$ 54,378	\$ 2,866
	NON RECURRING NON PROJECT	58,828	58,828	14,999	43,829
	ALL FUNCTIONS	\$ 116,072	\$ 116,072	\$ 69,377	\$ 46,695
263	LEGAL DEFENDER FILL THE GAP				
	OPERATING	\$ 66,362	\$ 66,362	\$ 66,362	\$ -
	TOTAL DEPARTMENT	\$ 13,441,070	\$ 13,441,070	\$ 13,572,061	\$ (130,991)
550	LEGAL ADVOCATE				
100	GENERAL				
	OPERATING	\$ 12,055,425	\$ 12,055,425	\$ 12,046,888	\$ 8,537
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 17,168	\$ 17,168	\$ 20,627	\$ (3,459)
	NON RECURRING NON PROJECT	8,800	8,800	14,387	(5,587)
	ALL FUNCTIONS	\$ 25,968	\$ 25,968	\$ 35,014	\$ (9,046)
	TOTAL DEPARTMENT	\$ 12,081,393	\$ 12,081,393	\$ 12,081,902	\$ (509)
560	CONTRACT COUNSEL				
100	GENERAL				
	OPERATING	\$ 51,891,419	\$ 51,891,419	\$ 51,658,915	\$ 232,504
	NON RECURRING NON PROJECT	3,652,470	3,652,470	2,828,092	824,378
	TOTAL DEPARTMENT	\$ 55,543,889	\$ 55,543,889	\$ 54,487,007	\$ 1,056,882
570	PUBLIC ADVOCATE				
100	GENERAL				
	OPERATING	\$ 9,441,291	\$ 9,441,291	\$ 9,297,577	\$ 143,714
640	TRANSPORTATION				
223	TRANSPORTATION GRANTS				
	NON RECURRING NON PROJECT	\$ 250,939	\$ 346,828	\$ 320,000	\$ 26,828
232	TRANSPORTATION OPERATIONS				
	OPERATING	\$ 59,822,918	\$ 59,822,918	\$ 63,501,718	\$ (3,678,800)
	NON RECURRING NON PROJECT	71,057,232	71,057,232	58,489,784	12,567,448
	ALL FUNCTIONS	\$ 130,880,150	\$ 130,880,150	\$ 121,991,502	\$ 8,888,648
234	TRANSPORTATION CAPITAL PROJECT				
	MAG ALCP PROJECTS	\$ 26,939,800	\$ 17,739,800	\$ 26,194,639	\$ (8,454,839)
	COUNTY ARTERIALS	10,626,000	11,326,000	23,305,233	(11,979,233)
	BRIDGE CONST/PRESERVATION	1,779,000	1,779,000	90,000	1,689,000
	DUST MITIGATION	11,211,000	11,211,000	6,243,887	4,967,113
	INTELLIGENT TRANS SYST ITS	4,186,800	4,186,800	4,067,000	119,800
	PAVEMENT CONST/PRESERVATION	16,988,740	21,988,740	11,384,319	10,604,421
	PARTNERSHIP SUPPORT	2,709,000	3,209,000	2,045,000	1,164,000
	RIGHT-OF-WAY	158,000	1,158,000	250,000	908,000
	SAFETY PROJECTS	5,754,000	5,754,000	18,585,000	(12,831,000)
	TRANSPORTATION ADMINISTRATION	6,536,230	6,536,230	-	6,536,230
	TRAFFIC IMPROVEMENTS	5,802,000	7,802,000	8,056,118	(254,118)
	TRANSPORTATION PLANNING	1,680,000	1,680,000	-	1,680,000
	ALL FUNCTIONS	\$ 94,370,570	\$ 94,370,570	\$ 100,221,196	\$ (5,850,626)
900	ELIMINATIONS				
	NON RECURRING NON PROJECT	\$ (70,403,183)	\$ (70,403,183)	\$ (46,191,794)	\$ (24,211,389)
	TOTAL DEPARTMENT	\$ 155,098,476	\$ 155,194,365	\$ 176,340,904	\$ (21,146,539)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
670	WASTE RESOURCES AND RECYCLING				
100	GENERAL				
	OPERATING	\$ 2,991,384	\$ 2,991,384	\$ 4,186,564	\$ (1,195,180)
	WASTE RES EROSION CONTROL	120,000	120,000	-	120,000
	WASTE RES LANDFILL DRAINAGE	50,000	50,000	-	50,000
	WASTE RES GAS PROBE EQUIP	70,000	70,000	-	70,000
	ALL FUNCTIONS	\$ 3,231,384	\$ 3,231,384	\$ 4,186,564	\$ (955,180)
290	WASTE TIRE				
	OPERATING	\$ 4,751,611	\$ 4,751,611	\$ 4,751,611	\$ -
	NON RECURRING NON PROJECT	-	100,000	-	100,000
	ALL FUNCTIONS	\$ 4,751,611	\$ 4,851,611	\$ 4,751,611	\$ 100,000
	TOTAL DEPARTMENT	\$ 7,982,995	\$ 8,082,995	\$ 8,938,175	\$ (855,180)
700	FACILITIES MANAGEMENT				
100	GENERAL				
	OPERATING	\$ 34,006,424	\$ 34,006,424	\$ 38,098,140	\$ (4,091,716)
	MAJOR MAINTENANCE OPERATING	7,877,906	7,877,906	7,877,906	-
	NON RECURRING NON PROJECT	52,804	52,804	139,321	(86,517)
	CENTRAL COURT BLDG	3,772,524	3,578,759	-	3,578,759
	LIFE SAFETY PROJECTS	-	100,000	-	100,000
	EMERGENCY SVCS ADMIN IMP	-	221,000	-	221,000
	ALL FUNCTIONS	\$ 45,709,658	\$ 45,836,893	\$ 46,115,367	\$ (278,474)
255	DETENTION OPERATIONS				
	OPERATING	\$ 19,333,033	\$ 19,333,033	\$ 19,387,545	\$ (54,512)
	NON RECURRING NON PROJECT	-	-	25,052	(25,052)
	MAJOR MAINTENANCE OPERATING	6,726,998	6,726,998	6,726,998	-
	4TH AVE JAIL MAINTENANCE	435,000	1,100,916	-	1,100,916
	LBJ COMPLEX	500,000	953,988	-	953,988
	ALL FUNCTIONS	\$ 26,995,031	\$ 28,114,935	\$ 26,139,595	\$ 1,975,340
	TOTAL DEPARTMENT	\$ 72,704,689	\$ 73,951,828	\$ 72,254,962	\$ 1,696,866
720	PROTECTIVE SERVICES				
100	GENERAL				
	OPERATING	\$ 4,141,089	\$ 4,141,089	\$ -	\$ 4,141,089
255	DETENTION OPERATIONS				
	OPERATING	\$ 48,942	\$ 48,942	\$ -	\$ 48,942
	TOTAL DEPARTMENT	\$ 4,190,031	\$ 4,190,031	\$ -	\$ 4,190,031
730	PROCUREMENT SERVICES				
100	GENERAL				
	OPERATING	\$ 2,487,658	\$ 2,487,658	\$ 2,438,032	\$ 49,626
673	REPROGRAPHICS				
	OPERATING	\$ 845,217	\$ 845,217	\$ 739,834	\$ 105,383
	NON RECURRING NON PROJECT	-	-	87,450	(87,450)
	ALL FUNCTIONS	\$ 845,217	\$ 845,217	\$ 827,284	\$ 17,933
	TOTAL DEPARTMENT	\$ 3,332,875	\$ 3,332,875	\$ 3,265,316	\$ 67,559
740	EQUIPMENT SERVICES				
654	EQUIPMENT SERVICES				
	OPERATING	\$ 16,854,693	\$ 16,854,693	\$ 16,854,693	\$ -
	NON RECURRING NON PROJECT	967,500	967,500	1,006,500	(39,000)
	TOTAL DEPARTMENT	\$ 17,822,193	\$ 17,822,193	\$ 17,861,193	\$ (39,000)
750	RISK MANAGEMENT				
675	RISK MANAGEMENT				
	OPERATING	\$ 33,338,997	\$ 33,338,997	\$ 33,338,997	\$ -
790	ANIMAL CARE AND CONTROL				
100	GENERAL				
	OPERATING	\$ 258,954	\$ 758,954	\$ 758,954	\$ -
572	ANIMAL CONTROL LICENSE SHELTER				
	OPERATING	\$ 9,480,584	\$ 9,480,584	\$ 11,936,923	\$ (2,456,339)
	NON RECURRING NON PROJECT	502,426	537,384	38,806	498,578
	ALL FUNCTIONS	\$ 9,983,010	\$ 10,017,968	\$ 11,975,729	\$ (1,957,761)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
573	ANIMAL CONTROL GRANTS				
	NON RECURRING NON PROJECT	\$ -	\$ 112,000	\$ -	\$ 112,000
574	ANIMAL CONTROL FIELD OPERATION				
	OPERATING	\$ 3,399,773	\$ 3,399,773	\$ 3,733,360	\$ (333,587)
	NON RECURRING NON PROJECT	345,980	345,980	325,000	20,980
	ALL FUNCTIONS	\$ 3,745,753	\$ 3,745,753	\$ 4,058,360	\$ (312,607)
	TOTAL DEPARTMENT	\$ 13,987,717	\$ 14,634,675	\$ 16,793,043	\$ (2,158,368)
850	AIR QUALITY				
100	GENERAL				
	OPERATING	\$ 810,957	\$ 810,957	\$ 810,957	\$ -
	AIR QUAL MONITORING EQUIP	409,700	409,700	308,080	101,620
	ALL FUNCTIONS	\$ 1,220,657	\$ 1,220,657	\$ 1,119,037	\$ 101,620
503	AIR QUALITY GRANTS				
	OPERATING	\$ 3,973,521	\$ 3,973,521	\$ 4,128,306	\$ (154,785)
504	AIR QUALITY FEES				
	OPERATING	\$ 12,083,397	\$ 12,083,397	\$ 11,114,786	\$ 968,611
	NON RECURRING NON PROJECT	2,210,731	2,210,731	2,413,236	(202,505)
	ALL FUNCTIONS	\$ 14,294,128	\$ 14,294,128	\$ 13,528,022	\$ 766,106
	TOTAL DEPARTMENT	\$ 19,488,306	\$ 19,488,306	\$ 18,775,365	\$ 712,941
860	PUBLIC HEALTH				
100	GENERAL				
	OPERATING	\$ 11,844,181	\$ 11,844,181	\$ 11,855,728	\$ (11,547)
265	PUBLIC HEALTH FEES				
	OPERATING	\$ 6,638,299	\$ 6,638,299	\$ 6,638,299	\$ -
	NON RECURRING NON PROJECT	-	715,210	87,492	627,718
	ALL FUNCTIONS	\$ 6,638,299	\$ 7,353,509	\$ 6,725,791	\$ 627,718
532	PUBLIC HEALTH GRANTS				
	OPERATING	\$ 44,121,225	\$ 44,121,225	\$ 42,884,495	\$ 1,236,730
	TOTAL DEPARTMENT	\$ 62,603,705	\$ 63,318,915	\$ 61,466,014	\$ 1,852,901
880	ENVIRONMENTAL SERVICES				
100	GENERAL				
	OPERATING	\$ 4,026,395	\$ 4,026,395	\$ 4,152,458	\$ (126,063)
	NON RECURRING NON PROJECT	142,600	142,600	485,587	(342,987)
	ALL FUNCTIONS	\$ 4,168,995	\$ 4,168,995	\$ 4,638,045	\$ (469,050)
505	ENVIRONMENTAL SERVICES GRANTS				
	OPERATING	\$ -	\$ 70,198	\$ 67,198	\$ 3,000
506	ENVIRONMTL SVCS ENV HEALTH				
	OPERATING	\$ 19,383,201	\$ 19,383,201	\$ 19,166,315	\$ 216,886
	NON RECURRING NON PROJECT	471,826	471,826	865,788	(393,962)
	ALL FUNCTIONS	\$ 19,855,027	\$ 19,855,027	\$ 20,032,103	\$ (177,076)
	TOTAL DEPARTMENT	\$ 24,024,022	\$ 24,094,220	\$ 24,737,346	\$ (643,126)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2016 ADOPTED	FY 2016 REVISED	FY 2017 RECOMM	(INC.)/DEC FROM REV.
920	DEPUTY COUNTY MANAGER 920				
100	GENERAL				
	OPERATING	\$ 1,473,270	\$ 1,473,270	\$ 1,473,270	\$ -
940	ASSISTANT COUNTY MANAGER 940				
100	GENERAL				
	OPERATING	\$ 295,088	\$ 295,088	\$ 295,088	\$ -
950	ASSISTANT COUNTY MANAGER 950				
100	GENERAL				
	OPERATING	\$ 431,764	\$ 424,764	\$ 435,276	\$ (10,512)
	NON RECURRING NON PROJECT	529,597	489,950	469,107	20,843
	ALL FUNCTIONS	\$ 961,361	\$ 914,714	\$ 904,383	\$ 10,331
249	NON DEPARTMENTAL GRANTS				
	OPERATING	\$ 68,459	\$ 68,459	\$ 68,459	\$ -
255	DETENTION OPERATIONS				
	OPERATING	\$ 405,930	\$ 405,930	\$ 410,680	\$ (4,750)
	TOTAL DEPARTMENT	\$ 1,435,750	\$ 1,389,103	\$ 1,383,522	\$ 5,581
	TOTAL APPOINTED	\$ 1,804,706,880	\$ 1,806,893,595	\$ 2,149,220,448	\$ (342,326,853)
980	ELIMINATIONS COUNTY				
900	ELIMINATIONS				
	OPERATING	\$ (402,434,555)	\$ (402,854,203)	\$ (449,949,514)	\$ 47,095,311
	NON RECURRING NON PROJECT	(37,990,530)	(44,024,162)	(232,595,158)	188,570,996
	TOTAL DEPARTMENT	\$ (440,425,085)	\$ (446,878,365)	\$ (682,544,672)	\$ 235,666,307
	TOTAL MARICOPA COUNTY	\$ 2,234,405,833	\$ 2,239,176,538	\$ 2,356,007,976	\$ (116,831,438)

Consolidated Expenditures and Other Uses by Fund Type / Department

ALL FUNDS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 92,421,557	\$ 99,058,072	\$ 99,133,901	\$ 96,225,453	\$ 101,968,190	\$ (2,834,289)	-2.9%
240 - JUSTICE COURTS	24,592,632	25,558,441	25,558,441	25,196,441	25,823,394	(264,953)	-1.0%
270 - JUVENILE PROBATION	57,411,109	58,743,766	58,653,815	57,194,342	58,664,312	(10,497)	0.0%
800 - SUPERIOR COURT	100,164,628	103,269,184	106,461,163	104,624,907	102,782,694	3,678,469	3.5%
SUBTOTAL	\$ 274,589,926	\$ 286,629,463	\$ 289,807,320	\$ 283,241,143	\$ 289,238,590	\$ 568,730	0.2%
ELECTED							
010 - BOARD OF SUPERVISORS DIST 1	\$ 318,380	\$ 370,718	\$ 370,718	\$ 341,510	\$ 376,999	\$ (6,281)	-1.7%
020 - BOARD OF SUPERVISORS DIST 2	345,985	370,718	370,718	370,551	376,999	(6,281)	-1.7%
030 - BOARD OF SUPERVISORS DIST 3	344,486	370,718	370,718	346,813	376,999	(6,281)	-1.7%
040 - BOARD OF SUPERVISORS DIST 4	358,436	370,718	370,718	362,064	376,999	(6,281)	-1.7%
050 - BOARD OF SUPERVISORS DIST 5	364,207	370,718	370,718	370,597	376,999	(6,281)	-1.7%
120 - ASSESSOR	23,218,563	24,132,164	24,132,164	23,711,908	23,770,283	361,881	1.5%
140 - CALL CENTER	1,631,563	1,719,187	1,719,187	1,666,364	1,719,187	-	0.0%
160 - CLERK OF THE SUPERIOR COURT	39,614,916	43,442,696	43,478,776	40,333,401	43,776,023	(297,247)	-0.7%
190 - COUNTY ATTORNEY	96,586,406	98,732,260	100,749,629	100,143,536	101,788,550	(1,038,921)	-1.0%
210 - ELECTIONS	17,599,232	13,817,579	15,420,795	14,722,599	23,589,639	(8,168,844)	-53.0%
250 - CONSTABLES	2,903,625	3,076,881	3,083,214	2,956,341	3,242,537	(159,323)	-5.2%
360 - RECORDER	5,967,798	7,676,579	7,676,579	7,095,408	6,889,536	787,043	10.3%
370 - EDUCATION SERVICE	24,142,589	31,078,876	32,473,749	28,645,593	30,846,738	1,627,011	5.0%
430 - TREASURER	4,970,930	5,363,620	5,363,620	5,059,250	6,590,843	(1,227,223)	-22.9%
500 - SHERIFF	334,420,731	352,601,143	353,402,685	348,025,492	355,995,279	(2,592,594)	-0.7%
SUBTOTAL	\$ 552,787,847	\$ 583,494,575	\$ 589,353,988	\$ 574,151,427	\$ 600,093,610	\$ (10,739,622)	-1.8%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 1,233,338	\$ 1,424,411	\$ 1,424,411	\$ 1,181,080	\$ 1,458,992	\$ (34,581)	-2.4%
150 - EMERGENCY MANAGEMENT	1,694,481	2,066,255	2,254,054	2,057,062	2,064,652	189,402	8.4%
180 - FINANCE	2,740,013	2,855,401	2,855,401	2,604,278	2,855,401	-	0.0%
200 - COUNTY MANAGER	5,184,024	2,582,919	4,201,495	4,195,178	2,974,888	1,226,607	29.2%
220 - HUMAN SERVICES	51,476,208	67,770,773	67,770,773	60,383,030	60,112,773	7,658,000	11.3%
230 - INTERNAL AUDIT	1,811,948	1,855,357	1,855,357	1,833,875	1,888,018	(32,661)	-1.8%
260 - CORRECTIONAL HEALTH	65,645,528	66,919,824	66,951,287	66,214,969	67,972,990	(1,021,703)	-1.5%
290 - MEDICAL EXAMINER	8,394,306	8,791,501	8,927,417	8,618,141	10,407,034	(1,479,617)	-16.6%
300 - PARKS AND RECREATION	10,385,652	12,176,863	12,216,901	10,600,791	14,550,209	(2,333,308)	-19.1%
310 - HUMAN RESOURCES	3,689,523	4,440,245	4,415,925	4,203,015	4,447,129	(31,204)	-0.7%
340 - PUBLIC FIDUCIARY	3,032,603	3,201,348	3,302,783	3,128,257	3,857,641	(554,858)	-16.8%
390 - EMPLOYEE BENEFITS AND HEALTH	170,918,612	175,169,455	175,169,455	174,493,999	182,043,485	(6,874,030)	-3.9%
410 - ENTERPRISE TECHNOLOGY	52,013,222	59,321,126	60,505,264	55,130,630	57,210,350	3,294,914	5.4%
420 - INTEGRATED CRIM JUSTICE INFO	1,604,274	1,730,987	1,730,987	1,714,417	1,674,309	56,678	3.3%
440 - PLANNING AND DEVELOPMENT	9,429,492	9,047,023	9,797,023	10,509,030	9,402,053	394,970	4.0%
460 - RESEARCH AND REPORTING	52,593	-	-	-	-	-	N/A
470 - NON DEPARTMENTAL	650,415,680	832,381,199	827,714,122	604,943,973	1,154,564,087	(326,849,965)	-39.5%
490 - MANAGEMENT AND BUDGET	2,141,408	2,431,156	2,431,156	2,257,655	2,431,156	-	0.0%
520 - PUBLIC DEFENDER	40,524,735	42,255,280	42,255,280	42,258,762	42,943,539	(688,259)	-1.6%
540 - LEGAL DEFENDER	12,390,164	13,441,070	13,441,070	13,245,265	13,572,061	(130,991)	-1.0%
550 - LEGAL ADVOCATE	10,811,959	12,081,393	12,081,393	11,706,630	12,081,902	(509)	0.0%
560 - CONTRACT COUNSEL	45,363,085	55,543,889	55,543,889	46,875,576	54,487,007	1,056,882	1.9%
570 - PUBLIC ADVOCATE	8,737,599	9,441,291	9,441,291	9,074,077	9,297,577	143,714	1.5%
640 - TRANSPORTATION	104,258,745	155,098,476	155,194,365	112,802,603	176,340,904	(21,146,539)	-13.6%
670 - WASTE RESOURCES AND RECYCLING	7,781,945	7,982,995	8,082,995	7,948,602	8,938,175	(855,180)	-10.6%
700 - FACILITIES MANAGEMENT	73,096,135	76,894,720	78,141,859	71,970,734	72,254,962	5,886,897	7.5%
730 - PROCUREMENT SERVICES	3,271,096	3,332,875	3,332,875	3,268,103	3,265,316	67,559	2.0%
740 - EQUIPMENT SERVICES	17,257,250	17,822,193	17,822,193	16,561,029	17,861,193	(39,000)	-0.2%
750 - RISK MANAGEMENT	27,496,665	33,338,997	33,338,997	33,338,997	33,338,997	-	0.0%
790 - ANIMAL CARE AND CONTROL	16,259,000	13,987,717	14,634,675	16,912,909	16,793,043	(2,158,368)	-14.7%
850 - AIR QUALITY	15,464,727	19,488,306	19,488,306	17,117,772	18,775,365	712,941	3.7%
860 - PUBLIC HEALTH	58,337,991	62,603,705	63,318,915	65,502,278	61,466,014	1,852,901	2.9%
880 - ENVIRONMENTAL SERVICES	25,023,208	24,024,022	24,094,220	23,682,595	24,737,346	(643,126)	-2.7%
920 - DEPUTY COUNTY MANAGER 920	1,371,477	1,473,270	1,473,270	1,389,706	1,473,270	-	0.0%
930 - DEPUTY COUNTY MANAGER 930	6	-	-	-	-	-	N/A
940 - ASSISTANT COUNTY MANAGER 940	473,060	295,088	295,088	251,350	295,088	-	0.0%
950 - ASSISTANT COUNTY MANAGER 950	2,044,273	1,435,750	1,389,103	1,701,827	1,383,522	5,581	0.4%
960 - ASSISTANT COUNTY MANAGER 960	(5)	-	-	-	-	-	N/A
SUBTOTAL	\$ 1,511,826,020	\$ 1,804,706,880	\$ 1,806,893,595	\$ 1,509,678,195	\$ 2,149,220,448	\$ (342,326,853)	-18.9%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ 235,666,307	-52.7%
SUBTOTAL	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ 235,666,307	-52.7%
MARICOPA COUNTY	\$ 1,873,535,490	\$ 2,234,405,833	\$ 2,239,176,538	\$ 1,923,012,944	\$ 2,356,007,976	\$ (116,831,438)	-5.2%

Consolidated Expenditures and Other Uses by Fund Type / Department (continued)

GENERAL FUND	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 49,790,149	\$ 49,255,413	\$ 49,255,413	\$ 48,007,648	\$ 51,024,130	\$ (1,768,717)	-3.6%
240 - JUSTICE COURTS	17,463,058	18,337,008	18,337,008	18,160,382	18,334,973	2,035	0.0%
270 - JUVENILE PROBATION	16,983,118	17,872,534	17,642,534	17,232,776	17,154,428	488,106	2.8%
800 - SUPERIOR COURT	86,457,448	87,424,770	87,689,806	87,984,521	85,692,226	1,997,580	2.3%
SUBTOTAL	\$ 170,693,773	\$ 172,889,725	\$ 172,924,761	\$ 171,385,327	\$ 172,205,757	\$ 719,004	0.4%
ELECTED							
010 - BOARD OF SUPERVISORS DIST 1	\$ 318,380	\$ 370,718	\$ 370,718	\$ 341,510	\$ 376,999	\$ (6,281)	-1.7%
020 - BOARD OF SUPERVISORS DIST 2	345,985	370,718	370,718	370,551	376,999	(6,281)	-1.7%
030 - BOARD OF SUPERVISORS DIST 3	344,486	370,718	370,718	346,813	376,999	(6,281)	-1.7%
040 - BOARD OF SUPERVISORS DIST 4	358,436	370,718	370,718	362,064	376,999	(6,281)	-1.7%
050 - BOARD OF SUPERVISORS DIST 5	364,207	370,718	370,718	370,597	376,999	(6,281)	-1.7%
120 - ASSESSOR	23,218,563	24,132,164	24,132,164	23,711,908	23,770,283	361,881	1.5%
140 - CALL CENTER	1,631,563	1,719,187	1,719,187	1,666,364	1,719,187	-	0.0%
160 - CLERK OF THE SUPERIOR COURT	31,989,460	35,668,456	35,591,783	32,777,662	35,192,277	399,506	1.1%
190 - COUNTY ATTORNEY	83,761,543	85,548,461	85,548,461	85,340,944	87,639,468	(2,091,007)	-2.4%
210 - ELECTIONS	17,481,370	13,347,301	14,447,301	14,406,256	23,182,889	(8,735,588)	-60.5%
250 - CONSTABLES	2,903,625	3,076,881	3,083,214	2,956,341	3,242,537	(159,323)	-5.2%
360 - RECORDER	1,850,023	2,185,621	2,185,621	2,072,852	2,322,447	(136,826)	-6.3%
370 - EDUCATION SERVICE	2,687,393	2,910,770	2,910,770	2,614,052	2,982,933	(72,163)	-2.5%
430 - TREASURER	4,970,930	5,059,279	5,059,279	5,059,250	6,286,502	(1,227,223)	-24.3%
500 - SHERIFF	109,011,953	114,650,913	114,291,127	112,674,809	109,683,397	4,607,730	4.0%
SUBTOTAL	\$ 281,237,917	\$ 290,152,623	\$ 290,822,497	\$ 285,071,973	\$ 297,906,915	\$ (7,084,418)	-2.4%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 1,233,338	\$ 1,424,411	\$ 1,424,411	\$ 1,181,080	\$ 1,458,992	\$ (34,581)	-2.4%
150 - EMERGENCY MANAGEMENT	230,361	250,989	250,989	245,997	253,651	(2,662)	-1.1%
180 - FINANCE	2,740,013	2,855,401	2,855,401	2,604,278	2,855,401	-	0.0%
200 - COUNTY MANAGER	2,406,707	2,577,919	2,577,919	2,576,602	2,648,433	(70,514)	-2.7%
220 - HUMAN SERVICES	2,260,911	2,380,912	2,380,912	2,378,802	2,383,708	(2,796)	-0.1%
230 - INTERNAL AUDIT	1,811,948	1,855,357	1,855,357	1,833,875	1,888,018	(32,661)	-1.8%
260 - CORRECTIONAL HEALTH	3,225,766	3,289,967	3,307,802	3,158,551	3,522,248	(214,446)	-6.5%
290 - MEDICAL EXAMINER	8,386,725	8,791,501	8,919,011	8,609,735	10,398,183	(1,479,172)	-16.6%
300 - PARKS AND RECREATION	1,104,232	1,259,802	1,299,840	899,840	2,274,325	(974,485)	-75.0%
310 - HUMAN RESOURCES	3,689,523	4,440,245	4,415,925	4,203,015	4,447,129	(31,204)	-0.7%
340 - PUBLIC FIDUCIARY	3,032,603	3,201,348	3,302,783	3,128,257	3,857,641	(554,858)	-16.8%
390 - EMPLOYEE BENEFITS AND HEALTH	253,402	270,537	270,537	261,130	276,946	(6,409)	-2.4%
410 - ENTERPRISE TECHNOLOGY	33,890,620	39,148,184	40,332,322	33,862,869	33,384,893	6,947,429	17.2%
440 - PLANNING AND DEVELOPMENT	868,231	868,232	868,232	868,232	868,232	-	0.0%
460 - RESEARCH AND REPORTING	52,593	-	-	-	-	-	N/A
470 - NON DEPARTMENTAL	477,868,165	530,234,077	528,075,701	468,920,203	658,209,671	(130,133,970)	-24.6%
490 - MANAGEMENT AND BUDGET	2,141,408	2,431,156	2,431,156	2,257,655	2,431,156	-	0.0%
520 - PUBLIC DEFENDER	38,808,780	40,490,466	40,490,466	40,695,596	41,570,118	(1,079,652)	-2.7%
540 - LEGAL DEFENDER	12,249,724	13,258,636	13,258,636	13,098,196	13,436,322	(177,686)	-1.3%
550 - LEGAL ADVOCATE	10,786,375	12,055,425	12,055,425	11,683,662	12,046,888	8,537	0.1%
560 - CONTRACT COUNSEL	45,363,085	55,543,889	55,543,889	46,875,576	54,487,007	1,056,882	1.9%
570 - PUBLIC ADVOCATE	8,737,599	9,441,291	9,441,291	9,074,077	9,297,577	143,714	1.5%
670 - WASTE RESOURCES AND RECYCLIN	3,033,150	3,231,384	3,231,384	3,109,991	4,186,564	(955,180)	-29.6%
700 - FACILITIES MANAGEMENT	44,709,174	49,850,747	49,977,982	45,850,551	46,115,367	3,862,615	7.7%
730 - PROCUREMENT SERVICES	2,452,768	2,487,658	2,487,658	2,487,658	2,438,032	49,626	2.0%
790 - ANIMAL CARE AND CONTROL	258,954	258,954	758,954	758,954	758,954	-	0.0%
850 - AIR QUALITY	1,204,075	1,220,657	1,220,657	1,220,657	1,119,037	101,620	8.3%
860 - PUBLIC HEALTH	11,253,958	11,844,181	11,844,181	11,603,582	11,855,728	(11,547)	-0.1%
880 - ENVIRONMENTAL SERVICES	4,616,624	4,168,995	4,168,995	4,168,995	4,638,045	(469,050)	-11.3%
920 - DEPUTY COUNTY MANAGER 920	1,371,477	1,473,270	1,473,270	1,389,706	1,473,270	-	0.0%
940 - ASSISTANT COUNTY MANAGER 940	473,060	295,088	295,088	251,350	295,088	-	0.0%
950 - ASSISTANT COUNTY MANAGER 950	473,285	961,361	914,714	445,607	904,383	10,331	1.1%
SUBTOTAL	\$ 730,988,634	\$ 811,862,040	\$ 811,730,888	\$ 729,704,279	\$ 935,781,007	\$ (124,050,119)	-15.3%
MARICOPA COUNTY	\$ 1,182,920,324	\$ 1,274,904,388	\$ 1,275,478,146	\$ 1,186,161,579	\$ 1,405,893,679	\$ (130,415,533)	-10.2%

Consolidated Expenditures and Other Uses by Fund Type / Department (continued)

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
SPECIAL REVENUE							
JUDICIAL							
110 - ADULT PROBATION	\$ 42,631,408	\$ 49,802,659	\$ 49,878,488	\$ 48,217,805	\$ 50,944,060	\$ (1,065,572)	-2.1%
240 - JUSTICE COURTS	7,129,574	7,221,433	7,221,433	7,036,059	7,488,421	(266,988)	-3.7%
270 - JUVENILE PROBATION	40,427,991	40,871,232	41,011,281	39,961,566	41,509,884	(498,603)	-1.2%
800 - SUPERIOR COURT	13,707,180	15,844,414	18,771,357	16,640,386	17,090,468	1,680,889	9.0%
SUBTOTAL	\$ 103,896,153	\$ 113,739,738	\$ 116,882,559	\$ 111,855,816	\$ 117,032,833	\$ (150,274)	-0.1%
ELECTED							
160 - CLERK OF THE SUPERIOR COURT	\$ 7,625,456	\$ 7,774,240	\$ 7,886,993	\$ 7,555,739	\$ 8,583,746	\$ (696,753)	-8.8%
190 - COUNTY ATTORNEY	12,824,863	13,183,799	15,201,168	14,802,592	14,149,082	1,052,086	6.9%
210 - ELECTIONS	117,862	470,278	973,494	316,343	406,750	566,744	58.2%
360 - RECORDER	4,117,775	5,490,958	5,490,958	5,022,556	4,567,089	923,869	16.8%
370 - EDUCATION SERVICE	21,455,196	28,168,106	29,562,979	26,031,541	27,863,805	1,699,174	5.7%
430 - TREASURER	-	304,341	304,341	-	304,341	-	0.0%
500 - SHERIFF	225,408,778	237,950,230	239,111,558	235,350,683	246,311,882	(7,200,324)	-3.0%
SUBTOTAL	\$ 271,549,930	\$ 293,341,952	\$ 298,531,491	\$ 289,079,454	\$ 302,186,695	\$ (3,655,204)	-1.2%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,464,120	\$ 1,815,266	\$ 2,003,065	\$ 1,811,065	\$ 1,811,001	\$ 192,064	9.6%
200 - COUNTY MANAGER	2,777,317	5,000	1,623,576	1,618,576	326,455	1,297,121	79.9%
220 - HUMAN SERVICES	49,215,297	65,389,861	65,389,861	58,004,228	57,729,065	7,660,796	11.7%
260 - CORRECTIONAL HEALTH	62,419,762	63,629,857	63,643,485	63,056,418	64,450,742	(807,257)	-1.3%
290 - MEDICAL EXAMINER	7,581	-	8,406	8,406	8,851	(445)	-5.3%
300 - PARKS AND RECREATION	9,370,718	10,917,061	10,917,061	9,700,951	12,275,884	(1,358,823)	-12.4%
390 - EMPLOYEE BENEFITS AND HEALTH	6,674,795	7,935,127	7,935,127	6,975,131	7,891,088	44,039	0.6%
410 - ENTERPRISE TECHNOLOGY	858,923	1,151,484	1,151,484	1,120,567	984,584	166,900	14.5%
420 - INTEGRATED CRIM JUSTICE INFO	1,604,274	1,730,987	1,730,987	1,714,417	1,674,309	56,678	3.3%
440 - PLANNING AND DEVELOPMENT	8,561,261	8,178,791	8,928,791	9,640,798	8,533,821	394,970	4.4%
470 - NON DEPARTMENTAL	5,598,149	77,121,139	60,197,777	2,466,776	49,465,837	10,731,940	17.8%
520 - PUBLIC DEFENDER	1,715,955	1,764,814	1,764,814	1,563,166	1,373,421	391,393	22.2%
540 - LEGAL DEFENDER	140,440	182,434	182,434	147,069	135,739	46,695	25.6%
550 - LEGAL ADVOCATE	25,584	25,968	25,968	22,968	35,014	(9,046)	-34.8%
640 - TRANSPORTATION	105,098,705	131,131,089	131,226,978	129,328,184	122,311,502	8,915,476	6.8%
670 - WASTE RESOURCES AND RECYCLING	4,748,795	4,751,611	4,851,611	4,838,611	4,751,611	100,000	2.1%
700 - FACILITIES MANAGEMENT	28,386,961	27,043,973	28,163,877	26,120,183	26,139,595	2,024,282	7.2%
720 - PROTECTIVE SERVICES	-	-	-	-	-	-	N/A
790 - ANIMAL CARE AND CONTROL	16,000,046	13,728,763	13,875,721	16,153,955	16,034,089	(2,158,368)	-15.6%
850 - AIR QUALITY	14,260,652	18,267,649	18,267,649	15,897,115	17,656,328	611,321	3.3%
860 - PUBLIC HEALTH	47,084,033	50,759,524	51,474,734	53,898,696	49,610,286	1,864,448	3.6%
880 - ENVIRONMENTAL SERVICES	20,406,584	19,855,027	19,925,225	19,513,600	20,099,301	(174,076)	-0.9%
930 - DEPUTY COUNTY MANAGER 930	6	-	-	-	-	-	N/A
950 - ASSISTANT COUNTY MANAGER 950	1,570,988	474,389	474,389	1,256,220	479,139	(4,750)	-1.0%
960 - ASSISTANT COUNTY MANAGER 960	(5)	-	-	-	-	-	N/A
SUBTOTAL	\$ 387,990,941	\$ 505,859,814	\$ 493,763,020	\$ 424,857,100	\$ 463,777,662	\$ 29,985,358	6.1%
MARICOPA COUNTY	\$ 763,437,024	\$ 912,941,504	\$ 909,177,070	\$ 825,792,370	\$ 882,997,190	\$ 26,179,880	2.9%
DEBT SERVICE							
APPOINTED							
470 - NON DEPARTMENTAL	\$ 18,894,839	\$ 9,580,777	\$ 24,140,122	\$ 21,159,318	\$ 131,781,210	\$ (107,641,088)	-445.9%
SUBTOTAL	\$ 18,894,839	\$ 9,580,777	\$ 24,140,122	\$ 21,159,318	\$ 131,781,210	\$ (107,641,088)	-445.9%
MARICOPA COUNTY	\$ 18,894,839	\$ 9,580,777	\$ 24,140,122	\$ 21,159,318	\$ 131,781,210	\$ (107,641,088)	-445.9%
CAPITAL PROJECTS							
APPOINTED							
470 - NON DEPARTMENTAL	\$ 148,054,527	\$ 215,445,206	\$ 215,300,522	\$ 112,397,676	\$ 315,107,369	\$ (99,806,847)	-46.4%
640 - TRANSPORTATION	47,294,837	94,370,570	94,370,570	53,877,602	100,221,196	(5,850,626)	-6.2%
SUBTOTAL	\$ 195,349,364	\$ 309,815,776	\$ 309,671,092	\$ 166,275,278	\$ 415,328,565	\$ (105,657,473)	-34.1%
MARICOPA COUNTY	\$ 195,349,364	\$ 309,815,776	\$ 309,671,092	\$ 166,275,278	\$ 415,328,565	\$ (105,657,473)	-34.1%

Consolidated Expenditures and Other Uses by Fund Type / Department (continued)

INTERNAL SERVICE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
390 - EMPLOYEE BENEFITS AND HEALTH	\$ 163,990,415	\$ 166,963,791	\$ 166,963,791	\$ 167,257,738	\$ 173,875,451	\$ (6,911,660)	-4.1%
410 - ENTERPRISE TECHNOLOGY	17,263,679	19,021,458	19,021,458	20,147,194	22,840,873	(3,819,415)	-20.1%
730 - PROCUREMENT SERVICES	818,328	845,217	845,217	780,445	827,284	17,933	2.1%
740 - EQUIPMENT SERVICES	17,257,250	17,822,193	17,822,193	16,561,029	17,861,193	(39,000)	-0.2%
750 - RISK MANAGEMENT	27,496,665	33,338,997	33,338,997	33,338,997	33,338,997	-	0.0%
SUBTOTAL	\$ 226,826,337	\$ 237,991,656	\$ 237,991,656	\$ 238,085,403	\$ 248,743,798	\$ (10,752,142)	-4.5%
MARICOPA COUNTY	\$ 226,826,337	\$ 237,991,656	\$ 237,991,656	\$ 238,085,403	\$ 248,743,798	\$ (10,752,142)	-4.5%

ELIMINATIONS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
300 - PARKS AND RECREATION	\$ (89,298)	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
640 - TRANSPORTATION	(48,134,797)	(70,403,183)	(70,403,183)	(70,403,183)	(46,191,794)	(24,211,389)	34.4%
SUBTOTAL	\$ (48,224,095)	\$ (70,403,183)	\$ (70,403,183)	\$ (70,403,183)	\$ (46,191,794)	\$ (24,211,389)	34.4%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ 235,666,307	-52.7%
SUBTOTAL	\$ (465,668,303)	\$ (440,425,085)	\$ (446,878,365)	\$ (444,057,821)	\$ (682,544,672)	\$ 235,666,307	-52.7%
MARICOPA COUNTY	\$ (513,892,398)	\$ (510,828,268)	\$ (517,281,548)	\$ (514,461,004)	\$ (728,736,466)	\$ 211,454,918	-40.9%

Consolidated Expenditures and Other Uses by Department and Fund Type

FUND TYPE	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	\$ 51,024,130	\$ 50,944,060	\$ -	\$ -	\$ -	101,968,190	\$ -	101,968,190
240 - JUSTICE COURTS	18,334,973	7,488,421	-	-	-	25,823,394	-	25,823,394
270 - JUVENILE PROBATION	17,154,428	41,509,884	-	-	-	58,664,312	-	58,664,312
800 - SUPERIOR COURT	85,692,226	17,090,468	-	-	-	102,782,694	-	102,782,694
SUBTOTAL	\$ 172,205,757	\$ 117,032,833	\$ -	\$ -	\$ -	\$ 289,238,590	\$ -	\$ 289,238,590
ELECTED								
010 - BOARD OF SUPERVISORS DIST 1	\$ 376,999	\$ -	\$ -	\$ -	\$ -	376,999	\$ -	376,999
020 - BOARD OF SUPERVISORS DIST 2	376,999	-	-	-	-	376,999	-	376,999
030 - BOARD OF SUPERVISORS DIST 3	376,999	-	-	-	-	376,999	-	376,999
040 - BOARD OF SUPERVISORS DIST 4	376,999	-	-	-	-	376,999	-	376,999
050 - BOARD OF SUPERVISORS DIST 5	376,999	-	-	-	-	376,999	-	376,999
120 - ASSESSOR	23,770,283	-	-	-	-	23,770,283	-	23,770,283
140 - CALL CENTER	1,719,187	-	-	-	-	1,719,187	-	1,719,187
160 - CLERK OF THE SUPERIOR COURT	35,192,277	8,583,746	-	-	-	43,776,023	-	43,776,023
190 - COUNTY ATTORNEY	87,639,468	14,149,082	-	-	-	101,788,550	-	101,788,550
210 - ELECTIONS	23,182,889	406,750	-	-	-	23,589,639	-	23,589,639
250 - CONSTABLES	3,242,537	-	-	-	-	3,242,537	-	3,242,537
360 - RECORDER	2,322,447	4,567,089	-	-	-	6,889,536	-	6,889,536
370 - EDUCATION SERVICE	2,982,933	27,863,805	-	-	-	30,846,738	-	30,846,738
430 - TREASURER	6,286,502	304,341	-	-	-	6,590,843	-	6,590,843
500 - SHERIFF	109,683,397	246,311,882	-	-	-	355,995,279	-	355,995,279
SUBTOTAL	\$ 297,906,915	\$ 302,186,695	\$ -	\$ -	\$ -	\$ 600,093,610	\$ -	\$ 600,093,610
APPOINTED								
060 - CLERK OF THE BOARD	\$ 1,458,992	\$ -	\$ -	\$ -	\$ -	1,458,992	\$ -	1,458,992
150 - EMERGENCY MANAGEMENT	253,651	1,811,001	-	-	-	2,064,652	-	2,064,652
180 - FINANCE	2,855,401	-	-	-	-	2,855,401	-	2,855,401
200 - COUNTY MANAGER	2,648,433	326,455	-	-	-	2,974,888	-	2,974,888
220 - HUMAN SERVICES	2,383,708	57,729,065	-	-	-	60,112,773	-	60,112,773
230 - INTERNAL AUDIT	1,888,018	-	-	-	-	1,888,018	-	1,888,018
260 - CORRECTIONAL HEALTH	3,522,248	64,450,742	-	-	-	67,972,990	-	67,972,990
290 - MEDICAL EXAMINER	10,398,183	8,851	-	-	-	10,407,034	-	10,407,034
300 - PARKS AND RECREATION	2,274,325	12,275,884	-	-	-	14,550,209	-	14,550,209
310 - HUMAN RESOURCES	4,447,129	-	-	-	-	4,447,129	-	4,447,129
340 - PUBLIC FIDUCIARY	3,857,641	-	-	-	-	3,857,641	-	3,857,641
390 - EMPLOYEE BENEFITS AND HEALTH	276,946	7,891,088	-	-	173,875,451	182,043,485	-	182,043,485
410 - ENTERPRISE TECHNOLOGY	33,384,893	984,584	-	-	22,840,873	57,210,350	-	57,210,350
420 - INTEGRATED CRIM JUSTICE INFO	-	1,674,309	-	-	-	1,674,309	-	1,674,309
440 - PLANNING AND DEVELOPMENT	868,232	8,533,821	-	-	-	9,402,053	-	9,402,053
470 - NON DEPARTMENTAL	658,209,671	49,465,837	131,781,210	315,107,369	-	1,154,564,087	-	1,154,564,087
490 - MANAGEMENT AND BUDGET	2,431,156	-	-	-	-	2,431,156	-	2,431,156
520 - PUBLIC DEFENDER	41,570,118	1,373,421	-	-	-	42,943,539	-	42,943,539
540 - LEGAL DEFENDER	13,436,322	135,739	-	-	-	13,572,061	-	13,572,061
550 - LEGAL ADVOCATE	12,046,888	35,014	-	-	-	12,081,902	-	12,081,902
560 - CONTRACT COUNSEL	54,487,007	-	-	-	-	54,487,007	-	54,487,007
570 - PUBLIC ADVOCATE	9,297,577	-	-	-	-	9,297,577	-	9,297,577
640 - TRANSPORTATION	-	122,311,502	-	100,221,196	-	222,532,698	(46,191,794)	176,340,904
670 - WASTE RESOURCES AND RECYCLING	4,186,564	4,751,611	-	-	-	8,938,175	-	8,938,175
700 - FACILITIES MANAGEMENT	46,115,367	26,139,595	-	-	-	72,254,962	-	72,254,962
730 - PROCUREMENT SERVICES	2,438,032	-	-	-	827,284	3,265,316	-	3,265,316
740 - EQUIPMENT SERVICES	-	-	-	-	17,861,193	17,861,193	-	17,861,193
750 - RISK MANAGEMENT	-	-	-	-	33,338,997	33,338,997	-	33,338,997
790 - ANIMAL CARE AND CONTROL	758,954	16,034,089	-	-	-	16,793,043	-	16,793,043
850 - AIR QUALITY	1,119,037	17,656,328	-	-	-	18,775,365	-	18,775,365
860 - PUBLIC HEALTH	11,855,728	49,610,286	-	-	-	61,466,014	-	61,466,014
880 - ENVIRONMENTAL SERVICES	4,638,045	20,099,301	-	-	-	24,737,346	-	24,737,346
920 - DEPUTY COUNTY MANAGER 920	1,473,270	-	-	-	-	1,473,270	-	1,473,270
940 - ASSISTANT COUNTY MANAGER 940	295,088	-	-	-	-	295,088	-	295,088
950 - ASSISTANT COUNTY MANAGER 950	904,383	479,139	-	-	-	1,383,522	-	1,383,522
SUBTOTAL	\$ 935,781,007	\$ 463,777,662	\$ 131,781,210	\$ 415,328,565	\$ 248,743,798	\$ 2,195,412,242	\$ (46,191,794)	\$ 2,149,220,448
980 - ELIMINATIONS COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (682,544,672)	\$ (682,544,672)
MARICOPA COUNTY	\$ 1,405,893,679	\$ 882,997,190	\$ 131,781,210	\$ 415,328,565	\$ 248,743,798	\$ 3,084,744,442	\$ (728,736,466)	\$ 2,356,007,976

Consolidated Expenditures and Other Uses by Category and Fund Type

ALL FUNDS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 686,348,018	\$ 727,340,259	\$ 726,672,445	\$ 705,617,445	\$ 724,611,838	\$ 2,060,607	0.3%
0705 - TEMPORARY PAY	4,268,536	4,835,647	4,760,262	4,303,234	6,160,479	(1,400,217)	-29.4%
0710 - OVERTIME	16,187,394	14,579,575	15,406,556	18,948,544	18,951,122	(3,544,566)	-23.0%
0750 - FRINGE BENEFITS	275,450,488	319,276,132	317,970,756	308,388,372	331,974,334	(14,003,578)	-4.4%
0790 - OTHER PERSONAL SERVICES	5,441,237	7,907,204	8,739,350	6,476,332	10,696,352	(1,957,002)	-22.4%
0795 - PERSONNEL SERVICES ALLOC-OUT	(103,774,852)	(114,347,162)	(115,082,534)	(114,197,391)	(119,447,575)	4,365,041	3.8%
0796 - PERSONNEL SERVICES ALLOC-IN	105,161,607	111,238,955	111,851,577	110,942,341	115,778,290	(3,926,713)	-3.5%
SUBTOTAL	\$ 989,082,428	\$ 1,070,830,610	\$ 1,070,318,412	\$ 1,040,478,877	\$ 1,088,724,840	\$ (18,406,428)	-1.7%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 50,208,586	\$ 49,338,959	\$ 46,709,088	\$ 47,354,662	\$ 46,269,093	\$ 439,995	0.9%
0802 - MEDICAL SUPPLIES	11,593,884	10,909,171	10,847,016	11,238,293	11,452,979	(605,963)	-5.6%
0803 - FUEL	7,920,423	8,108,783	8,170,828	5,321,267	6,967,340	1,203,488	14.7%
0804 - NON-CAPITAL EQUIPMENT	25,427,778	12,499,921	7,021,351	8,885,911	3,880,152	3,141,199	44.7%
0805 - SUPPLIES-ALLOCATION OUT	(4,969,430)	(5,199,486)	(5,183,734)	(5,213,332)	(6,005,665)	821,931	15.9%
0806 - SUPPLIES-ALLOCATION IN	4,982,749	4,996,844	4,956,808	5,304,319	5,825,399	(868,591)	-17.5%
SUBTOTAL	\$ 95,163,990	\$ 80,654,192	\$ 72,521,357	\$ 72,891,120	\$ 68,389,298	\$ 4,132,059	5.7%
SERVICES							
0810 - LEGAL SERVICES	\$ 68,883,912	\$ 74,631,437	\$ 76,030,333	\$ 66,739,619	\$ 73,478,445	\$ 2,551,888	3.4%
0811 - HEALTH CARE SERVICES	63,880,849	53,432,500	54,148,886	52,318,418	49,360,410	4,788,476	8.8%
0812 - OTHER SERVICES	171,194,827	274,019,581	291,634,684	177,131,963	243,649,331	47,985,353	16.5%
0820 - RENT AND OPERATING LEASES	20,878,256	20,384,042	20,503,906	20,151,850	20,812,876	(308,970)	-1.5%
0825 - REPAIRS AND MAINTENANCE	70,235,525	76,294,557	78,166,358	75,826,954	76,075,911	2,090,447	2.7%
0830 - INTERGOVERNMENTAL PAYMENTS	234,629,124	251,956,811	251,689,603	237,995,478	253,861,533	(2,171,930)	-0.9%
0839 - INTERNAL SERVICE CHARGES	(7,544,686)	(6,538,202)	(6,352,769)	(6,443,902)	(4,937,264)	(1,415,505)	-22.3%
0841 - TRAVEL	4,695,513	4,426,585	4,487,749	4,833,780	4,931,209	(443,460)	-9.9%
0842 - EDUCATION AND TRAINING	3,178,875	4,959,397	5,518,094	4,432,273	5,263,664	254,430	4.6%
0843 - POSTAGE/FREIGHT/SHIPPING	6,154,399	5,085,701	5,097,144	4,677,622	6,634,052	(1,536,908)	-30.2%
0845 - SUPPORT AND CARE OF PERSONS	1,287,411	1,318,964	1,357,542	1,361,830	1,524,925	(167,383)	-12.3%
0850 - UTILITIES	33,393,148	34,857,994	34,866,004	32,158,073	36,324,214	(1,458,210)	-4.2%
0872 - SERVICES-ALLOCATION OUT	(11,451,988)	(13,163,668)	(13,092,659)	(8,181,300)	(10,152,991)	(2,939,668)	-22.5%
0873 - SERVICES-ALLOCATION IN	10,094,037	12,758,488	12,694,389	7,881,241	9,684,005	3,010,384	23.7%
SUBTOTAL	\$ 669,510,202	\$ 794,424,187	\$ 816,749,264	\$ 670,883,899	\$ 766,510,320	\$ 50,238,944	6.2%
CAPITAL							
0910 - LAND	\$ 4,092,130	\$ 15,370,000	\$ 16,370,000	\$ 9,177,548	\$ 21,229,051	\$ (4,859,051)	-29.7%
0915 - BUILDINGS AND IMPROVEMENTS	12,470,443	122,389,653	120,260,945	22,747,726	133,664,203	(13,403,258)	-11.1%
0920 - CAPITAL EQUIPMENT	34,271,887	60,991,506	42,213,133	41,847,323	55,386,156	(13,173,023)	-31.2%
0930 - VEHICLES & CONSTRUCTION EQUIP	16,803,326	11,417,423	11,416,893	10,374,256	16,499,392	(5,082,499)	-44.5%
0940 - INFRASTRUCTURE	31,870,933	68,738,217	65,838,217	35,262,764	73,813,506	(7,975,289)	-12.1%
0950 - DEBT SERVICE	20,107,061	9,590,777	23,489,049	19,169,348	131,791,210	(108,302,161)	-461.1%
0955 - CAPITAL-ALLOCATION OUT	(170,670)	(1,952)	(321,995)	-	(543,228)	221,233	68.7%
0956 - CAPITAL-ALLOCATION IN	333,760	1,220	321,263	180,083	543,228	(221,965)	-69.1%
SUBTOTAL	\$ 119,778,870	\$ 288,496,844	\$ 279,587,505	\$ 138,759,048	\$ 432,383,518	\$ (152,796,013)	-54.7%
ALL EXPENDITURES	\$ 1,873,535,490	\$ 2,234,405,833	\$ 2,239,176,538	\$ 1,923,012,944	\$ 2,356,007,976	\$ (116,831,438)	-5.2%
TOTAL USES	\$ 1,873,535,490	\$ 2,234,405,833	\$ 2,239,176,538	\$ 1,923,012,944	\$ 2,356,007,976	\$ (116,831,438)	-5.2%

Consolidated Expenditures and Other Uses by Category and Fund Type (continued)

GENERAL FUND	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 390,609,539	\$ 413,706,957	\$ 414,700,432	\$ 404,450,964	\$ 421,649,477	\$ (6,949,045)	-1.7%
0705 - TEMPORARY PAY	3,042,626	2,950,949	2,746,950	2,417,314	3,286,139	(539,189)	-19.6%
0710 - OVERTIME	7,469,305	7,363,582	7,234,036	7,543,509	8,033,227	(799,191)	-11.0%
0750 - FRINGE BENEFITS	157,683,881	181,665,876	181,424,945	177,326,965	189,516,404	(8,091,459)	-4.5%
0790 - OTHER PERSONNEL SERVICES	2,609,605	3,269,954	3,763,533	3,283,802	3,133,370	630,163	16.7%
0795 - PERSONNEL SERVICES ALLOC-OUT	(77,237,523)	(87,057,768)	(87,667,509)	(85,877,726)	(91,480,725)	3,813,216	4.3%
0796 - PERSONNEL SERVICES ALLOC-IN	13,490,975	14,338,126	14,266,587	12,199,079	16,066,388	(1,799,801)	-12.6%
SUBTOTAL	\$ 497,668,408	\$ 536,237,676	\$ 536,468,974	\$ 521,343,907	\$ 550,204,280	\$ (13,735,306)	-2.6%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 15,794,906	\$ 14,630,838	\$ 12,980,627	\$ 13,037,266	\$ 13,100,610	\$ (119,983)	-0.9%
0802 - MEDICAL SUPPLIES	1,293,066	1,116,607	1,126,607	1,287,905	1,380,525	(253,918)	-22.5%
0803 - FUEL	3,345,594	4,020,597	4,113,840	2,787,246	2,965,913	1,147,927	27.9%
0804 - NON-CAPITAL EQUIPMENT	4,673,470	1,226,439	3,549,039	2,738,178	1,840,956	1,708,083	48.1%
0805 - SUPPLIES-ALLOCATION OUT	(3,123,502)	(3,378,783)	(3,363,031)	(3,366,959)	(4,175,611)	812,580	24.2%
0806 - SUPPLIES-ALLOCATION IN	644,020	673,190	663,050	744,977	584,829	78,221	11.8%
SUBTOTAL	\$ 22,627,554	\$ 18,288,888	\$ 19,070,132	\$ 17,228,613	\$ 15,697,222	\$ 3,372,910	17.7%
SERVICES							
0810 - LEGAL SERVICES	\$ 64,241,641	\$ 69,521,839	\$ 70,304,988	\$ 61,336,325	\$ 66,599,694	\$ 3,705,294	5.3%
0811 - HEALTH CARE SERVICES	2,955,560	3,065,030	3,065,726	2,503,936	4,027,096	(961,370)	-31.4%
0812 - OTHER SERVICES	34,497,151	86,141,479	92,161,817	37,342,852	89,751,527	2,410,290	2.6%
0820 - RENT AND OPERATING LEASES	10,588,278	11,337,856	11,407,551	10,613,857	11,559,601	(152,050)	-1.3%
0825 - REPAIRS AND MAINTENANCE	33,075,095	45,604,165	46,120,753	42,508,850	41,413,507	4,707,246	10.2%
0830 - INTERGOVERNMENTAL PAYMENTS	226,169,760	230,466,453	230,466,453	231,037,942	247,333,256	(16,866,803)	-7.3%
0839 - INTERNAL SERVICE CHARGES	6,699,108	5,489,784	5,554,197	6,441,677	10,788,144	(5,233,947)	-94.2%
0841 - TRAVEL	1,958,867	2,107,285	2,136,500	2,300,833	2,523,098	(386,598)	-18.1%
0842 - EDUCATION AND TRAINING	1,574,467	2,861,101	2,822,406	2,106,260	2,464,208	358,198	12.7%
0843 - POSTAGE/FREIGHT/SHIPPING	5,278,573	4,259,392	4,266,452	3,889,012	5,694,936	(1,428,484)	-33.5%
0845 - SUPPORT AND CARE OF PERSONS	484,755	700,292	700,292	525,481	643,035	57,257	8.2%
0850 - UTILITIES	11,151,964	11,789,482	11,782,818	10,897,151	11,778,491	4,327	0.0%
0872 - SERVICES-ALLOCATION OUT	(5,469,360)	(5,673,283)	(5,602,274)	(5,822,562)	(7,467,698)	1,865,424	33.3%
0873 - SERVICES-ALLOCATION IN	1,749,070	1,888,782	1,888,782	1,694,257	2,110,214	(221,432)	-11.7%
SUBTOTAL	\$ 394,954,929	\$ 469,559,657	\$ 477,076,461	\$ 407,375,871	\$ 489,219,109	\$ (12,142,648)	-2.5%
CAPITAL							
0915 - BUILDINGS AND IMPROVEMENTS	\$ 115,231	\$ 51,952	\$ 51,952	\$ 12,327	\$ 682,771	\$ (630,819)	-1214.2%
0920 - CAPITAL EQUIPMENT	8,279,146	4,503,197	2,063,197	2,833,550	2,428,168	(364,971)	-17.7%
0930 - VEHICLES & CONSTRUCTION EQUIP	4,675,304	5,326,514	5,109,894	5,049,363	9,304,321	(4,194,427)	-82.1%
0940 - INFRASTRUCTURE	935	-	-	-	67,500	(67,500)	N/A
0950 - DEBT SERVICE	1,000	10,000	10,000	2,500	10,000	-	0.0%
0955 - CAPITAL-ALLOCATION OUT	(15,051)	(1,952)	(321,995)	-	(527,799)	205,804	63.9%
0956 - CAPITAL-ALLOCATION IN	103,093	(320,043)	-	(123,330)	87,362	(87,362)	N/A
SUBTOTAL	\$ 13,159,658	\$ 9,569,668	\$ 6,913,048	\$ 7,774,410	\$ 12,052,323	\$ (5,139,275)	-74.3%
ALL EXPENDITURES	\$ 928,410,549	\$ 1,033,655,889	\$ 1,039,528,615	\$ 953,722,801	\$ 1,067,172,934	\$ (27,644,319)	-2.7%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 254,509,775	\$ 241,248,499	\$ 235,949,531	\$ 232,438,778	\$ 338,720,745	\$ (102,771,214)	-43.6%
ALL OTHER FINANCING USES	\$ 254,509,775	\$ 241,248,499	\$ 235,949,531	\$ 232,438,778	\$ 338,720,745	\$ (102,771,214)	-43.6%
TOTAL USES	\$ 1,182,920,324	\$ 1,274,904,388	\$ 1,275,478,146	\$ 1,186,161,579	\$ 1,405,893,679	\$ (130,415,533)	-10.2%

Consolidated Expenditures and Other Uses by Category and Fund Type (continued)

SPECIAL REVENUE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 286,526,679	\$ 303,472,158	\$ 301,827,222	\$ 291,581,912	\$ 293,505,069	\$ 8,322,153	2.8%
0705 - TEMPORARY PAY	1,199,887	1,859,548	1,953,710	1,825,298	2,800,157	(846,447)	-43.3%
0710 - OVERTIME	8,379,236	6,969,074	7,925,601	11,104,868	10,602,895	(2,677,294)	-33.8%
0750 - FRINGE BENEFITS	114,397,584	133,854,225	132,838,449	127,514,495	138,750,553	(5,912,104)	-4.5%
0790 - OTHER PERSONNEL SERVICES	2,783,658	3,961,176	4,299,743	3,063,278	7,544,033	(3,244,290)	-75.5%
0795 - PERSONNEL SERVICES ALLOC-OUT	(25,253,597)	(26,160,376)	(26,286,007)	(27,410,649)	(27,767,949)	1,481,942	5.6%
0796 - PERSONNEL SERVICES ALLOC-IN	84,098,734	87,524,833	88,208,994	89,595,426	92,828,447	(4,619,453)	-5.2%
SUBTOTAL	\$ 472,132,181	\$ 511,480,638	\$ 510,767,712	\$ 497,274,628	\$ 518,263,205	\$ (7,495,493)	-1.5%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 25,615,882	\$ 30,292,667	\$ 29,293,007	\$ 28,065,432	\$ 28,341,996	\$ 951,011	3.2%
0802 - MEDICAL SUPPLIES	10,288,546	9,792,564	9,720,409	9,950,388	10,072,454	(352,045)	-3.6%
0803 - FUEL	2,865,972	3,451,808	3,420,110	2,443,380	3,493,952	(73,842)	-2.2%
0804 - NON-CAPITAL EQUIPMENT	2,798,183	11,096,510	3,176,789	2,961,271	1,820,224	1,356,565	42.7%
0805 - SUPPLIES-ALLOCATION OUT	(1,845,928)	(1,795,352)	(1,795,352)	(1,834,975)	(1,830,054)	34,702	1.9%
0806 - SUPPLIES-ALLOCATION IN	4,237,129	4,281,875	4,251,979	4,519,550	5,225,399	(973,420)	-22.9%
SUBTOTAL	\$ 43,959,784	\$ 57,120,072	\$ 48,066,942	\$ 46,105,046	\$ 47,123,971	\$ 942,971	2.0%
SERVICES							
0809 - DAMAGES PAID	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
0810 - LEGAL SERVICES	1,588,798	1,120,873	1,736,620	1,405,947	2,890,026	(1,153,406)	-66.4%
0811 - HEALTH CARE SERVICES	23,314,984	23,418,099	24,133,789	25,463,148	26,776,728	(2,642,939)	-11.0%
0812 - OTHER SERVICES	55,743,885	124,449,723	122,995,182	71,986,037	104,711,437	18,283,745	14.9%
0820 - RENT AND OPERATING LEASES	8,819,429	8,946,862	8,964,031	9,189,111	9,053,409	(89,378)	-1.0%
0825 - REPAIRS AND MAINTENANCE	33,491,595	27,901,958	29,257,171	28,523,346	28,593,959	663,212	2.3%
0830 - INTERGOVERNMENTAL PAYMENTS	8,260,199	21,084,145	20,816,937	6,557,763	5,931,064	14,885,873	71.5%
0839 - INTERNAL SERVICE CHARGES	28,796,636	28,357,214	28,476,234	28,822,092	29,501,531	(1,025,297)	-3.6%
0841 - TRAVEL	2,612,610	2,266,278	2,288,227	2,457,350	2,338,524	(50,297)	-2.2%
0842 - EDUCATION AND TRAINING	1,528,770	1,987,387	2,569,779	2,264,814	2,706,302	(136,523)	-5.3%
0843 - POSTAGE/FREIGHT/SHIPPING	837,224	792,666	797,049	757,651	904,753	(107,704)	-13.5%
0845 - SUPPORT AND CARE OF PERSONS	802,656	618,672	657,250	836,349	881,890	(224,640)	-34.2%
0850 - UTILITIES	14,293,952	14,742,749	14,757,423	13,339,325	15,448,311	(690,888)	-4.7%
0872 - SERVICES-ALLOCATION OUT	(5,961,696)	(6,995,093)	(6,995,093)	(2,052,778)	(2,545,293)	(4,449,800)	-63.6%
0873 - SERVICES-ALLOCATION IN	7,834,383	10,262,895	10,193,796	5,456,776	7,327,012	2,866,784	28.1%
SUBTOTAL	\$ 181,964,425	\$ 258,954,428	\$ 260,648,395	\$ 195,006,931	\$ 234,519,653	\$ 26,128,742	10.0%
CAPITAL							
0915 - BUILDINGS AND IMPROVEMENTS	\$ 790,139	\$ 1,761,006	\$ 2,308,583	\$ 1,225,288	\$ 1,352,449	\$ 956,134	41.4%
0920 - CAPITAL EQUIPMENT	3,134,578	4,200,944	5,639,398	5,650,378	2,928,527	2,710,871	48.1%
0930 - VEHICLES & CONSTRUCTION EQUIP	6,169,046	6,090,909	6,306,999	5,215,498	7,195,071	(888,072)	-14.1%
0940 - INFRASTRUCTURE	-	-	-	-	112,347	(112,347)	N/A
0955 - CAPITAL-ALLOCATION OUT	(8,619)	-	-	-	(15,429)	15,429	N/A
0956 - CAPITAL-ALLOCATION IN	206,667	321,263	321,263	303,413	455,866	(134,603)	-41.9%
SUBTOTAL	\$ 10,371,811	\$ 12,374,122	\$ 14,576,243	\$ 12,394,577	\$ 12,028,831	\$ 2,547,412	17.5%
ALL EXPENDITURES	\$ 708,428,201	\$ 839,929,260	\$ 834,059,292	\$ 750,781,182	\$ 811,935,660	\$ 22,123,632	2.7%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 55,008,823	\$ 73,012,244	\$ 75,117,778	\$ 75,011,188	\$ 71,061,530	\$ 4,056,248	5.4%
ALL OTHER FINANCING USES	\$ 55,008,823	\$ 73,012,244	\$ 75,117,778	\$ 75,011,188	\$ 71,061,530	\$ 4,056,248	5.4%
TOTAL USES	\$ 763,437,024	\$ 912,941,504	\$ 909,177,070	\$ 825,792,370	\$ 882,997,190	\$ 26,179,880	2.9%

Consolidated Expenditures and Other Uses by Category and Fund Type (continued)

DEBT SERVICE	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
CAPITAL							
0920 - CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 1,330,767	\$ -	\$ -	N/A
0950 - DEBT SERVICE	18,894,839	9,580,777	23,479,049	19,166,848	131,781,210	(108,302,161)	-461.3%
SUBTOTAL	\$ 18,894,839	\$ 9,580,777	\$ 23,479,049	\$ 20,497,615	\$ 131,781,210	\$ (108,302,161)	-461.3%
ALL EXPENDITURES	\$ 18,894,839	\$ 9,580,777	\$ 23,479,049	\$ 20,497,615	\$ 131,781,210	\$ (108,302,161)	-461.3%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ -	\$ -	\$ 661,073	\$ 661,703	\$ -	\$ 661,073	100.0%
ALL OTHER FINANCING USES	\$ -	\$ -	\$ 661,073	\$ 661,703	\$ -	\$ 661,073	100.0%
TOTAL USES	\$ 18,894,839	\$ 9,580,777	\$ 24,140,122	\$ 21,159,318	\$ 131,781,210	\$ (107,641,088)	-445.9%

CAPITAL PROJECTS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0705 - TEMPORARY PAY	\$ 966	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
0750 - FRINGE BENEFITS	7	-	-	-	-	-	N/A
0790 - OTHER PERSONNEL SERVICES	-	461,078	461,078	-	-	461,078	100.0%
0795 - PERSONNEL SERVICES ALLOC-OUT	(571,142)	-	-	-	-	-	N/A
0796 - PERSONNEL SERVICES ALLOC-IN	6,097,543	7,452,140	7,452,140	7,410,089	5,042,052	2,410,088	32.3%
SUBTOTAL	\$ 5,530,497	\$ 7,913,218	\$ 7,913,218	\$ 7,410,089	\$ 5,042,052	\$ 2,871,166	36.3%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 3,378,326	\$ 11,850	\$ 31,850	\$ 1,208,133	\$ 2,050	\$ 29,800	93.6%
0802 - MEDICAL SUPPLIES	12,272	-	-	-	-	-	N/A
0803 - FUEL	2,265	-	500	-	-	500	100.0%
0804 - NON-CAPITAL EQUIPMENT	17,862,228	-	161,208	3,055,349	-	161,208	100.0%
SUBTOTAL	\$ 21,255,091	\$ 11,850	\$ 193,558	\$ 4,263,482	\$ 2,050	\$ 191,508	98.9%
SERVICES							
0810 - LEGAL SERVICES	\$ 15,811	\$ -	\$ -	\$ 7,422	\$ -	\$ -	N/A
0811 - HEALTH CARE SERVICES	4,164	-	-	-	-	-	N/A
0812 - OTHER SERVICES	50,501,130	31,350,528	44,369,264	33,129,781	14,086,615	30,282,649	68.3%
0820 - RENT AND OPERATING LEASES	1,412,379	-	33,000	215,635	-	33,000	100.0%
0825 - REPAIRS AND MAINTENANCE	1,558,167	-	-	58,132	40,000	(40,000)	N/A
0839 - INTERNAL SERVICE CHARGES	13,318	-	2,000	-	-	2,000	100.0%
0841 - TRAVEL	71,027	-	10,000	30,431	-	10,000	100.0%
0842 - EDUCATION AND TRAINING	565	-	15,000	432	-	15,000	100.0%
0843 - POSTAGE/FREIGHT/SHIPPING	7,549	-	-	815	-	-	N/A
0850 - UTILITIES	4,497	-	-	11,432	-	-	N/A
0872 - SERVICES-ALLOCATION OUT	(20,932)	-	-	-	-	-	N/A
0873 - SERVICES-ALLOCATION IN	20,932	20,000	25,000	19,640	-	25,000	100.0%
SUBTOTAL	\$ 53,588,607	\$ 31,370,528	\$ 44,454,264	\$ 33,473,720	\$ 14,126,615	\$ 30,327,649	68.2%
CAPITAL							
0910 - LAND	\$ 4,012,130	\$ 15,370,000	\$ 16,370,000	\$ 9,177,548	\$ 21,229,051	\$ (4,859,051)	-29.7%
0915 - BUILDINGS AND IMPROVEMENTS	11,565,073	120,576,695	117,900,410	21,510,111	131,628,983	(13,728,573)	-11.6%
0920 - CAPITAL EQUIPMENT	22,634,970	51,257,865	33,481,038	31,657,177	49,691,961	(16,210,923)	-48.4%
0930 - VEHICLES & CONSTRUCTION EQUIP	5,661,939	-	-	-	-	-	N/A
0940 - INFRASTRUCTURE	31,869,998	68,738,217	65,838,217	35,262,764	73,633,659	(7,795,442)	-11.8%
0950 - DEBT SERVICE	1,211,222	-	-	-	-	-	N/A
0955 - CAPITAL-ALLOCATION OUT	(147,000)	-	-	-	-	-	N/A
0956 - CAPITAL-ALLOCATION IN	24,000	-	-	-	-	-	N/A
SUBTOTAL	\$ 76,832,332	\$ 255,942,777	\$ 233,589,665	\$ 97,607,600	\$ 276,183,654	\$ (42,593,989)	-18.2%
ALL EXPENDITURES	\$ 157,206,527	\$ 295,238,373	\$ 286,150,705	\$ 142,754,891	\$ 295,354,371	\$ (9,203,666)	-3.2%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 38,142,837	\$ 14,577,403	\$ 23,520,387	\$ 23,520,387	\$ 119,974,194	\$ (96,453,807)	-410.1%
ALL OTHER FINANCING USES	\$ 38,142,837	\$ 14,577,403	\$ 23,520,387	\$ 23,520,387	\$ 119,974,194	\$ (96,453,807)	-410.1%
TOTAL USES	\$ 195,349,364	\$ 309,815,776	\$ 309,671,092	\$ 166,275,278	\$ 415,328,565	\$ (105,657,473)	-34.1%

Consolidated Expenditures and Other Uses by Category and Fund Type (continued)

INTERNAL SERVICE FUNDS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 9,208,677	\$ 10,161,144	\$ 10,144,791	\$ 9,584,569	\$ 9,457,292	\$ 687,499	6.8%
0705 - TEMPORARY PAY	25,057	25,150	59,602	60,622	74,183	(14,581)	-24.5%
0710 - OVERTIME	338,853	246,919	246,919	300,167	315,000	(68,081)	-27.6%
0750 - FRINGE BENEFITS	3,369,016	3,756,031	3,707,362	3,546,912	3,707,377	(15)	0.0%
0790 - OTHER PERSONNEL SERVICES	47,974	214,996	214,996	129,252	18,949	196,047	91.2%
0795 - PERSONNEL SERVICES ALLOC-OUT	(712,590)	(1,129,018)	(1,129,018)	(909,016)	(198,901)	(930,117)	-82.4%
0796 - PERSONNEL SERVICES ALLOC-IN	1,474,355	1,923,856	1,923,856	1,737,747	1,841,403	82,453	4.3%
SUBTOTAL	\$ 13,751,342	\$ 15,199,078	\$ 15,168,508	\$ 14,450,253	\$ 15,215,303	\$ (46,795)	-0.3%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 5,419,472	\$ 4,403,604	\$ 4,403,604	\$ 5,043,831	\$ 4,824,437	\$ (220,000)	-9.6%
0803 - FUEL	7,036,451	7,648,602	7,648,602	6,172,988	6,919,699	728,903	9.5%
0804 - NON-CAPITAL EQUIPMENT	93,897	176,972	134,315	131,113	218,972	(84,657)	-63.0%
0805 - SUPPLIES-ALLOCATION OUT	-	(25,351)	(25,351)	(11,398)	-	(25,351)	-100.0%
0806 - SUPPLIES-ALLOCATION IN	101,600	41,779	41,779	39,792	15,171	26,608	63.7%
SUBTOTAL	\$ 12,651,420	\$ 12,245,606	\$ 12,202,949	\$ 11,376,326	\$ 11,978,279	\$ 224,670	1.8%
SERVICES							
0810 - LEGAL SERVICES	\$ 3,037,662	\$ 3,988,725	\$ 3,988,725	\$ 3,989,925	\$ 3,988,725	\$ -	0.0%
0811 - HEALTH CARE SERVICES	151,599,693	157,348,196	157,348,196	155,192,711	161,394,055	(4,045,859)	-2.6%
0812 - OTHER SERVICES	30,452,661	32,077,851	32,108,421	34,673,293	35,099,752	(2,991,331)	-9.3%
0820 - RENT AND OPERATING LEASES	58,170	99,324	99,324	133,247	199,866	(100,542)	-101.2%
0825 - REPAIRS AND MAINTENANCE	2,110,668	2,788,434	2,788,434	4,736,626	6,028,445	(3,240,011)	-116.2%
0830 - INTERGOVERNMENTAL PAYMENTS	199,165	406,213	406,213	399,773	597,213	(191,000)	-47.0%
0839 - INTERNAL SERVICE CHARGES	3,752,598	4,193,873	4,193,873	4,197,553	4,503,365	(309,492)	-7.4%
0841 - TRAVEL	53,009	53,022	53,022	45,166	69,587	(16,565)	-31.2%
0842 - EDUCATION AND TRAINING	75,073	110,909	110,909	60,767	93,154	17,755	16.0%
0843 - POSTAGE/FREIGHT/SHIPPING	31,053	33,643	33,643	30,144	34,363	(720)	-2.1%
0850 - UTILITIES	7,942,735	8,325,763	8,325,763	7,910,165	9,097,412	(771,649)	-9.3%
0872 - SERVICES-ALLOCATION OUT	-	(495,292)	(495,292)	(305,960)	(140,000)	(355,292)	-71.7%
0873 - SERVICES-ALLOCATION IN	489,652	586,811	586,811	710,568	246,779	340,032	57.9%
SUBTOTAL	\$ 199,802,139	\$ 209,517,472	\$ 209,548,042	\$ 211,773,978	\$ 221,212,716	\$ (11,664,674)	-5.6%
CAPITAL							
0920 - CAPITAL EQUIPMENT	\$ 223,193	\$ 1,029,500	\$ 1,029,500	\$ 375,451	\$ 337,500	\$ 692,000	67.2%
0930 - VEHICLES & CONSTRUCTION EQUIP	297,037	-	-	109,395	-	-	N/A
SUBTOTAL	\$ 520,230	\$ 1,029,500	\$ 1,029,500	\$ 484,846	\$ 337,500	\$ 692,000	67.2%
ALL EXPENDITURES	\$ 226,725,131	\$ 237,991,656	\$ 237,948,999	\$ 238,085,403	\$ 248,743,798	\$ (10,794,799)	-4.5%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 101,206	\$ -	\$ 42,657	\$ -	\$ -	\$ 42,657	100.0%
ALL OTHER FINANCING USES	\$ 101,206	\$ -	\$ 42,657	\$ -	\$ -	\$ 42,657	100.0%
TOTAL USES	\$ 226,826,337	\$ 237,991,656	\$ 237,991,656	\$ 238,085,403	\$ 248,743,798	\$ (10,752,142)	-4.5%

ELIMINATIONS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VARIANCE	%
SUPPLIES							
0803 - FUEL	\$ (5,329,859)	\$ (7,012,224)	\$ (7,012,224)	\$ (6,082,347)	\$ (6,412,224)	\$ (600,000)	-8.6%
SUBTOTAL	\$ (5,329,859)	\$ (7,012,224)	\$ (7,012,224)	\$ (6,082,347)	\$ (6,412,224)	\$ (600,000)	-8.6%
SERVICES							
0811 - HEALTH CARE SERVICES	\$ (113,993,552)	\$ (130,398,825)	\$ (130,398,825)	\$ (130,841,377)	\$ (142,837,469)	\$ 12,438,644	9.5%
0839 - INTERNAL SERVICE CHARGES	(46,806,346)	(44,579,073)	(44,579,073)	(45,905,224)	(49,730,304)	5,151,231	11.6%
SUBTOTAL	\$ (160,799,898)	\$ (174,977,898)	\$ (174,977,898)	\$ (176,746,601)	\$ (192,567,773)	\$ 17,589,875	10.1%
ALL EXPENDITURES	\$ (166,129,757)	\$ (181,990,122)	\$ (181,990,122)	\$ (182,828,948)	\$ (198,979,997)	\$ 16,989,875	9.3%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ (347,762,641)	\$ (328,838,146)	\$ (335,291,426)	\$ (331,632,056)	\$ (529,756,469)	\$ 194,465,043	58.0%
ALL OTHER FINANCING USES	\$ (347,762,641)	\$ (328,838,146)	\$ (335,291,426)	\$ (331,632,056)	\$ (529,756,469)	\$ 194,465,043	58.0%
TOTAL USES	\$ (513,892,398)	\$ (510,828,268)	\$ (517,281,548)	\$ (514,461,004)	\$ (728,736,466)	\$ 211,454,918	40.9%

Non Departmental Expenditure Summary – Operating

Description	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS. RECOMM VARIANCE	%
Operating						
General Fund (100)						
4711 - Contingency						
General Fund Operating Contingency	\$ 8,433,773	\$ 7,731,773	\$ -	\$ 12,663,607	\$ (4,931,834)	-63.79%
Adult Probation Contingency for Annualization	-	-	-	1,216,470	(1,216,470)	N/A
Adult Probation Contingency for FY 2017	-	-	-	341,055	(341,055)	N/A
Animal Care and Control Operations	500,000	-	-	-	-	N/A
Compensation Market Adjustments FY16 Estimate	2,253,551	1,971,735	-	598,444	1,373,291	69.65%
Court Translators and Interpreters	-	-	-	1,000,000	(1,000,000)	N/A
FLSA/Compensation Market Adjustments	-	-	-	1,000,000	(1,000,000)	N/A
Judges Salary Increase	-	-	-	887,039	(887,039)	N/A
Melendres Operating Contingency	2,000,000	2,000,000	-	-	2,000,000	100.00%
Pay for Performance/State Shifts	-	-	-	11,516,115	(11,516,115)	N/A
Personnel Savings Not Met	5,000,000	5,000,000	-	5,000,000	-	0.00%
Sub Total	\$ 18,187,324	\$ 16,703,508	\$ -	\$ 34,222,730	\$ (17,519,222)	-104.88%
4712 - Other Programs						
Anthem Sheriff Sub Station	\$ 35,930	\$ 35,930	\$ 34,800	\$ 58,290	\$ (22,360)	-62.23%
Board NW Regional Service Charges	5,280	5,280	5,280	5,280	-	0.00%
Board of Equalization	140,000	140,000	96,418	130,000	10,000	7.14%
Bus Cards	-	-	-	1,620	(1,620)	N/A
Citizen/Community Engagement	207,267	207,267	207,267	149,696	57,571	27.78%
County Single Audit	225,000	225,000	225,000	225,000	-	0.00%
Court Translators and Interpreters	-	-	-	4,142,301	(4,142,301)	N/A
Economic Development/FTZ Consulting	10,000	10,000	10,000	10,000	-	0.00%
Gov Docs	50,000	50,000	50,000	-	50,000	100.00%
Improvement District	122,453	122,453	122,453	121,503	950	0.78%
International Genomics Consortium	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
Jail Excise Maint of Effort	179,373,932	179,373,932	179,373,932	181,682,790	(2,308,858)	-1.29%
Jail Excise Maint of Effort Above Base	18,957,014	11,395,112	11,395,112	32,609,533	(21,214,421)	-186.17%
MCSO Court Order (MEL0)	3,023,124	3,023,124	3,023,124	3,023,124	-	0.00%
PC/Laptop Replacement Transfer to F321	-	7,561,902	7,561,902	-	7,561,902	100.00%
Property Tax Billing/Info. Statement Printing and Postage	831,000	831,000	831,000	-	831,000	100.00%
Real estate Evaluation Acquisition and Divestiture	50,000	50,000	22,431	45,000	5,000	10.00%
Service Pins and Awards	-	-	-	10,000	(10,000)	N/A
Vehicle Replacement	4,609,400	4,609,400	4,559,400	4,543,321	66,079	1.43%
Transfer to 321 for Vehicle Financing	-	-	-	66,079	(66,079)	N/A
Sub Total	\$ 208,640,400	\$ 208,640,400	\$ 208,518,119	\$ 227,823,537	\$ (19,183,137)	-9.19%
4713 - Infrastructure/CIP						
New Revenue Transfer to ERPS for CGI Training	\$ 511,000	\$ 511,000	\$ 511,000	\$ -	\$ 511,000	100.00%
Transfer Out to Fund 445	-	-	-	1,221,621	(1,221,621)	N/A
Transfer Out (Building Maintenance)	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
Transfer Out (Election Cycle)	7,205,119	7,205,119	7,205,119	7,205,119	-	0.00%
Sub Total	\$ 8,716,119	\$ 8,716,119	\$ 8,716,119	\$ 9,426,740	\$ (710,621)	-8.15%
4714 - Central Service Costs						
CSCA Revenue	\$ (14,954,835)	\$ (14,954,835)	\$ (14,954,835)	\$ (14,610,747)	\$ (344,088)	2.30%
Human Resources System Operations	2,552,681	2,552,681	2,552,681	2,478,995	73,686	2.89%
Storm Water Permit Fees	7,500	7,500	7,500	7,500	-	0.00%
Sub Total	\$ (12,394,654)	\$ (12,394,654)	\$ (12,394,654)	\$ (12,124,252)	\$ (270,402)	2.18%
4715 - Technology Projects						
Transfer Out (OET MM Project Reserve)	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000	\$ -	0.00%
4716 - Debt Service/Capital Lease						
Admin Fee	\$ 10,000	\$ 10,000	\$ 3,000	\$ 10,000	\$ -	0.00%
Arbitrage	10,000	10,000	2,500	10,000	-	0.00%
Transfer to Fund 320	-	-	-	13,353,000	(13,353,000)	N/A
Sub Total	\$ 20,000	\$ 20,000	\$ 5,500	\$ 13,373,000	\$ (13,353,000)	-66765.00%

Non Departmental Expenditure Summary – Operating (continued)

Description	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS. RECOMM VARIANCE	%
4719 - Outside legal Counsel Billing						
Outside Counsel	\$ 5,809,610	\$ 5,809,610	\$ 5,809,610	\$ 5,809,610	\$ -	0.00%
4721 - Dues and Memberships						
Arizona Association of Counties	\$ 70,082	\$ 70,082	\$ 66,577	\$ 73,770	\$ (3,688)	-5.26%
County Supervisors Association	198,806	198,806	198,806	218,806	(20,000)	-10.06%
Government Finance Officers Association	4,770	4,770	4,770	4,770	-	0.00%
Maricopa Association of Government	50,389	50,389	50,814	51,323	(934)	-1.85%
National Association of Counties	50,000	50,000	50,000	50,000	-	0.00%
Sub Total	\$ 374,047	\$ 374,047	\$ 370,967	\$ 398,669	\$ (24,622)	-6.58%
4722 - Taxes and Assessments						
City of Phoenix Downtown Municipal Service District	\$ 175,000	\$ 175,000	\$ 175,000	\$ 187,601	\$ (12,601)	-7.20%
4724 - Miscellaneous Services						
Board of Supervisors Discretionary	\$ 5,000	\$ 5,000	\$ 1,367	\$ 2,500	\$ 2,500	50.00%
Internal Audit	324,000	324,000	324,000	324,000	-	0.00%
Luke Air Force Consulting	27,273	27,273	27,273	27,273	-	0.00%
Sub Total	\$ 356,273	\$ 356,273	\$ 352,640	\$ 353,773	\$ 2,500	0.70%
4726 - Tuition Reimbursement	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	0.00%
4774 - Non Profit Support/State Shifts						
Greater Phoenix Convention and Visitors Bureau	\$ 222,431	\$ 222,431	\$ 222,431	\$ 222,431	\$ -	0.00%
Greater Phoenix Economic Council	573,675	573,675	573,675	573,675	-	0.00%
Phoenix Chamber of Commerce	146,805	146,805	146,805	146,805	-	0.00%
Sub Total	\$ 942,911	\$ 942,911	\$ 942,911	\$ 942,911	\$ -	0.00%
4776 - Cooperative Extension	\$ 230,000	\$ 230,000	\$ 230,000	\$ 230,000	\$ -	0.00%
4777 - DOR Mandated Contributions	\$ -	\$ -	\$ -	\$ 4,030,498	\$ (4,030,498)	N/A
4778 - Juvenile Corrections Mandated Contributions	\$ -	\$ -	\$ -	\$ 7,166,000	\$ (7,166,000)	N/A
4782 - Industrial Development Authority	\$ 336,027	\$ 336,027	\$ 312,069	\$ 222,234	\$ 113,793	33.86%
4783 - AHCCCS Contribution	\$ 19,203,200	\$ 19,203,200	\$ 19,203,200	\$ 19,011,200	\$ 192,000	1.00%
4784 - ALTCS Contribution	\$ 153,303,200	\$ 153,303,200	\$ 153,303,200	\$ 154,476,500	\$ (1,173,300)	-0.77%
4785 - Arnold v. Sarn	\$ 50,392,060	\$ 50,392,060	\$ 50,392,060	\$ 52,911,663	\$ (2,519,603)	-5.00%
4786 - General Mental Health	\$ 3,366,705	\$ 3,366,705	\$ 3,366,705	\$ 3,366,705	\$ -	0.00%
4787 - Community Based Non SMI Treatment	\$ 1,489,871	\$ 1,489,871	\$ 1,489,871	\$ 1,489,871	\$ -	0.00%
4788 - Mental Health Testimony	\$ 750,000	\$ 750,000	\$ 596,018	\$ 700,000	\$ 50,000	6.67%
4789 - Mental Health Transports	\$ 85,000	\$ 85,000	\$ 76,408	\$ 90,000	\$ (5,000)	-5.88%
4791 - County Residual Long Term Care	\$ 287,314	\$ 287,314	\$ 115,362	\$ 213,471	\$ 73,843	25.70%
4792 - SVP Commitment Payments	\$ 2,200,000	\$ 2,200,000	\$ 1,808,676	\$ 2,345,000	\$ (145,000)	-6.59%
4793 - Tuberculosis Services	\$ 350,000	\$ 350,000	\$ -	\$ 280,210	\$ 69,790	19.94%
Total General Fund	\$ 475,460,407	\$ 473,976,591	\$ 456,029,781	\$ 539,587,671	\$ (65,611,080)	-13.84%
Non Departmental Grants (249)						
Unassigned	\$ 6,500,000	\$ 6,486,730	\$ -	\$ 2,000,000	\$ 4,486,730	69.17%
Total Non Departmental Grants	\$ 6,500,000	\$ 6,486,730	\$ -	\$ 2,000,000	\$ 4,486,730	69.17%

Non Departmental Expenditure Summary – Operating (continued)

Description	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS. RECOMM VARIANCE	%
Detention Fund (255)						
4711 - Contingency						
Adult Probation Contingency for FY 2017	\$ -	\$ -	\$ -	\$ 206,198	\$ (206,198)	N/A
Adult Probation Contingency for Annualization	-	-	-	834,756	(834,756)	N/A
CHS Increased Registry and Overtime	868,000	868,000	-	723,809	144,191	16.61%
Pay for Performance/State Shifts	-	-	-	5,040,765	(5,040,765)	N/A
Compensation Market Adjustments FY16 Estimate	880,907	867,279	-	855,337	11,942	1.38%
Sub Total	\$ 1,748,907	\$ 1,735,279	\$ -	\$ 7,660,865	\$ (5,925,586)	-341.48%
4712 - Other Programs						
Vehicle Replacement	\$ 1,000,000	\$ 1,000,000	\$ 992,000	\$ 985,948	\$ 14,052	1.41%
Transfer to 321 for Vehicle Financing	-	-	-	14,052	(14,052)	N/A
Sub Total	\$ 1,000,000	\$ 1,000,000	\$ 992,000	\$ 1,000,000	\$ -	0.00%
4713 - Infrastructure/CIP						
Transfer Out (Building Maintenance)	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500	\$ -	0.00%
Total Detention Fund	\$ 3,336,407	\$ 3,322,779	\$ 1,579,500	\$ 9,248,365	\$ (5,925,586)	-178.33%
County Improvement Debt Fund (320)	\$ -	\$ -	\$ -	\$ 13,353,000	\$ (13,353,000)	N/A
Total Operating All Funds	\$ 485,296,814	\$ 483,786,100	\$ 457,609,281	\$ 564,189,036	\$ (80,402,936)	-16.62%

Non Departmental Expenditure Summary – Non Recurring

Description	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	%
Non Recurring						
General Fund (100)						
4711 - Contingency						
Unreserved and General Contingency	\$ 24,782,052	\$ 31,828,845	\$ -	\$ 25,782,052	\$ 6,046,793	19.00%
Adult Probation Contingency for FY 2017	-	-	-	81,000	(81,000)	N/A
Clerk of the Court RFR System	1,500,000	1,500,000	-	1,500,000	-	0.00%
Melendres Contingency	4,350,000	4,350,000	-	-	4,350,000	100.00%
Pending Litigation	-	-	-	4,350,000	(4,350,000)	N/A
Sub Total	\$ 30,632,052	\$ 37,678,845	\$ -	\$ 31,713,052	\$ 5,965,793	15.83%
4712 - Other Programs						
Adult Probation Fleet Study Implementation	\$ -	\$ -	\$ -	\$ 250,000	\$ (250,000)	N/A
Board of Health Fee Waiver	-	63,790	51,845	-	63,790	100.00%
Dell Professional Services	278,850	-	-	-	-	N/A
PC/Laptop Replacement	780,988	735,988	735,988	-	735,988	100.00%
Transfer to Education Services	208,119	208,119	208,119	-	208,119	100.00%
Transfer to 321 for Vehicle Financing	-	-	-	9,075,900	(9,075,900)	N/A
Transfer to Risk Management (675)	3,517,901	3,517,901	-	3,517,901	-	0.00%
Vehicle Replacement	300,346	300,346	300,346	-	300,346	100.00%
Sub Total	\$ 5,086,204	\$ 4,826,144	\$ 1,296,298	\$ 12,843,801	\$ (8,017,657)	-166.13%
4713 - Infrastructure/CIP						
Transfers Out to F445	\$ 10,969,692	\$ 10,969,692	\$ 10,969,692	\$ 10,284,043	\$ 685,649	6.25%
Project Saving to F445	-	-	-	7,302,982	(7,302,982)	N/A
Transfers Out to F455	-	-	-	23,048,734	(23,048,734)	N/A
Election Reserve Recoup to F445	-	-	-	5,046,955	(5,046,955)	N/A
	\$ 10,969,692	\$ 10,969,692	\$ 10,969,692	\$ 45,682,714	\$ (34,713,022)	-316.44%
4715 - Technology Projects						
NeoGov	\$ -	\$ -	\$ -	\$ 342,090	\$ (342,090)	N/A
Transfer Out to F460	7,835,722	-	-	28,040,343	(28,040,343)	N/A
Sub Total	\$ 7,835,722	\$ -	\$ -	\$ 28,382,433	\$ (28,382,433)	N/A
4742 - Judgments						
Judgments	\$ -	\$ 374,429	\$ 374,432	\$ -	\$ 374,429	100.00%
4774 - Economic Development						
Silicon Bank Incentive Payments	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	100.00%
Total General Fund	\$ 54,773,670	\$ 54,099,110	\$ 12,890,422	\$ 118,622,000	\$ (64,522,890)	-119.27%
Waste Management Fund (210)						
4751 - District 1	\$ 84,399	\$ 84,570	\$ -	\$ 99,968	\$ (15,398)	-18.21%
4752 - District 2	181,468	181,639	10,529	186,508	(4,869)	-2.68%
4753 - District 3	240,303	240,474	15,000	240,872	(398)	-0.17%
4754 - District 4	110,441	110,612	5,000	121,010	(10,398)	-9.40%
4755 - District 5	36,717	36,888	11,882	40,404	(3,516)	-9.53%
Total Waste Management Fund	\$ 653,328	\$ 654,183	\$ 42,411	\$ 688,762	\$ (34,579)	-5.29%
Non-Departmental Grants (249)						
4711						
Unassigned	\$ 30,591,664	\$ 23,214,370	\$ -	\$ 2,000,000	\$ 21,214,370	91.38%
Total Non-Departmental Grants	\$ 30,591,664	\$ 23,214,370	\$ -	\$ 2,000,000	\$ 21,214,370	91.38%
Detention Fund (255)						
4711 - Contingency						
Unreserved Contingency	\$ 24,700,000	\$ 24,417,939	\$ -	\$ 24,417,939	\$ -	0.00%
Adult Probation Contingency for FY 2017	-	-	-	243,000	(243,000)	N/A
CHS Medication Contingency	800,000	800,000	-	800,000	-	0.00%
TJST (Transforming Juveniles Through Successful Transitions)	838,219	-	-	-	-	N/A
Sub Total	\$ 26,338,219	\$ 25,217,939	\$ -	\$ 25,460,939	\$ (243,000)	-0.96%

Non Departmental Expenditure Summary – Non Recurring (continued)

Description	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	%
4712 - Other Programs						
Adult Probation Fleet Study Implementation	\$ -	\$ -	\$ -	\$ 250,000	\$ (250,000)	N/A
Dell Professional Services	256,150	-	-	-	-	N/A
Graves vs. Arpaio	500,000	500,000	100,000	400,000	100,000	20.00%
PC/Laptop Replacement	8,063,678	501,776	444,865	56,911	444,865	88.66%
Transfer to F321 for Vehicle Financing	-	-	-	1,718,241	(1,718,241)	N/A
Sub Total	\$ 8,819,828	\$ 1,001,776	\$ 544,865	\$ 2,425,152	\$ (1,423,376)	-142.09%
4713 - Infrastructure/CIP						
Transfer Out to F445	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	100.00%
Transfer Out to F455	-	-	-	7,642,619	(7,642,619)	N/A
Sub Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 7,642,619	\$ (7,342,619)	-2447.54%
4715 - Technology Projects						
Transfer Out	\$ 581,693	\$ -	\$ -	\$ -	\$ -	0.00%
Total Detention Fund	\$ 36,039,740	\$ 26,519,715	\$ 844,865	\$ 35,528,710	\$ (9,008,995)	-33.97%
County Improvement Debt Fund (320)	\$ 7,409,480	\$ 16,131,464	\$ 16,131,463	\$ 106,615,480	\$ (90,484,016)	-560.92%
Capital Lease Debt Service #2 (321)	\$ 2,171,297	\$ 8,008,658	\$ 5,027,855	\$ 11,812,730	\$ (3,804,072)	-47.50%
Intergovernmental Capital Projects (422)	\$ 127,500	\$ 127,500	\$ 6,000	\$ 123,300	\$ 4,200	3.29%
County Improvement Fund (440)	\$ 160,985,109	\$ 141,855,838	\$ 66,991,619	\$ 114,988,194	\$ 26,867,644	18.94%
General Fund County Improvements (445)						
General Fund County Improvement Projects	\$ 14,091,063	\$ 23,346,433	\$ 20,223,247	\$ 18,307,847	\$ 5,038,586	21.58%
Transfer to General Fund for Elections	-	-	-	12,104,659	(12,104,659)	N/A
Transfer to County Improvement Debt Service Fund	-	-	-	6,000,000	(6,000,000)	N/A
Sub Total	\$ 14,091,063	\$ 23,346,433	\$ 20,223,247	\$ 36,412,506	\$ (13,066,073)	-55.97%
Detention Capital Projects (455)	\$ 12,650,837	\$ 12,651,100	\$ 4,703,031	\$ 33,615,467	\$ (20,964,367)	-165.71%
Technology Capital Improvements (460)						
Technology Capital Improvement Projects	\$ 21,646,362	\$ 30,502,947	\$ 10,113,434	\$ 27,048,306	\$ 3,454,641	11.33%
Transfer to County Improvement Debt Service Fund	-	-	-	99,375,000	(99,375,000)	N/A
Sub Total	\$ 21,646,362	\$ 30,502,947	\$ 10,113,434	\$ 126,423,306	\$ (95,920,359)	-314.46%
Detention Technology Capital Improvements (461)						
Detention Technology Capital Improvement Projects	\$ 5,944,335	\$ 6,434,698	\$ 2,811,143	\$ 887,527	\$ 5,547,171	86.21%
Desktop/Laptop Replacement	-	-	-	162,534	(162,534)	N/A
Transfer to Detention Fund for CHS Records Project	-	-	-	112,473	(112,473)	N/A
Transfer to Detention Capital Projects Fund	-	-	-	2,382,062	(2,382,062)	N/A
Sub Total	\$ 5,944,335	\$ 6,434,698	\$ 2,811,143	\$ 3,544,596	\$ 2,890,102	44.91%
Intergovernmental Technology Projects (462)	\$ -	\$ 382,006	\$ -	\$ -	\$ 382,006	100.00%
Sub Total	\$ -	\$ 382,006	\$ -	\$ -	\$ 382,006	100.00%
Total Non-Recurring Funds	\$ 353,028,720	\$ 350,362,720	\$ 142,596,633	\$ 591,262,578	\$ (240,899,858)	-68.76%

Economic Development

A.R.S. §11-254 authorizes the Maricopa County Board of Supervisors to appropriate up to a maximum of \$1.5 million for contributions to non-profit organizations for economic development activities. The table below identifies the organizations receiving funding under this statute.

Agency Supported	Program	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Greater Phoenix Economic Council	Industry Prospecting and Regional Promotion	\$ 573,675	\$ 573,675	\$ 573,675
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	222,431	222,431	222,431
Greater Phoenix Chamber of Commerce	Phoenix Forward Initiative	146,805	146,805	146,805
Economic Development Funding		\$ 942,911	\$ 942,911	\$ 942,911

In addition, A.R.S. §11-254.04 allows the Maricopa County Board of Supervisors to appropriate and spend public monies for and in connection with economic development activities as identified in the following table.

Agency Supported	Program	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
International Genomics Consortium*	To put Maricopa County in the Forefront of the Bio-Industry	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Silicon Valley Bank**	Information Technology and Operations "Center of Excellence"	\$250,000	\$250,000	-
Economic Development Related Funding		\$ 1,250,000	\$ 1,250,000	\$ 1,000,000

*5 year agreement for \$1,000,000 per year beginning in FY2012
 **This will be paid in disbursements of \$250,000, each based on achievement of performance thresholds.

Agricultural Extension

A.R.S. §3-126 authorizes the Board of Supervisors to appropriate funds based on a request submitted to them by the Agricultural Extension Board for extension work that will benefit Maricopa County.

Agency Supported	Program	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	\$ 230,000	\$ 230,000	\$ 230,000
Total Agricultural Extension Funding		\$ 230,000	\$ 230,000	\$ 230,000

Health Care Programs Summary

Description	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS. RECOMM VARIANCE	%
Operating General Fund						
<u>State Healthcare Contributions:</u>						
SMI Mental Health (<i>Arnold v. Sarn</i>)	\$ 50,392,060	\$ 50,392,060	\$ 50,392,060	\$ 52,911,663	\$ (2,519,603)	-5.00%
General Mental Health	3,366,705	3,366,705	3,366,705	3,366,705	-	0.00%
Local Alcoholism Reception Center (LARC)	1,489,871	1,489,871	1,489,871	1,489,871	-	0.00%
Subtotal Arnold v. Sarn IGA	\$ 55,248,636	\$ 55,248,636	\$ 55,248,636	\$ 57,768,239	\$ (2,519,603)	-4.56%
AHCCCS Acute Care	\$ 19,203,200	\$ 19,203,200	\$ 19,203,200	\$ 19,011,200	\$ 192,000	1.00%
ALTCS	153,303,200	153,303,200	153,303,200	154,476,500	(1,173,300)	-0.77%
Subtotal State Contribution	\$ 172,506,400	\$ 172,506,400	\$ 172,506,400	\$ 173,487,700	\$ (981,300)	-0.57%
<u>Other Mental Health:</u>						
Mental Health Testimony	\$ 750,000	\$ 750,000	\$ 596,018	\$ 700,000	\$ 50,000	6.67%
Mental Health Orders	85,000	85,000	76,408	90,000	(5,000)	-5.88%
SVP Commitment Payments	2,200,000	2,200,000	1,808,676	2,345,000	(145,000)	-6.59%
	\$ 3,035,000	\$ 3,035,000	\$ 2,481,102	\$ 3,135,000	\$ (100,000)	-3.29%
County Residual Long Term Care	\$ 287,314	\$ 287,314	\$ 115,362	\$ 213,471	\$ 73,843	25.70%
Tuberculosis Services	\$ 350,000	\$ 350,000	\$ -	\$ 280,210	\$ 69,790	19.94%
Total	\$ 231,427,350	\$ 231,427,350	\$ 230,351,500	\$ 234,884,620	\$ (3,457,270)	-1.49%

Fund Transfers In

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
GENERAL FUND	\$ 5,809,670	\$ 6,691,743	\$ 6,692,373	\$ 12,104,659
<u>Non-Recurring</u>	\$ 5,809,670	\$ 6,691,743	\$ 6,692,373	\$ 12,104,659
County Improvement Debt 2 Fund (321)	-	661,073	661,703	-
General Fund Improvement Fund (445)	2,652,821	2,873,821	2,873,821	12,104,659
Technology Improvement Fund (460)	3,156,849	3,156,849	3,156,849	-
GRANT SPECIAL REVENUE	\$ 208,119	\$ 208,119	\$ 208,119	\$ -
<u>Non-Recurring</u>	\$ 208,119	\$ 208,119	\$ 208,119	\$ -
715 - SCHOOL GRANTS	\$ 208,119	\$ 208,119	\$ 208,119	\$ -
<u>Non-Recurring</u>	\$ 208,119	\$ 208,119	\$ 208,119	\$ -
General Fund (100) - Juvenile Transitions Program	208,119	208,119	208,119	-
OTHER SPECIAL REVENUE	\$ 198,513,977	\$ 193,078,958	\$ 193,086,106	\$ 214,434,796
<u>Operating</u>	\$ 198,360,946	\$ 190,799,044	\$ 190,806,192	\$ 214,322,323
<u>Non-Recurring</u>	\$ 153,031	\$ 2,279,914	\$ 2,279,914	\$ 112,473
255 - DETENTION OPERATIONS	\$ 198,483,977	\$ 190,922,075	\$ 190,922,075	\$ 214,404,796
<u>Operating</u>	\$ 198,330,946	\$ 190,769,044	\$ 190,769,044	\$ 214,292,323
General Fund (100) - Jail Maint. of Effort	198,330,946	190,759,044	190,769,044	214,292,323
<u>Non-Recurring</u>	\$ 153,031	\$ 153,031	\$ 153,031	\$ 112,473
Detention Capital Projects (455)	153,031	153,031	153,031	112,473
265 - PUBLIC HEALTH FEES	\$ 30,000	\$ 30,000	\$ 37,148	\$ 30,000
<u>Operating</u>	\$ 30,000	\$ 30,000	\$ 37,148	\$ 30,000
General Fund (100) - Vital Statistics	30,000	30,000	37,148	30,000
506 - ENVIRONMTL SVCS ENV HEALTH	\$ -	\$ 63,790	\$ 63,790	\$ -
<u>Non-Recurring</u>	\$ -	\$ 63,790	\$ 63,790	\$ -
General Fund (100) - Board of Health Fee Waivers	-	63,790	63,790	-
DEBT SERVICE	\$ 12,147,283	\$ 23,153,509	\$ 23,004,262	\$ 140,192,040
<u>Operating</u>	\$ 1,139,868	\$ 9,121,418	\$ 9,121,418	\$ 14,992,954
<u>Non-Recurring</u>	\$ 11,007,415	\$ 14,032,091	\$ 13,882,844	\$ 125,199,086
320 - COUNTY IMPROVEMENT DEBT	\$ 3,729,868	\$ 12,451,852	\$ 12,451,852	\$ 119,868,175
<u>Operating</u>	\$ 1,139,868	\$ 1,139,868	\$ 1,139,868	\$ 14,493,175
General Fund (100) - Madison Adaptation Project	-	-	-	13,353,000
Animal Control License Shelter (572) - Debt Service	1,033,405	1,033,405	1,033,405	1,033,682
Animal Control Field Operations (574) - Debt Service	106,463	106,463	106,463	106,493
<u>Non-Recurring</u>	\$ 2,590,000	\$ 11,311,984	\$ 11,311,984	\$ 105,375,000
General Fund County Improvement Fund (445)	2,590,000	11,311,984	11,311,984	6,000,000
Technology Cap Improvement (460)	-	-	-	99,375,000

Fund Transfers In (continued)

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
321 - CAPITAL LEASE DEBT SERVICE	\$ 8,417,415	\$ 10,701,657	\$ 10,552,410	\$ 20,323,865
<u>Operating</u>	\$ -	\$ 7,981,550	\$ 7,981,550	\$ 499,779
General Fund (100) - Desktop/Laptop Replacement	-	7,561,902	7,561,902	14,052
General Fund (100) - VMWare Enterprise Licensing	-	346,969	346,969	413,048
Emergency Management (215)	-	845	845	845
Human Service Grants (222)	-	6,602	6,602	6,602
Planning and Development Fees (226)	-	5,070	5,070	5,070
Transportation Operations (232)	-	34,389	34,389	34,389
Air Quality Fees (504)	-	8,450	8,450	8,450
Environmental Services Environmental Health (506)	-	17,323	17,323	17,323
<u>Non-Recurring</u>	\$ 8,417,415	\$ 2,720,107	\$ 2,570,860	\$ 19,824,086
General Fund (100) - Debt Service	-	-	-	9,075,900
General Fund (100) - PC/Laptop Replacement	7,835,722	735,988	735,988	-
General Fund (100) - VMWare Enterprise Licensing	-	1,390,007	1,390,007	1,335,475
Spur Cross Ranch Conservation (225)	-	-	-	31,238
Transportation Operations (232)	-	106,590	-	6,659,995
Lake Pleasant Recreation Services (240)	-	-	-	385,176
Parks Enhancement Fund (241)	-	-	-	618,061
Detention Fund (255) - Debt Service	-	-	-	1,718,241
Detention Fund (255) - PC/Laptop Replacement	581,693	444,865	444,865	-
Equipment Services (654)	-	42,657	-	-
CAPITAL PROJECTS	\$ 108,641,196	\$ 108,641,196	\$ 108,641,196	\$ 159,507,073
<u>Operating</u>	\$ 20,943,619	\$ 20,943,619	\$ 20,943,619	\$ 21,654,240
<u>Non-Recurring</u>	\$ 87,697,577	\$ 87,697,577	\$ 87,697,577	\$ 137,852,833
234 - TRANSPORTATION CAPITAL PROJECT	\$ 70,403,183	\$ 70,403,183	\$ 70,403,183	\$ 46,191,794
<u>Non-Recurring</u>	\$ 70,403,183	\$ 70,403,183	\$ 70,403,183	\$ 46,191,794
Transportation Operations (232)	70,403,183	70,403,183	70,403,183	46,191,794
445 - GENERAL FUND CTY IMPROV	\$ 24,903,524	\$ 24,903,524	\$ 24,903,524	\$ 33,974,021
<u>Operating</u>	\$ 8,716,119	\$ 8,716,119	\$ 8,716,119	\$ 9,426,740
General Fund (100)	8,716,119	8,716,119	8,716,119	9,426,740
<u>Non-Recurring</u>	\$ 16,187,405	\$ 16,187,405	\$ 16,187,405	\$ 24,547,281
General Fund (100)	10,969,692	10,969,692	10,969,692	24,547,281
Detention Fund (255)	300,000	300,000	300,000	-
Technology Capital Improvement (460)	4,917,713	4,917,713	4,917,713	-
455 - DETENTION CAPITAL PROJECTS	\$ 1,694,489	\$ 1,694,489	\$ 1,694,489	\$ 39,660,915
<u>Operating</u>	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500
Detention Fund (255)	587,500	587,500	587,500	587,500
<u>Non-Recurring</u>	\$ 1,106,989	\$ 1,106,989	\$ 1,106,989	\$ 39,073,415
General Fund (100)	-	-	-	23,048,734
Inmate Services (252)	-	-	-	6,000,000
Detention Fund (255)	-	-	-	7,642,619
Detention Technology Capital Improvement (461)	1,106,989	1,106,989	1,106,989	2,382,062

Fund Transfers In (continued)

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000	\$ 39,680,343
<u>Operating</u>	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000
<i>General Fund (100)</i>	11,640,000	11,640,000	11,640,000	11,640,000
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 28,040,343
<i>General Fund (100)</i>	-	-	-	28,040,343
INTERNAL SERVICE	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901
<u>Non-Recurring</u>	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901
675 - RISK MANAGEMENT	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901
<u>Non-Recurring</u>	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901
<i>General Fund (100)</i>	3,517,901	3,517,901	-	3,517,901
TOTAL BEFORE ELIMINATIONS	\$ 328,838,146	\$ 335,291,426	\$ 331,632,056	\$ 529,756,469
<u>Operating</u>	\$ 220,444,433	\$ 220,864,081	\$ 220,871,229	\$ 250,969,517
<u>Non-Recurring</u>	\$ 104,875,812	\$ 110,909,444	\$ 110,760,827	\$ 278,786,952
ELIMINATIONS	\$ (328,838,146)	\$ (335,291,426)	\$ (331,632,056)	\$ (529,756,469)
<u>Operating</u>	\$ (220,444,433)	\$ (220,864,081)	\$ (220,871,229)	\$ (250,969,517)
<u>Non-Recurring</u>	\$ (108,393,713)	\$ (114,427,345)	\$ (110,760,827)	\$ (278,786,952)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Fund Transfers Out

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
GENERAL FUND	\$ 241,248,499	\$ 235,949,531	\$ 232,438,778	\$ 338,720,745
<u>Operating</u>	\$ 218,717,065	\$ 219,064,034	\$ 219,071,182	\$ 249,155,111
<i>Detention Fund (255)</i>	198,330,946	190,759,044	190,769,044	214,292,323
<i>Public Health Fees (265)</i>	30,000	30,000	37,148	30,000
<i>County Improvement Debt (320)</i>	-	-	-	13,353,000
<i>Capital Lease Debt Service (321)</i>	-	7,908,871	7,908,871	413,048
<i>General Fund County Improvement (445)</i>	8,716,119	8,716,119	8,716,119	9,426,740
<i>Technology Capital Improvement (460)</i>	11,640,000	11,640,000	11,640,000	11,640,000
<u>Non-Recurring</u>	\$ 22,531,434	\$ 16,885,497	\$ 13,367,596	\$ 89,565,634
<i>Capital Lease Debt Service (321)</i>	7,835,722	2,125,995	2,125,995	10,411,375
<i>General Fund County Improvement (445)</i>	10,969,692	10,969,692	10,969,692	24,547,281
<i>Detention Capital Projects (455)</i>	-	-	-	23,048,734
<i>Technology Capital Improvement (460)</i>	-	-	-	28,040,343
<i>Environmental Services Environmental Health (506)</i>	-	63,790	63,790	-
<i>Risk Management (675)</i>	3,517,901	3,517,901	-	3,517,901
<i>School Grants (715)</i>	208,119	208,119	208,119	-
GRANT SPECIAL REVENUE	\$ -	\$ 6,602	\$ 6,602	\$ 6,602
<u>Operating</u>	\$ -	\$ 6,602	\$ 6,602	\$ 6,602
222 - HUMAN SERVICES GRANTS	\$ -	\$ 6,602	\$ 6,602	\$ 6,602
<u>Operating</u>	\$ -	\$ 6,602	\$ 6,602	\$ 6,602
<i>Capital Lease Debt Service (321)</i>	-	6,602	6,602	6,602
OTHER SPECIAL REVENUE	\$ 73,012,244	\$ 75,111,176	\$ 75,004,586	\$ 71,054,928
<u>Operating</u>	\$ 1,727,368	\$ 1,793,445	\$ 1,793,445	\$ 1,807,804
<u>Non-Recurring</u>	\$ 71,284,876	\$ 73,317,731	\$ 73,211,141	\$ 69,247,124
215 - EMERGENCY MANAGEMENT	\$ -	\$ 845	\$ 845	\$ 845
<u>Operating</u>	\$ -	\$ 845	\$ 845	\$ 845
<i>Capital Lease Debt Service (321)</i>	-	845	845	845
225 - SPUR CROSS RANCH CONSERVATION	\$ -	\$ -	\$ -	\$ 31,238
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 31,238
<i>Capital Lease Debt Service (321)</i>	-	-	-	31,238
226 - PLANNING AND DEVELOPMENT FEES	\$ -	\$ 5,070	\$ 5,070	\$ 5,070
<u>Operating</u>	\$ -	\$ 5,070	\$ 5,070	\$ 5,070
<i>Capital Lease Debt Service (321)</i>	-	5,070	5,070	5,070
232 - TRANSPORTATION OPERATIONS	\$ 70,403,183	\$ 70,544,162	\$ 70,437,572	\$ 52,886,178
<u>Operating</u>	\$ -	\$ 34,389	\$ 34,389	\$ 34,389
<i>Capital Lease Debt Service (321)</i>	-	34,389	34,389	34,389
<u>Non-Recurring</u>	\$ 70,403,183	\$ 70,509,773	\$ 70,403,183	\$ 52,851,789
<i>Transportation Capital Project (234)</i>	70,403,183	70,403,183	70,403,183	46,191,794
<i>Capital Lease Debt Service (321)</i>	-	-	-	6,659,995

Fund Transfers Out (continued)

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
240 - LAKE PLEASANT RECREATION SVCS	\$ -	\$ -	\$ -	\$ 385,176
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 385,176
<i>Capital Lease Debt Service (321)</i>	-	-	-	385,176
241 - PARKS ENHANCEMENT FUND	\$ -	\$ -	\$ -	\$ 618,061
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 618,061
<i>Capital Lease Debt Service (321)</i>	-	-	-	618,061
252 - INMATE SERVICES	\$ -	\$ -	\$ -	\$ 6,000,000
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 6,000,000
<i>Detention Capital Projects (252)</i>	-	-	-	6,000,000
255 - DETENTION OPERATIONS	\$ 1,469,193	\$ 1,332,365	\$ 1,332,365	\$ 9,962,412
<u>Operating</u>	\$ 587,500	\$ 587,500	\$ 587,500	\$ 601,552
<i>Capital Lease Debt Service (321)</i>	-	-	-	14,052
<i>Detention Capital Projects (455)</i>	587,500	587,500	587,500	587,500
<u>Non-Recurring</u>	\$ 881,693	\$ 744,865	\$ 744,865	\$ 9,360,860
<i>Capital Lease Debt Service (321)</i>	581,693	444,865	444,865	1,718,241
<i>General Fund County Improvement (445)</i>	300,000	300,000	300,000	-
<i>Detention Capital Projects (455)</i>	-	-	-	7,642,619
261 - LAW LIBRARY	\$ -	\$ 2,063,093	\$ 2,063,093	\$ -
<u>Non-Recurring</u>	\$ -	\$ 2,063,093	\$ 2,063,093	\$ -
<i>Superior Court Building Repair (280)</i>	-	2,063,093	2,063,093	-
504 - AIR QUALITY FEES	\$ -	\$ 8,450	\$ 8,450	\$ 8,450
<u>Operating</u>	\$ -	\$ 8,450	\$ 8,450	\$ 8,450
<i>Capital Lease Debt Service (321)</i>	-	8,450	8,450	8,450
506 - ENVIRONMTL SVCS ENV HEALTH	\$ -	\$ 17,323	\$ 17,323	\$ 17,323
<u>Operating</u>	\$ -	\$ 17,323	\$ 17,323	\$ 17,323
<i>Capital Lease Debt Service (321)</i>	-	17,323	17,323	17,323
572 - ANIMAL CONTROL LICENSE SHELTER	\$ 1,033,405	\$ 1,033,405	\$ 1,033,405	\$ 1,033,683
<u>Operating</u>	\$ 1,033,405	\$ 1,033,405	\$ 1,033,405	\$ 1,033,683
<i>County Improvement Debt (320)</i>	1,033,405	1,033,405	1,033,405	1,033,683
574 - ANIMAL CONTROL FIELD OPERATION	\$ 106,463	\$ 106,463	\$ 106,463	\$ 106,492
<u>Operating</u>	\$ 106,463	\$ 106,463	\$ 106,463	\$ 106,492
<i>County Improvement Debt (320)</i>	106,463	106,463	106,463	106,492
DEBT SERVICE	\$ -	\$ 661,073	\$ 661,703	\$ -
<u>Non-Recurring</u>	\$ -	\$ 661,073	\$ 661,703	\$ -
321 - CAPITAL LEASE DEBT SERVICE	\$ -	\$ 661,073	\$ 661,703	\$ -
<u>Non-Recurring</u>	\$ -	\$ 661,073	\$ 661,703	\$ -
<i>General Fund (100)</i>	-	661,073	661,703	-

Fund Transfers Out (continued)

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
CAPITAL PROJECTS	\$ 14,577,403	\$ 23,520,387	\$ 23,520,387	\$ 119,974,194
<u>Non-Recurring</u>	\$ 14,577,403	\$ 23,520,387	\$ 23,520,387	\$ 119,974,194
445 - GENERAL FUND CTY IMPROV	\$ 5,242,821	\$ 14,185,805	\$ 14,185,805	\$ 18,104,659
<u>Non-Recurring</u>	\$ 5,242,821	\$ 14,185,805	\$ 14,185,805	\$ 18,104,659
General Fund (100)	2,652,821	2,873,821	2,873,821	12,104,659
County Improvement Debt (320)	2,590,000	11,311,984	11,311,984	6,000,000
455 - DETENTION CAPITAL PROJECTS	\$ 153,031	\$ 153,031	\$ 153,031	\$ -
<u>Non-Recurring</u>	\$ 153,031	\$ 153,031	\$ 153,031	\$ -
Detention Fund (255)	153,031	153,031	153,031	-
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 8,074,562	\$ 8,074,562	\$ 8,074,562	\$ 99,375,000
<u>Non-Recurring</u>	\$ 8,074,562	\$ 8,074,562	\$ 8,074,562	\$ 99,375,000
General Fund (100)	3,156,849	3,156,849	3,156,849	-
County Improvement Debt (320)	-	-	-	99,375,000
General Fund County Improvement (445)	4,917,713	4,917,713	4,917,713	-
461 - DETENTION TECH CAP IMPROVEMENT	\$ 1,106,989	\$ 1,106,989	\$ 1,106,989	\$ 2,494,535
<u>Non-Recurring</u>	\$ 1,106,989	\$ 1,106,989	\$ 1,106,989	\$ 2,494,535
Detention Fund (255)	-	-	-	112,473
Detention Capital Projects (455)	1,106,989	1,106,989	1,106,989	2,382,062
INTERNAL SERVICE	\$ -	\$ 42,657	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 42,657	\$ -	\$ -
654 - EQUIPMENT SERVICES	\$ -	\$ 42,657	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 42,657	\$ -	\$ -
Capital Lease Debt Service (321)	-	42,657	-	-
TOTAL BEFORE ELIMINATIONS	\$ 328,838,146	\$ 335,291,426	\$ 331,632,056	\$ 529,756,469
<u>Operating</u>	\$ 220,444,433	\$ 220,864,081	\$ 220,871,229	\$ 250,969,517
<u>Non-Recurring</u>	\$ 108,393,713	\$ 114,384,688	\$ 110,760,827	\$ 278,786,952
ELIMINATIONS	\$ (328,838,146)	\$ (335,291,426)	\$ (331,632,056)	\$ (529,756,469)
<u>Operating</u>	\$ (220,444,433)	\$ (220,864,081)	\$ (220,871,229)	\$ (250,969,517)
<u>Non-Recurring</u>	\$ (108,393,713)	\$ (114,427,345)	\$ (110,760,827)	\$ (278,786,952)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Eliminations

Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. One example is the interdepartmental charges from the Reprographics (print shop) fund to various County departments. Departments pay the County print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services. The expenditures and revenues are therefore budgeted twice within the overall County budget. Budgeting eliminations removes these duplicated revenues and expenditures from the budget as a whole in order to provide a more accurate picture of total net expenditures and revenues. The following schedule lists the various items that are eliminated in the budget:

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Fund Transfers (see Schedule)					
Operating	\$ (201,783,792)	\$ (220,444,433)	\$ (220,864,081)	\$ (220,871,229)	\$ (250,969,517)
Non-Recurring	(145,978,849)	(108,393,713)	(114,427,345)	(110,760,827)	(278,786,952)
	<u>\$ (347,762,641)</u>	<u>\$ (328,838,146)</u>	<u>\$ (335,291,426)</u>	<u>\$ (331,632,056)</u>	<u>\$ (529,756,469)</u>
Internal Service Charges	\$ (166,129,757)	\$ (181,990,122)	\$ (181,990,122)	\$ (182,828,948)	\$ (198,979,997)
Totals	\$ (513,892,398)	\$ (510,828,268)	\$ (517,281,548)	\$ (514,461,004)	\$ (728,736,466)



Capital Improvement Program

Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital improvement projects to be completed over the next five fiscal years. Because these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. Therefore, capital projects are budgeted separately from the operating budget in a series of capital project funds. The CIP integrates the County's Managing for Results (MfR) policy when outlining its funding sources, project costs, and future operating costs associated with each capital improvement. In addition, the CIP helps the County manage capital expenditures to meet the following County strategic priorities.

Safe Communities

Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.

Regional Services

Maricopa County will provide best in class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other jurisdictions, and communities-based entities to consolidate services and avoid duplication, when applicable.

Government Operations

Maricopa County will deploy an effective infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Growth and Economic Development

Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Fiscal Strength and Responsibility

Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Capital Improvement Program Definition

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for Capital Improvement Projects may include voter-approved bonds, voter-authorized taxes, other forms of long-term financing such as Certificates of Participation (COPs), operating funds, contributions from other public and private entities, and grants.

The County's CIP is divided into three parts: Facility CIP, Technology CIP and Transportation CIP. The Facility CIP includes typical land and building improvements as described above. The Technology CIP includes the major technology projects that substantially impact the way the County does business. Project codes allow the County to segregate all costs associated with a project which then allows Finance to appropriately capitalize the expenses. The Transportation CIP, more commonly known as the Transportation Improvement Program (TIP), includes projects that are associated with roads and bridges. The County groups similar individual projects into "bins" which is the level at which the Board of Supervisors approves funding. The bin system allows the Department to shift resources between individual projects providing for a more efficient operation.

Facility Capital Improvement Program

During FY 2015, the Board adopted a modified policy (A1920) establishing a structured, yet streamlined review and approval process for Capital Improvement Program project requests. This policy requires each department to submit to the Facilities Management Department (FMD) their requests for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The process begins with the requesting Department submitting to FMD a completed Project Request Form available on the FMD home page. FMD then works collaboratively with the requesting Department to provide a complete needs assessment, scope document, conceptual solution, and cost estimate. The requesting Department is required to provide a thorough Business Plan inclusive of a Return-on-Investment analysis, if applicable.

As part of the annual budget preparation, the Office of Management and Budget (OMB) will set a date wherein all Project Requests for the upcoming planning period will be heard and reviewed individually. Those present for the presentation include senior representatives from the offices of FMD, OMB and County Administration. The requesting Department is also encouraged to attend so as to speak to the needs and merits of the proposed project along with the ability to directly answer any questions.

The modified policy has resulted in Project Requests which are comprehensive in scope, more realistic in estimate, and based upon sound economic principles. It also ensures that projects are congruent with Countywide, long-term goals and initiatives.

Transportation Capital Improvement Program

The Maricopa County Department of Transportation (MCDOT) employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the MCDOT for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A cost/benefit analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.

The Maricopa County Board of Supervisors (BOS) annually approves the TIP. TIP funding is approved at the bin level, which are groupings of similar projects. Each bin has a reserve to provide funding for additional scoping studies or for projects that were not completed as planned by the end of the prior fiscal year. This annual approval authorizes expenditures by MCDOT for making transportation improvements to roadways and bridges, acquiring rights-of-way, developing Intelligent Transportation Systems (ITS) and conducting future studies of County roadways.

MCDOT staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. MCDOT then internally prepares its recommendations for future roadway improvements. Funding from all available sources is then matched against the proposed projects. MCDOT typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget. The recommended projects are then submitted to the Transportation Advisory Board for their review and input.

MCDOT funds the TIP through several resources. The primary source is the County's distribution from the State of Arizona Highway User Revenue Fund (HURF). By state law the County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments (MAG), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies, or private corporations.

Transportation Capital Improvement Program (continued)

The Transportation priorities for the next five years are to continue the established plan:

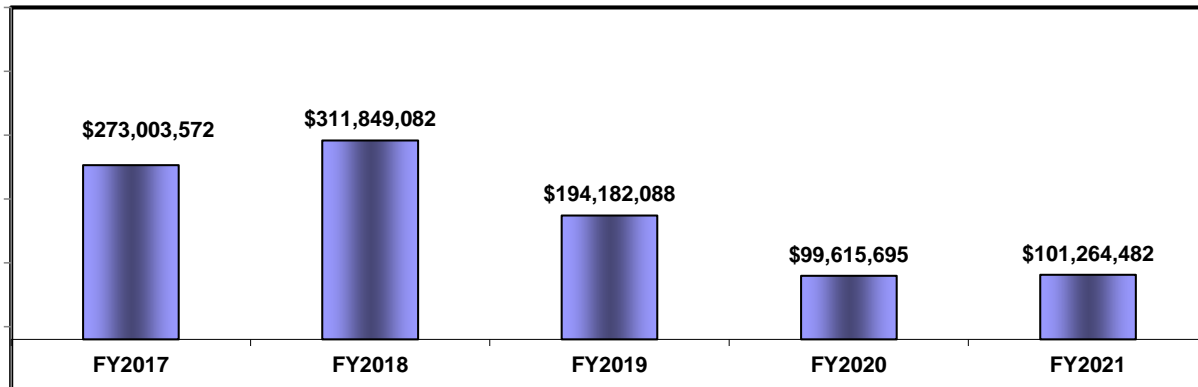
- Complete significant regional projects as planned.
- Maintain the existing system through increased emphasis on pavement preservation.
- Reduce congestion through intersection improvements and the use of Intelligent Transportation Systems to improve traffic flow.
- Reduce dust pollution by continuing to pave system dirt roads.
- Start new significant regional projects as funding allows.

A significant portion of the FY 2016 Transportation Improvement Program (TIP) expenditures planned over the next five years will be for projects from the Arterial Street Life Cycle Program (ALCP) of the Maricopa Association of Governments (MAG) Regional Transportation Plan (RTP).

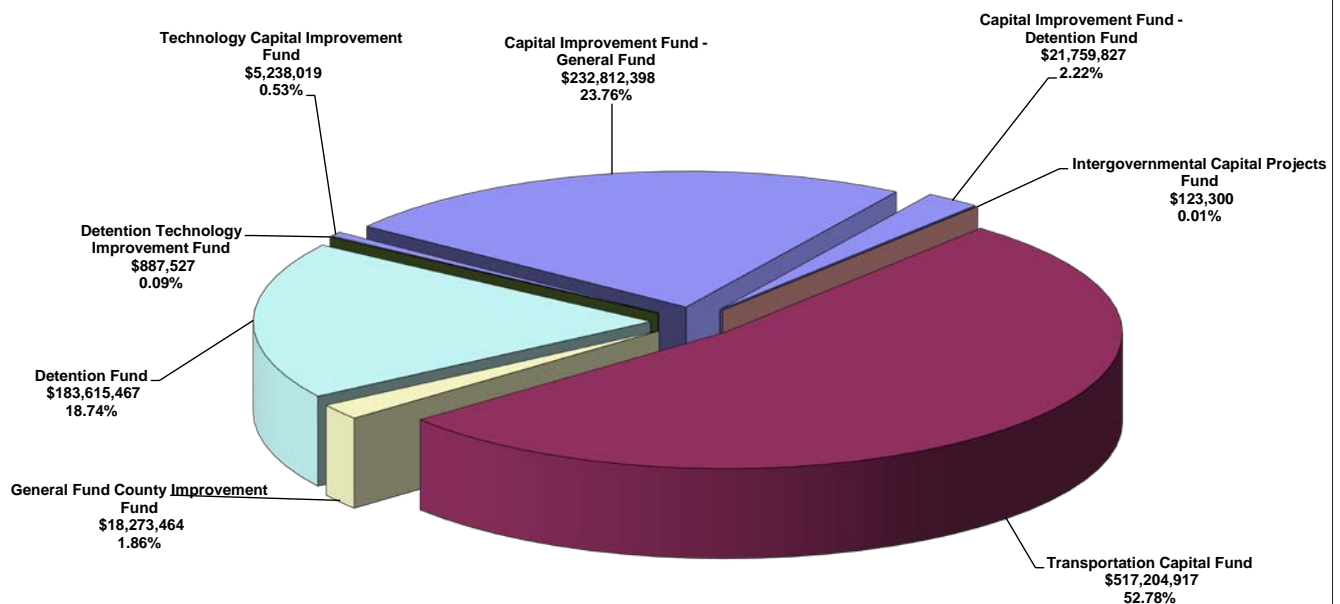
Five Year CIP Budget

The CIP spans a five-year period beginning with Fiscal Year 2017 and ending Fiscal Year 2021. The total anticipated cost for projects presented in the Five Year FY 2017 CIP is \$979,914,919. This does not include dollars set aside in Project Reserve for future capital projects.

**CAPITAL IMPROVEMENT PROGRAM
FY 2017 through FY 2021
ALL FUNDS
\$979,914,919**



**FIVE YEAR CAPITAL IMPROVEMENT PROGRAM
Distinction by Fund
\$979,914,919**



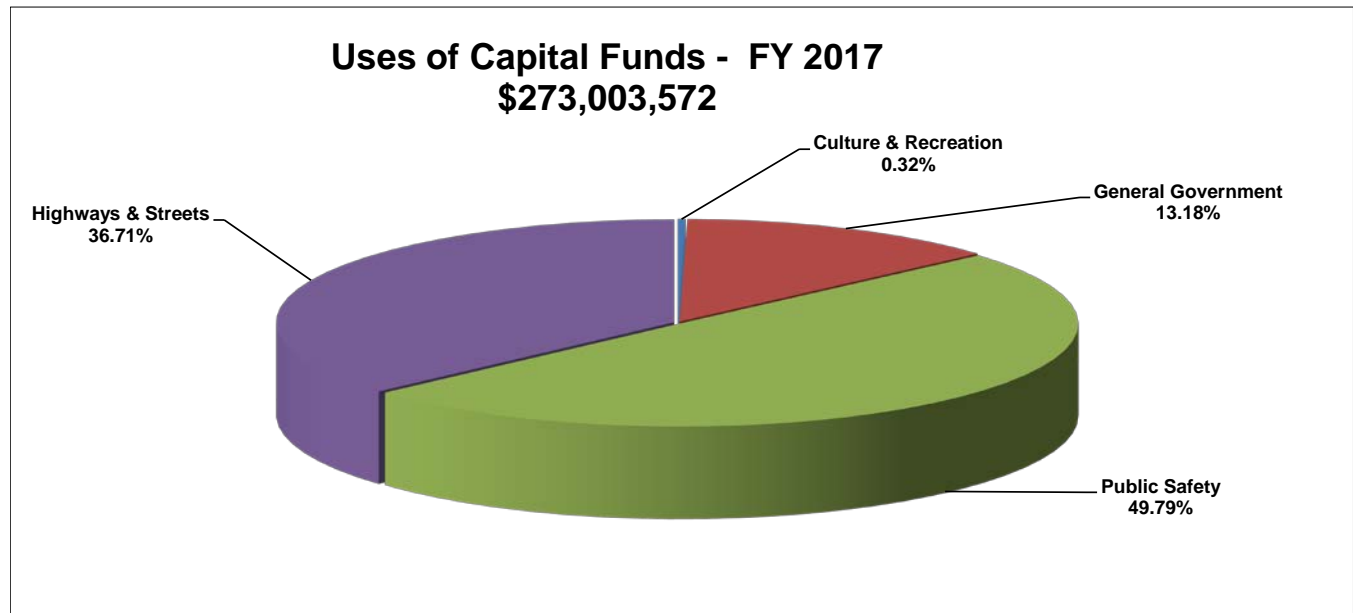
Five Year CIP Budget (continued)

It should be noted that over the five-year period, the cost of a project and its estimated completion date could vary from the initial plan due to changes in Board priorities, greater-than-anticipated costs, unforeseen events, and/or changes in funding assumptions. The following table highlights significant changes from the FY 2016 Capital Improvement Program. The FY 2016 Adopted budget has been restated to exclude project reserves set aside for future capital projects, consistent with the FY 2017 plan.

FY 2017 CAPITAL IMPROVEMENT PROGRAM Five-Year Total By Fund				
CIP Allocation by Fund	ADOPTED FY 2016 THROUGH FY 2020	RECOMMENDED FY 2017 THROUGH FY 2021	(Increase)/ Decrease	
General Fund				
422 INTERGOVERNMENTAL CAPITAL PROJECTS	\$ 127,500	\$ 123,300	\$	4,200
440 CAPITAL IMPROVEMENT FUND - GENERAL FUND	200,493,930	232,812,398		(32,318,468)
445 GENERAL FUND COUNTY IMPROVEMENT	9,493,121	18,273,464		(8,780,343)
460 TECHNOLOGY CAPITAL IMPROVEMENT	5,130,335	5,238,019		(107,684)
<i>Subtotal General Fund</i>	<i>\$ 215,244,886</i>	<i>\$ 256,447,181</i>	<i>\$</i>	<i>(41,202,295)</i>
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	\$ 437,204,790	\$ 517,204,917	\$	(80,000,127)
440 CAPITAL IMPROVEMENT FUND - DETENTION FUND	28,739,535	21,759,827		6,979,708
455 DETENTION CAPITAL PROJECTS	187,497,806	183,615,467		3,882,339
461 DETENTION TECHNOLOGY IMPROVEMENT	2,455,284	887,527		1,567,757
<i>Subtotal Special Revenue</i>	<i>\$ 655,897,415</i>	<i>\$ 723,467,738</i>	<i>\$</i>	<i>(67,570,323)</i>
TOTAL MARICOPA COUNTY	\$ 871,142,301	\$ 979,914,919	\$	(108,772,618)

FY 2017 CIP Budget

The largest portion of expenditures for the County's five-year Capital Improvement Program is in Public Safety at 49.79% with the Public Safety Radio System being the largest project. Highway and Streets makes up the second largest portion of the Capital Improvement Program at 36.71%. The remaining 13.50% encompasses funding for Culture and Recreation and General Government including various technology projects.



The capital projects budget is Year 1 of the Five-Year Capital Improvement Program. The FY 2017 Maricopa County Capital Improvement Program budget is \$273 million and is comprised of projects for which funding has been clearly identified for the duration of the projects. Total budgeted expenditures by fund source compared with FY 2016 expenditures are shown in the table below.

CAPITAL BUDGET BY FUND				
FUND	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECASTED	FY 2017 RECOMMENDED
General Fund				
422 INTERGOVERNMENTAL CAPITAL PROJECTS	\$ 127,500	\$ 127,500	\$ 6,000	\$ 123,300
440 CAPITAL IMPROVEMENT FUND - GENERAL FUND	149,401,063	128,353,562	65,334,024	103,131,703
445 GENERAL FUND COUNTY IMPROVEMENT	8,848,242	9,160,628	6,037,442	17,929,869
460 TECHNOLOGY CAPITAL IMPROVEMENT	5,130,335	4,824,147	2,038,872	5,238,019
<i>Subtotal General Fund</i>	<i>\$ 163,507,140</i>	<i>\$ 142,465,837</i>	<i>\$ 73,416,338</i>	<i>\$ 126,422,891</i>
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	\$ 94,370,570	\$ 94,370,570	\$ 24,919,369	\$ 100,221,196
440 CAPITAL IMPROVEMENT FUND - DETENTION FUND	11,584,046	13,502,276	6,201,648	11,856,491
455 DETENTION CAPITAL PROJECTS	12,497,806	12,498,069	4,550,000	33,615,467
461 DETENTION TECHNOLOGY IMPROVEMENT	2,455,284	5,089,921	1,707,859	887,527
<i>Subtotal Special Revenue</i>	<i>\$ 120,907,706</i>	<i>\$ 125,460,836</i>	<i>\$ 37,378,876</i>	<i>\$ 146,580,681</i>
TOTAL MARICOPA COUNTY	\$ 284,414,846	\$ 267,926,673	\$ 110,795,214	\$ 273,003,572

FY 2017 CIP Budget (continued)

The FY 2017 CIP budget includes 82 projects totaling \$273,003,572. This is \$11.4 million, or 4.01%, less than FY 2016, for the 7 CIP funds: Transportation Capital Project (234), Intergovernmental Capital Projects (422), County Improvement Fund (440), General Fund County Improvement (445), Detention Capital Project Fund (455), General Fund Technology Improvement (460), and Detention Fund Technology Improvement (461).

234 TRANSPORTATION CAPITAL PROJECT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
BRIDGE CONST/PRESERVATION	\$ 457,352	\$ 209,152	\$ 90,000	\$ 260,000	\$ 1,105,000	\$ 880,000	\$ -	\$ 2,335,000	\$ 3,001,504
COUNTY ARTERIALS	11,703,686	9,436,082	23,305,233	21,243,824	15,170,474	34,047,337	22,212,496	115,979,364	137,119,132
DUST MITIGATION	750,615	1,207,826	6,243,887	5,394,302	3,963,932	3,978,049	4,768,555	24,348,725	26,307,166
INTELLIGENT TRANS SYST ITS	538,266	717,492	4,067,000	30,000	75,000	55,000	125,000	4,352,000	5,607,758
MAG ALCP PROJECTS	104,273,949	3,023,870	26,194,639	26,823,913	63,009,542	27,574,668	43,575,025	187,177,787	294,475,606
PARTNERSHIP SUPPORT	5,512,027	2,572,000	2,045,000	1,520,000	1,520,000	1,520,000	1,520,000	8,125,000	16,209,027
PAVEMENT CONST/PRESERVATION	1,299,079	3,326,953	11,384,319	17,272,446	16,054,253	16,531,709	18,742,990	79,985,717	84,611,749
RIGHT-OF-WAY	2,289,184	116,838	250,000	100,000	100,000	100,000	100,000	650,000	3,056,022
SAFETY PROJECTS	4,853,802	1,943,967	18,585,000	19,001,000	18,360,000	4,325,000	-	60,271,000	67,068,769
TRAFFIC IMPROVEMENTS	1,555,574	2,365,189	8,056,118	3,709,711	1,409,264	10,584,815	10,220,416	33,980,324	37,901,087
TOTAL FUND 234	\$ 133,233,534	\$ 24,919,369	\$ 100,221,196	\$ 95,355,196	\$ 120,767,465	\$ 99,596,578	\$ 101,264,482	\$ 517,204,917	\$ 675,357,820

422 INTERGOVERNMENTAL CAP PROJ	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
MARICOPA REGIONAL TRAIL SYSTEM	\$ 996,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 996,937
VULTURE MOUNTAIN STUDY	50,001	6,000	123,300	-	-	-	-	123,300	179,301
TOTAL FUND 422	\$ 1,046,938	\$ 6,000	\$ 123,300	\$ -	\$ -	\$ -	\$ -	\$ 123,300	\$ 1,176,238

440 COUNTY IMPROVEMENT FUND	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
COMPUTER AIDED MASS APPRAISAL	\$ 3,395,938	\$ 5,923,921	\$ 7,677,886	\$ 7,197,847	\$ -	\$ -	\$ -	\$ 14,875,733	\$ 24,195,592
COUNTY TELEPHONE SYSTEM	6,031,774	5,455,993	5,392,330	-	-	-	-	5,392,330	16,880,097
ENTERPRISE DATA CENTER	11,694,968	3,165,783	4,983,247	-	-	-	-	4,983,247	19,843,998
ENTERPRISE RESOURCE PLANNING SYS	7,374,115	10,531,317	6,453,753	-	-	-	-	6,453,753	24,359,185
INFRASTRUCTURE REFRESH PHASE 1	6,151,879	1,300,000	73,586	-	-	-	-	73,586	7,525,465
INFRASTRUCTURE REFRESH PHASE 2	17,350,227	5,411,192	4,558,781	-	-	-	-	4,558,781	27,320,200
JAIL MGMT INFORMATION SYSTEM	730,252	4,520,745	8,893,241	5,608,676	4,275,543	19,117	-	18,796,577	24,047,574
JAIL KITCHEN EQUIPMENT	-	-	300,000	-	-	-	-	300,000	300,000
JAIL SECURITY SYSTEM UPGRADE	4,109,778	1,680,903	2,663,250	-	-	-	-	2,663,250	8,453,931
MADISON STREET JAIL ADAPTATION	-	-	17,600,000	91,100,000	7,300,000	-	-	116,000,000	116,000,000
PUBLIC SAFETY RADIO SYSTEM	9,632,227	26,045,818	35,241,579	9,243,768	14,839,080	-	-	59,324,427	95,002,472
SOUTHWEST JUSTICE COURTS	1,349,458	7,500,000	21,150,541	-	-	-	-	21,150,541	29,999,999
TOTAL PROJECTS 440	\$ 67,820,616	\$ 71,535,672	\$ 114,988,194	\$ 113,150,291	\$ 26,414,623	\$ 19,117	\$ -	\$ 254,572,225	\$ 393,928,513

445 GENERAL FUND CTY IMPROV	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
ADULT PROBATION-BLACK CANYON FAC	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
ADULT PROBATION-SOUTHPORT FAC	-	-	3,000,000	-	-	-	-	3,000,000	3,000,000
BUCKEYE HILLS RANGE ELECTRIC	-	-	1,751,294	-	-	-	-	1,751,294	1,751,294
CHAMBERS BUILDING	36,591	2,324,818	1,590,787	-	-	-	-	1,590,787	3,952,196
EAST COURT IMPROVEMENTS	9,760,695	2,644,671	7,000,000	-	-	-	-	7,000,000	19,405,366
MARICOPA REGIONAL TRAIL SYSTEM	3,626,930	496,586	532,889	343,595	-	-	-	876,484	5,000,000
SHERIFF HQ PROJECT	32,647,131	12,185	452,148	-	-	-	-	452,148	33,111,464
SOUTHWEST JUSTICE COURTS	620,246	-	-	-	-	-	-	-	620,246
VULTURE MOUNTAIN	57,249	-	217,751	-	-	-	-	217,751	275,000
WEST COURT IMPROVEMENTS	-	559,182	385,000	-	-	-	-	385,000	944,182
TOTAL PROJECTS 445	\$ 46,748,842	\$ 6,037,442	\$ 17,929,869	\$ 343,595	\$ -	\$ -	\$ -	\$ 18,273,464	\$ 71,059,748
PROJECT RESERVE 445	\$ -	\$ -	\$ 377,978	\$ -	\$ -	\$ -	\$ 200,284,061	\$ 200,662,039	\$ 200,662,039
TOTAL FUND 445	\$ 46,748,842	\$ 6,037,442	\$ 18,307,847	\$ 343,595	\$ -	\$ -	\$ 200,284,061	\$ 218,935,503	\$ 271,721,787

455 DETENTION CAPITAL PROJECTS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
4TH AVENUE JAIL	\$ 1,262,780	\$ 275,000	\$ 1,043,717	\$ -	\$ -	\$ -	\$ -	\$ 1,043,717	\$ 2,581,497
INTAKE TRANSFER RELEASE JAIL	-	4,000,000	31,000,000	103,000,000	47,000,000	-	-	181,000,000	185,000,000
LOWER BUCKEYE JAIL	1,239,147	275,000	1,571,750	-	-	-	-	1,571,750	3,085,897
SHERIFF HQ PROJECT	30,000,000	-	-	-	-	-	-	-	30,000,000
TOTAL PROJECTS 455	\$ 32,501,927	\$ 4,550,000	\$ 33,615,467	\$ 103,000,000	\$ 47,000,000	\$ -	\$ -	\$ 183,615,467	\$ 220,667,394
PROJECT RESERVE 455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,604,348	\$ 46,604,348	\$ 46,604,348
TOTAL FUND 455	\$ 32,501,927	\$ 4,550,000	\$ 33,615,467	\$ 103,000,000	\$ 47,000,000	\$ -	\$ 46,604,348	\$ 230,219,815	\$ 267,271,742

FY 2017 CIP Budget (continued)

460 TECHNOLOGY CAP IMPROVEMENT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
BIX ROOM BYTE INFO EXCHANGE	\$ 430,743	\$ 1,283,438	\$ 2,785,275	\$ -	\$ -	\$ -	\$ -	\$ 2,785,275	\$ 4,499,456
COMPUTER AIDED MASS APPRAISAL	692,132	-	-	-	-	-	-	-	692,132
COUNTY TELEPHONE SYSTEM	12,206,108	-	-	-	-	-	-	-	12,206,108
ENTERPRISE DATA CENTER	25,493,530	-	-	-	-	-	-	-	25,493,530
ENTERPRISE RESOURCE PLANNING SYS	4,132,672	-	-	-	-	-	-	-	4,132,672
INFRASTRUCTURE REFRESH PHASE 1	4,733,947	-	-	-	-	-	-	-	4,733,947
INFRASTRUCTURE REFRESH PHASE 2	32,860,064	-	-	-	-	-	-	-	32,860,064
PUBLIC SAFETY RADIO SYSTEM	36,348,759	-	-	-	-	-	-	-	36,348,759
REFRESH REMOTE SITES PHASE 3	-	-	2,452,744	-	-	-	-	2,452,744	2,452,744
TREASURER TECH SYSTEM UPGRADE	803,102	755,434	-	-	-	-	-	-	1,558,535
TOTAL PROJECTS 460	\$ 117,701,057	\$ 2,038,872	\$ 5,238,019	\$ -	\$ -	\$ -	\$ -	\$ 5,238,019	\$ 124,977,947
PROJECT RESERVE 460	\$ -	\$ 3,005,149	\$ 18,751,162	\$ 10,662,456	\$ 1,610,298	\$ -	\$ -	\$ 31,023,916	\$ 34,029,065
TOTAL FUND 460	\$ 117,701,057	\$ 5,044,021	\$ 23,989,181	\$ 10,662,456	\$ 1,610,298	\$ -	\$ -	\$ 36,261,935	\$ 159,007,012

461 DETENTION TECH CAP IMPROVEMENT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
CHS ELECTRONIC HEALTH RECORDS	\$ 5,643,415	\$ 1,707,859	\$ 887,527	\$ -	\$ -	\$ -	\$ -	\$ 887,527	\$ 8,238,801
JAIL MGMT INFORMATION SYSTEM	1,070,367	-	-	-	-	-	-	-	1,070,367
JAIL SECURITY SYSTEM UPGRADE	22,246,075	-	-	-	-	-	-	-	22,246,075
TOTAL FUND 461	\$ 28,959,857	\$ 1,707,859	\$ 887,527	\$ -	\$ -	\$ -	\$ -	\$ 887,527	\$ 31,555,243

The following schedule includes projects funded from multiple funds that are listed in the above schedules.

MULTIPLE FUNDED CAPITAL PROJECTS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
COMPUTER AIDED MASS APPRAISAL	\$ 4,088,070	\$ 5,923,921	\$ 7,677,886	7,197,847	-	-	\$ -	14,875,733	\$ 24,887,724
COUNTY TELEPHONE SYSTEM	18,237,882	5,455,993	5,392,330	-	-	-	-	5,392,330	29,086,205
ENTERPRISE DATA CENTER	37,188,498	3,165,783	4,983,247	-	-	-	-	4,983,247	45,337,528
ENTERPRISE RESOURCE PLANNING SYS	11,506,787	10,531,317	6,453,753	-	-	-	-	6,453,753	28,491,857
INFRASTRUCTURE REFRESH PHASE 1	10,885,826	1,300,000	73,586	-	-	-	-	73,586	12,259,412
INFRASTRUCTURE REFRESH PHASE 2	50,210,291	5,411,192	4,558,781	-	-	-	-	4,558,781	60,180,264
JAIL MGMT INFORMATION SYSTEM	1,800,619	4,520,745	8,893,241	5,608,676	4,275,543	19,117	-	18,796,577	25,117,941
JAIL SECURITY SYSTEM UPGRADE	26,355,853	1,680,903	2,663,250	-	-	-	-	2,663,250	30,700,006
MARICOPA REGIONAL TRAIL SYSTEM	4,623,867	496,586	532,889	343,595	-	-	-	876,484	5,996,937
PUBLIC SAFETY RADIO SYSTEM	45,980,986	26,045,818	35,241,579	9,243,768	14,839,080	-	-	59,324,427	131,351,231
SOUTHWEST JUSTICE COURTS	1,969,704	7,500,000	21,150,541	-	-	-	-	21,150,541	30,620,245
TOTAL PROJECTS 440	\$ 212,848,383	\$ 72,032,258	\$ 97,621,083	\$ 22,393,886	\$ 19,114,623	\$ 19,117	\$ -	\$ 139,148,709	\$ 424,029,350

Operating Budget Impacts

A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate capital improvements upon completion or acquisition. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security, and other costs associated with additional acreage, mileage, or space.

Future operating costs related to new capital improvements or acquisitions through the CIP are carefully considered before project commitments are made. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the partnering department such as Facilities Management and Enterprise Technology. Estimated operating costs, as well as anticipated savings in lease costs and operating costs are factored into the County's ten-year financial forecast.

Operating costs vary for each project. Thus, the operating cost for each project can be found in the project detail.

Facility Project Detail

Adult Probation – Black Canyon Facility Expansion

Project Location: 2445 West Indianola Avenue – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): Adult Probation
Scheduled Completion Date: June 2017

Project Purpose Statement

Safe Communities

A Master Plan was conducted in 2015 for Adult Probation. The Master Plan revealed the existing building has deficient space for current operations and staff. This includes deficient space for interview rooms, security/lobby, workstations, and parking. The Adult Probation Black Canyon Facility Expansion project provides appropriate space for these operations and staff.

Project Description

The Adult Probation Black Canyon Facility Expansion project consists of the construction of a new 10,000 square feet single-story expansion adjoining the existing building on the west side and 40 new parking spaces.

Funding/Cost Summary

ADULT PROBATION BLACK CANYON	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Project Total	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Operating Cost Summary

Operating costs have not yet been determined for this project.

Adult Probation – Southport Facility Expansion

Project Location: 3535 South 7th Street – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): Adult Probation
Scheduled Completion Date: June 2017

Project Purpose Statement

**Safe
Communities**

A Master Plan was conducted in 2015 for Adult Probation. The Master Plan revealed the existing building has deficient space for current operations and staff. This includes deficient space for interview rooms, security/lobby, and workstations. The Adult Probation Southport Facility Expansion project provides appropriate space for these operations and staff.

Project Description

The Adult Probation - Southport project consists of the construction of a new 10,000 square feet single-story expansion adjoining the existing building on the east side.

Funding/Cost Summary

ADULT PROBATION SOUTHPORT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Project Total	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Operating Cost Summary

Operating costs have not yet been determined for this project.

Buckeye Hills Shooting Range Electric Project

Project Location: 26900 West Buckeye Hills Drive – Buckeye
County District: 5
Managing Department: Facilities Management
Project Partner(s): MCSO & Maricopa County Parks & Recreation
Scheduled Completion Date: June 2017

Project Purpose Statement

Safe Communities

The Buckeye Hills Shooting Range Complex has been in operation since January 2008 and consists of two separate Shooting Range facilities. The MCSO Law Enforcement Shooting Range is restricted to Sheriff's Office personnel and is operational around the clock. This facility is used for sniper and handgun certification, SWAT Teams, and bomb squad demolition training. The Parks and Recreation Shooting Range is a public range used for recreational shooting, training/certification classes, and retail sales. Both facilities were originally powered by off-grid photovoltaic systems which are now inoperative due to damaged inverters. These inverters are proprietary equipment and the manufacturer is no longer in business. Technical support is non-existent and Facilities Management is now forced to provide power to both facilities using diesel generators. The annual operating cost for producing diesel generated power is \$350,000. Installing commercial electric utilities will greatly increase reliability, reduce facility closures due to power outages, and minimize maintenance and repair costs of the electrical system. A simple payback analysis shows a return on investment of 5 years.

Project Description

The Buckeye Hills Shooting Range Electric Project consists of extending APS electric utilities to the Buckeye Hills Shooting Range Complex. The Complex is located in the Buckeye Hills Regional Park located west of Hwy 85 between Buckeye and Gila Bend, AZ. The project will bring permanent electric utilities to both Shooting Ranges eliminating the use of expensive, unreliable diesel generated power.

Funding/Cost Summary

BUCKEYE HILLS RANGE ELECTRIC	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ -	\$ 1,751,294	\$ -	\$ -	\$ -	\$ -	\$ 1,751,294	\$ 1,751,294
Project Total	\$ -	\$ -	\$ 1,751,294	\$ -	\$ -	\$ -	\$ -	\$ 1,751,294	\$ 1,751,294

Operating Cost Summary

Operating costs have not yet been determined for this project.

Chambers Building Remodel - Phase 3

Project Location: 301 South 4th Avenue – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2017

Project Purpose Statement

Government Operations

The purpose of the Chambers building remodel phase three is to restore the exterior of the historic Chambers Transfer & Storage Company building and interior remodeling which houses the Office of Enterprise Technology. This phase of the remodel is necessary to eliminate the potential for water intrusion which can cause damage to the interior of the building. This phase will also renovate the third floor to create a more efficient and operationally effective use of the floor. Built in 1923, the Chambers Transfer & Storage Company building is registered with the Phoenix Historic Property Register and the National Register of Historic Places.

Project Description

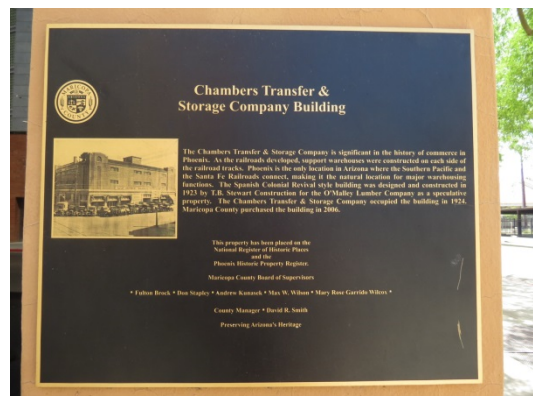
The Chambers Building remodel phase three consists of a renovation to the third floor of the building as well as revitalization of the north, south, and east exterior elevations of the building, including masonry repair and restoration of the exterior facades and windows for protection from weather. Renovations of the basement, first floor, and second floor have been completed as well as revitalization of the south exterior elevation of the building. Phase three would complete the remodel of the entire building.

Funding/Cost Summary

CHAMBERS BUILDING REMODEL	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 36,591	\$ 2,324,818	\$ 1,590,787	\$ -	\$ -	\$ -	\$ -	\$ 1,590,787	\$ 3,952,196
Project Total	\$ 36,591	\$ 2,324,818	\$ 1,590,787	\$ -	\$ -	\$ -	\$ -	\$ 1,590,787	\$ 3,952,196

Operating Cost Summary

The Chambers Building Remodel Phase 3 consists of improvements to existing space and will not have any additional operational impact to the Facilities Operations and Maintenance budget. Funding is already included in the Enterprise Technology operating budget for the staff that will occupy this space.



East Court Building Improvements

Project Location: 101 West Jefferson Street – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2017

Project Purpose Statement

Government Operations

Maricopa County completed a comprehensive Courts Master Plan in FY 2014, which identified the current and future needs of the County's Court system. The Courts Master Plan identified that the addition of four Superior Court rooms to the 9th floor would be the most cost effective way to process the backlog of dependency court cases as mandated by the State of Arizona. The new court rooms allow the caseloads that are now handled in the Old Courthouse to move to more efficient facilities. The Master Plan further recognizes that the added state-of-the-art court rooms will provide flexibility to meeting other court room demands for normal growth in civil cases when dependency cases decline as the backlog is reduced and the future Superior Courts (not yet identified and funded in the CIP) at the Southwest Justice Center takes a significant dependency case load.

Project Description

The East Court Building Improvement Project will consist of the construction of four new Superior Court rooms on the 9th floor.

Funding/Cost Summary

EAST COURT IMPROVEMENTS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 9,760,695	\$ 2,644,671	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 19,405,366
Project Total	\$ 9,760,695	\$ 2,644,671	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 19,405,366

Operating Cost Summary

The addition of four new court rooms will not have any additional operational impact to the Facilities Operations and Maintenance budget. Funding is already included in the operating budget for the staff that will occupy this space.



Fourth Avenue Jail Projects

Project Location: 201 S. Fourth Avenue – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): Sheriff's Office
Scheduled Completion Date: June 2016

Project Purpose Statement

**Safe
Communities**

The Cell Door Release Improvements at the Fourth Avenue Jail are necessary to create safe and secure cells for an increasing number of inmates transitioning from wanting to cause harm to themselves back to standard classified housing, and while still under mental health care. In addition, in the event of a failure of the automated pneumatic release systems or the electronic control systems, the current cell locking devices require a manual release procedure that cannot be completed by jail security staff in a safe and timely manner.

Project Description

The Fourth Avenue Jail Project includes improving the emergency door release system for cell doors throughout the jail by fabricating and installing a new manual lock device for approximately 2,400 cell doors. Funding continues this project which began in FY 2014.

Funding/Cost Summary

CELL DOOR RELEASE FAJ	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 1,262,780	\$ 275,000	\$ 1,043,717	\$ -	\$ -	\$ -	\$ -	\$ 1,043,717	\$ 2,581,497
Project Total	\$ 1,262,780	\$ 275,000	\$ 1,043,717	\$ -	\$ -	\$ -	\$ -	\$ 1,043,717	\$ 2,581,497

Operating Cost Summary

Not Applicable.



Intake Transfer and Release Jail

Project Location: 3000 West Lower Buckeye Road – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): Sheriff's Office
Scheduled Completion Date: June 2019

Project Purpose Statement

**Safe
Communities**

The Intake, Transfer, and Release Jail Project will provide additional beds and reduce the time to process intakes currently being experienced at the 4th Avenue Jail. The project is expected to reduce transportation costs and eliminate the high cost of maintaining the existing Durango Jail. The project is consistent with the Jail Master Plan completed in 2014.

Project Description

The Intake, Transfer, and Release Jail Facility (ITR) includes the construction of a new jail and partial demolition of the old Durango Jail Facility at the Durango Campus. The facility will improve intake requirements and meet Court mandated times. The facility also offers a flexible open plan that serves short-term needs of the intake process without additional transfers and relocations that add time and cost to processing. The facility also serves the needs of pre-sentencing.

Funding/Cost Summary

INTAKE TRANSFER RELEASE JAIL	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ -	\$ 4,000,000	\$ 31,000,000	\$ 103,000,000	\$ 47,000,000	\$ -	\$ -	\$ 181,000,000	\$ 185,000,000
Project Total	\$ -	\$ 4,000,000	\$ 31,000,000	\$ 103,000,000	\$ 47,000,000	\$ -	\$ -	\$ 181,000,000	\$ 185,000,000

Operating Cost Summary

Operating costs have not been determined. The Sheriff's Office has determined that the staffing/personnel costs will be cost neutral to the County.

Jail Kitchen Equipment

Project Location: Durango Campus
Managing Department: Maricopa County Sheriff's Office
Project/Community Partner(s): None
Scheduled Completion Date: June 2017

Project Purpose Statement

Safe Communities

The bakery has only one dough molder and one dough mixer and they have started breaking down due to age and stress fractures on some major components. The cost to replace these major components is very expensive and lead time is usually at 2-3 weeks. As parts are not readily available locally/domestically down time would be significant. Every day that these machines are down, 15-20,000 rolls are not made.

Project Description

Replace Dough Molder and Mixer that have past their useful life expectancy.

Funding/Cost Summary

JAIL KITCHEN EQUIPMENT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
Project Total	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000

Operating Cost Summary

Not Applicable.

Lower Buckeye Jail Projects

Project Location: 3250 W. Lower Buckeye Rd. – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): Sheriff's Office
Scheduled Completion Date: June 2016

Project Purpose Statement

**Safe
Communities**

The Cell Door Release Improvements at the Lower Buckeye Jail are necessary to create safe and secure cells for an increasing number of inmates transitioning from wanting to cause harm to themselves back to standard classified housing, and while still under mental health care. In addition, in the event of a failure of the automated pneumatic release systems or the electronic control systems, the current cell locking devices require a manual release procedure that cannot be completed by jail security staff in a safe and timely manner.

Project Description

The Lower Buckeye Jail Project will include improving the emergency door release system for cell doors throughout the jail by fabricating and installing a new manual lock device for approximately 2,400 cell doors. Funding continues this project which began in FY 2014.

Funding/Cost Summary

CELL DOOR RELEASE LBJ	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 1,239,147	\$ 275,000	\$ 1,571,750	\$ -	\$ -	\$ -	\$ -	\$ 1,571,750	\$ 3,085,897
Project Total	\$ 1,239,147	\$ 275,000	\$ 1,571,750	\$ -	\$ -	\$ -	\$ -	\$ 1,571,750	\$ 3,085,897

Operating Cost Summary

Not applicable



Madison Street Jail Adaptive Reuse

Project Location: 225 West Madison Street – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2019

Project Purpose Statement

**Safe
Communities**

The Madison Street Jail Adaptive Reuse Project will consist of the demolition and conversion of detention cells into perimeter offices with administrative open office areas in the inner core. The proposed infrastructure would be a build out of 278,775 square feet of office improvements.

Project Description

A feasibility study was completed on the Madison Street Jail in 2016. The Madison Street jail was constructed in 1984 and abandoned as a jail facility in 2004. The building is located adjacent to all of the downtown Superior Court facilities as well as the Fourth Avenue Jail. The goal of repurposing the vacated detention facility into an office building is to reduce the amount of space the County's leases for departmental operations.

Funding/Cost Summary

MADISON STREET JAIL ADAP PHASE	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ -	\$ -	\$ 17,600,000	\$ 91,100,000	\$ 7,300,000	\$ -	\$ -	\$ 116,000,000	\$ 116,000,000
Project Total	\$ -	\$ -	\$ 17,600,000	\$ 91,100,000	\$ 7,300,000	\$ -	\$ -	\$ 116,000,000	\$ 116,000,000

Operating Cost Summary

Operating costs have not yet been determined for this project.

Maricopa Regional Trail System

Project Location: Various
County Districts: All
Managing Department: Parks & Recreation
Project Partner(s): Maricopa Trail & Park Foundation
Scheduled Completion Date: Estimated June 2018

Project Purpose Statement

Regional Services

The purpose of the Maricopa Trail project is to provide an accessible outdoor recreational experience for the people who live and work locally, so they may travel along the trail as a pathway to the Parks. In addition it will provide open space corridors to protect natural and cultural resources from commercial development. The Maricopa Trail program will design and build a regional trail to connect the Maricopa County Parks with a shared use, non-motorized linear park experience. It will link communities and assist them in becoming more livable by creating open space corridors to protect natural and cultural resources. It will provide enhanced health, educational, multimodal travel, tourism and recreational opportunities for residents and visitors.

Project Description

The Maricopa County Regional Trail System Plan was adopted by the Board of Supervisors in 2004. In 2007, 8.8 miles of trail was built to link Spur Cross Ranch Conservation Area and Cave Creek Regional Park. Another 8 miles of trail was built in the area east of Anthem along Rodger Creek to connect to Cave Creek Park in 2008. In 2009, the County continued to build trails connecting Lake Pleasant to Anthem at Interstate 17. Parks completed the trail connecting Lake Pleasant to Anthem at Interstate 17 and also built trailheads at Lake Pleasant, 7th Street and Linda Lane, and on the Flood Control District McMicken Dam in 2011. Parks also built one mile of trail on the west end of South Mountain Park. In 2012, Parks provided a connection from White Tank Mountain Park to McMicken Dam and outfall components connecting Queen Creek and Sonoqui Wash. In 2013, Parks completed 12.4 miles of trail in Tempe and the Town of Guadalupe. Parks also began work with the US Corps of Engineers to design a trailhead at Tres Rios and 115th Avenue. In 2014, Parks completed an additional 12 miles of trail and completed a total of 221.5 miles by the end of FY 2015. At the conclusion of FY 2016, Parks anticipates another 13.1 miles of new trail will be added, primarily in the areas between Happy Valley Road to Lake Pleasant (Segment 12) and Gila River to White Tank (Segment 35), bringing the completed trail miles to 234.6.

Funding/Cost Summary

MARICOPA REGIONAL TRAIL SYSTEM	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
422 - INTERGOVERNMENTAL CAP PROJ	\$ 996,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 996,937
445 - GENERAL FUND CTY IMPROV	3,626,930	496,586	532,889	343,595	-	-	-	876,484	5,000,000
Project Total	\$ 4,623,867	\$ 496,586	\$ 532,889	\$ 343,595	\$ -	\$ -	\$ -	\$ 876,484	\$ 5,996,937

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ 168,555	\$ 172,767	\$ 177,085
Supplies Expenses	-	-	7,500.00	7,658.00	7,819.00
Services Expenses	-	-	137,500.00	38,288.00	29,092.00
Capital Expenses	-	-	60,000.00	-	61,260.00
Total	\$ -	\$ -	\$ 373,555	\$ 218,713	\$ 275,256

Sheriff's Headquarters Project

Project Location: 550 West Jackson Street – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: November 2014

Project Purpose Statement

Safe Communities

The purpose of constructing this facility is to relocate 326 staff from six locations, and equipment from one other location. Maricopa County Sheriff's Office staff include: Command staff, internal affairs, employee compliance, 911 emergency operations center, MCSO telecommunications, human resources, finance and procurement, OSHA, MCSO IT, CAD/RMS Staff and jail intelligence, and inmate phone monitoring.

Project Description

The project was completed on November 13, 2014 and provides a newly constructed facility of approximately 121,000 square feet to house the operations of the Maricopa County Sheriff's Executive Headquarters as well as new space for the Emergency 911 Call Center and MCSO Communications Operations. Final closeout of the project continues with resolution of outstanding legal issues.

Funding/Cost Summary

SHERIFF HQ PROJECT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 32,647,131	\$ 12,185	\$ 452,148	\$ -	\$ -	\$ -	\$ -	452,148	\$ 33,111,464
455 - DETENTION CAPITAL PROJECTS	30,000,000	-	-	-	-	-	-	-	30,000,000
Project Total	\$ 62,647,131	\$ 12,185	\$ 452,148	\$ -	\$ -	\$ -	\$ -	452,148	\$ 63,111,464

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses - O&M	\$ 156,192	\$ 159,316	\$ 162,502	\$ 165,752	\$ 169,067
Supplies Expenses	-	-	-	-	-
Services Expenses	2,331,186	2,382,870	2,436,601	2,582,032	2,633,673
Capital Expenses	-	-	-	-	-
Total	\$2,487,378	\$ 2,542,186	\$2,599,103	\$2,747,784	\$2,802,740



North end of MCSO Headquarters.



MCSO Headquarters front entrance.

Southwest Justice Courts

Project Location: Avondale
County District: 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: March 2017

Project Purpose Statement

**Safe
Communities**

The purpose of the Southwest Justice Courts project is to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts in one central location. By doing so, the County will save money and reduce the amount of leased space the County currently has. In addition, Maricopa County residents in the western portion of the County will have a centralized location for Justice Court Services.

Project Description

The project consists of the design and construction of the Maricopa County Southwest Justice Courts. The project will provide architectural design, civil engineering, soil testing, and the construction of a single story 67,000 square foot facility to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts, as well as providing space for a future precinct.

Funding/Cost Summary

SOUTHWEST JUSTICE COURTS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 1,349,458	\$ 7,500,000	\$ 21,150,541	\$ -	\$ -	\$ -	\$ -	\$ 21,150,541	\$ 29,999,999
445 - GENERAL FUND CTY IMPROV	620,246	-	-	-	-	-	-	-	620,246
Project Total	\$ 1,969,704	\$ 7,500,000	\$ 21,150,541	\$ -	\$ -	\$ -	\$ -	\$ 21,150,541	\$ 30,620,245

Operating Cost Summary

Operating costs have yet to be determined.



Vulture Mountain Study

Project Location: Wickenburg
County District: 4
Managing Department: Parks & Recreation
Project Partner(s): Bureau of Land Management
Scheduled Completion Date: To Be Determined

Project Purpose Statement

Regional Services

The purpose of the Vulture Mountain Cooperative Recreation Area project is to move forward with acquiring and managing the area as a county-managed park for both residents and visitors so they will have natural open space preserved into the future. The area is currently being managed under BLM's multiple use philosophy which allows, mining, cattle grazing, off-highway vehicle use and a wide variety of other recreational uses in a relatively unsupervised manner. As the County continues to grow in and around the Wickenburg area, more active management will be required to preserve the integrity of the area. Protecting the area as a County-managed recreation area will allow for greater management of the site resulting in more controlled use of the area and greater visitor and resident satisfaction. Maricopa County Parks and BLM have been working with the Town of Wickenburg to assure quality of life and economic benefits provided by the area will be enhanced through park development and management, while preserving the unique western flavor of the community.

Project Description

In January 2012, the Board of Supervisors approved Maricopa County Parks and Recreation's (Parks) Vulture Mountain's Cooperative Recreation Area Master Plan. This is a multi-year and phased response to the public's desire for additional access to park lands. When complete, this will add approximately 71,000 acres to the MCPRD system. Phase one of the plan calls for the Department to take over management and operation of the Hassayampa River Preserve.

Funding/Cost Summary

VULTURE MOUNTAIN	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
422 - INTERGOVERNMENTAL CAP PROJ	\$ 50,001	\$ 6,000	\$ 123,300	\$ -	\$ -	\$ -	\$ -	\$ 123,300	\$ 179,301
445 - GENERAL FUND CTY IMPROV	57,249	-	217,751	-	-	-	-	217,751	275,000
Project Total	\$ 107,250	\$ 6,000	\$ 341,051	\$ -	\$ -	\$ -	\$ -	\$ 341,051	\$ 454,301

Operating Cost Summary

This phase of the project consists of a study to gather information for park development. Operational impacts cannot be determined until the project moves forward.

West Court Building Improvements

Project Location: 111 South 3rd Avenue – Phoenix
County District: 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: July 2016

Project Purpose Statement

Government Operations

During the demolition of the East Court floors 6-9 project performed in 2012, it was discovered that the return air shaft contained asbestos. Based upon these findings and knowing that the West Court was built at the same time, a survey was performed on the West Court return air shaft. It was also found to contain asbestos. The West Court Shaft Abatement Project is necessary to eliminate public and employee environmental and health concerns.

Project Description

The West Court Building Improvements Project consists of the abatement of the entire return air shaft within the West Court Building. This is necessary to eliminate any environmental concerns and to ensure the safety of all tenants within the building.

Funding/Cost Summary

WEST COURT IMPROVEMENTS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ 559,182	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000	\$ 944,182
Project Total	\$ -	\$ 559,182	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000	\$ 944,182

Operating Cost Summary

Not applicable.

Technology Project Detail

BIX Room Byte Info Exchange Project

Project Location: 111 South 3rd Avenue – Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: December 2016

Project Purpose Statement

Government Operations

This infrastructure is critical to the distribution of secure telecommunications, radio frequency, and high speed data services across a vast network of local and remote IT installations. While a data center provides the heart of an organization's server and storage environment, a BIX Room provides the heart of an organization's network connectivity as it is the entrance point for all communications into, out of, and within that organization.

Project Description

The Building Industry Cross-connect (BIX) Room is a technology equipment room located in the lower level of the West Court Building and is the central entrance point for most of the internet, network, and voice communication services that support Maricopa County. Consequently, it is critical for maintaining County communications and business operations. Expected outcomes for this project include resolution to the significant issues outlined in a recently completed comprehensive third-party study of the BIX Room that was conducted by industry experts. This study characterized the BIX Room as a significant operational risk. Therefore, an expected outcome is the remediation of the room's weaknesses as outlined in the study.

Funding/Cost Summary

BIX ROOM BYTE INFO EXCHANGE	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 430,743	\$ 1,283,438	\$ 2,785,275	\$ -	\$ -	\$ -	\$ -	\$ 2,785,275	\$ 4,499,456
Project Total	\$ 430,743	\$ 1,283,438	\$ 2,785,275	\$ -	\$ -	\$ -	\$ -	\$ 2,785,275	\$ 4,499,456

Operating Cost Summary

Not Applicable.

CHS Electronic Health Records

Project Location: System-wide
Managing Department: Correctional Health Services
Project/Community Partner(s): Enterprise Technology
Scheduled Completion Date: June 2017

Project Purpose Statement

**Safe
Communities**

Ancillary products, services, and interfaces will provide: Enhanced quality of care, access and management of data, accuracy of management of data efficiency of processes, compliance with various law suits and accreditation and enhance continuity of care within the jail setting as well as throughout the community.

Project Description

Purchase and implement various ancillary products, services, and interfaces for the Electronic Health Record (EHR) System.

Products include Health Needs Request System, Biometrics, Kiosk's, Vital Machines, and Telemed Video Conferencing.

Interfaces include Scheduled Court Events, Radiology, Pharmaceuticals, ICIJIS, Labs, Continuity of Care Documents (multiple locations), Inmate Fund Canteen System, Biometrics, State Health exchange(s), Police Departments, Re-Entry Programs, Arizona Health Care Cost Containment System (AHCCCS), Maricopa County Adult Probation, and Health Needs Request.

Hardware includes laptops, tablets, and miscellaneous hardware to access the EHR system. As the EHR system increases in size (data) and the SQL servers age, the additional purchase of storage and SQL servers.

Miscellaneous types of services include back scanning documents into the EHR system, enhancements to the EHR system, and electronic faxing from the EHR system to various off-site facilities, ongoing various as necessary.

Funding/Cost Summary

CHS ELECTRONIC HEALTH RECORDS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMENT	\$ 5,643,415	\$ 1,707,859	\$ 887,527	\$ -	\$ -	\$ -	\$ -	\$ 887,527	\$ 8,238,801
Project Total	\$ 5,643,415	\$ 1,707,859	\$ 887,527	\$ -	\$ -	\$ -	\$ -	\$ 887,527	\$ 8,238,801

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ 261,952	\$ 267,191	\$ 267,191	\$ 267,191	\$ 267,191
Supplies Expenses	36,852	37,589	37,589	37,589	37,589
Services Expenses	481,116	240,000	240,000	240,000	240,000
Capital Expenses	987,577	100,000	100,000	100,000	100,000
Total	\$ 1,767,497	\$ 644,780	\$ 644,780	\$ 644,780	\$ 644,780

Computer Aided Mass Appraisal

Project Location: 111 South Third Avenue – Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: June 2018

Project Purpose Statement

Government Operations

The Assessor's current homegrown Computer Aided Mass Appraisal (CAMA) system was built in the early 1990's utilizing client/server architecture with an unsupported Oracle forms front-end (user interface). Incremental changes have been made to the system over the years and the system has mushroomed into many processes and functions that are not supporting the Assessor's Office business functions effectively. Users have to navigate through a multitude of screens to accomplish business functions that would normally take a few clicks. Data integrity issues are prevalent and current data architecture doesn't lend itself to robust integration with other Assessor systems like Marshall & Swift, Apex, etc.

Project Description

The MARS Project is a Windows-based computer-aided mass appraisal (CAMA) software project. The software elements included are designed for real estate valuation including cost and comparison sales, data maintenance, sales analysis, reporting and query, image display, personal property valuation, and income capitalization. This software will be implemented to support the maintenance and enhancement of real and personal property records to effectively administer all laws and regulations for Maricopa County property owners so that all ad valorem property is fairly and equitably valued.

Funding/Cost Summary

COMPUTER AIDED MASS APPRAISAL	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 3,395,938	\$ 5,923,921	\$ 7,677,886	\$ 7,197,847	\$ -	\$ -	\$ -	14,875,733	\$ 24,195,592
460 - TECHNOLOGY CAP IMPROVEMENT	692,132	-	-	-	-	-	-	-	692,132
Project Total	\$ 4,088,070	\$ 5,923,921	\$ 7,677,886	\$ 7,197,847	\$ -	\$ -	\$ -	14,875,733	\$ 24,887,724

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	-	-	613,875	638,400	663,900
Capital Expenses	-	-	-	-	-
Total	\$ -	\$ -	\$ 613,875	\$ 638,400	\$ 663,900

County Telephone System

Project Location: All County Departments/Locations
Managing Department: Enterprise Technology
Project/Community Partner(s): All County IT Groups
Scheduled Completion Date: December 2016

Project Purpose Statement

Government Operations

The purpose of the County Telephone System project is to provide a sustainable and reliable mechanism for citizens to call the County to seek information and conduct business, as well as ensuring County employees have the proper tools to do their jobs. The County's Nortel SL100 system has operated within the County for 15 years and has surpassed end-of-life. The current system components continuously fail, resulting in increasingly prolonged outages to departments and users as support and parts are becoming increasingly scarce.

Project Description

The purpose of the County Telephone System project is to replace the current end-of-life Nortel SL100 phone system county-wide. OET is working with AVAYA to install the new phone system that will include unified communications (UC) and video conferencing services using Voice over Internet Protocol (VoIP) and Session Initiation Protocol (SIP) technologies. During system installation, OET works with each County department to understand their current business needs and to identify opportunities to improve business processes with the new technologies. It is important to note that the VoIP Unified Communications project is dependent on the completion of the County's network infrastructure refresh projects.

Funding/Cost Summary

COUNTY TELEPHONE SYSTEM	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 6,031,774	\$ 5,455,993	\$ 5,392,330	\$ -	\$ -	\$ -	\$ -	\$ 5,392,330	\$ 16,880,097
460 - TECHNOLOGY CAP IMPROVEMENT	12,206,108	-	-	-	-	-	-	-	12,206,108
Project Total	\$ 18,237,882	\$ 5,455,993	\$ 5,392,330	\$ -	\$ -	\$ -	\$ -	\$ 5,392,330	\$ 29,086,205

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	1,400,000	1,428,000	1,456,560	1,485,691	1,515,405
Capital Expenses	-	-	-	-	-
Total	\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,485,691	\$ 1,515,405

Enterprise Data Center

Project Location: Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: December 2017

Project Purpose Statement

Government Operations

Data centers within the County, which are the critical foundation of the County's ability to provide essential IT services to departments and citizens, including public safety departments, do not meet acceptable standards for an enterprise operation of the County's size. Moreover, the current environment creates unacceptable risk of failure and is costly to maintain or improve, as detailed in the Data Center Co-location study commissioned by OET and developed by a nationally recognized vendor.

Project Description

The Data Center is the critical foundation of the County's ability to provide essential IT services to departments and citizens. It is a computer room fundamentally designed to be secure, reliable, and resilient to failures, thus earning the name "data center." Very few IT systems outside of companies like Google are designed to survive a data center outage without significant downtime and data loss; Maricopa County systems are no exception. Many County departmental computer rooms are woefully out of date, exposing the County to significant risk and are uneconomical to maintain or improve. The Data Center Co-location project will allow County departments to move technology into a co-located, dedicated, and purpose built data center as opposed to housing equipment within employee/customer related buildings. The plan also includes the implementation of a robust Optical Network System (ONS) capable of providing fiber network connectivity to the co-located facility. This project will provide a strong foundation for the future of County IT.

Funding/Cost Summary

ENTERPRISE DATA CTNR CT	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 11,694,968	\$ 3,165,783	\$ 4,983,247	\$ -	\$ -	\$ -	\$ -	4,983,247	19,843,998
460 - TECHNOLOGY CAP IMPROVEMENT	25,493,530	-	-	-	-	-	-	-	25,493,530
Project Total	\$ 37,188,498	\$ 3,165,783	\$ 4,983,247	\$ -	\$ -	\$ -	\$ -	4,983,247	45,337,528

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	4,110,000	4,256,130	4,408,936	4,569,348	4,737,852
Capital Expenses	-	-	-	-	-
Total	\$ 4,110,000	\$ 4,256,130	\$ 4,408,936	\$ 4,569,348	\$ 4,737,852

Enterprise Resource Planning System

Project Location: Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): Department of Finance, Office of Management and Budget, and Office of Procurement Services
 Scheduled Completion Date: September 2016

Project Purpose Statement

Government Operations

The County's current budget, financial, and procurement systems are not fully integrated and are a mix of custom developed software and commercial off-the-shelf applications. The new Enterprise Resource Planning (ERP) system will modernize and transform the County's budgeting, financial, and procurement systems, including integration with the existing human resource management system, to improve the timeliness and accuracy of critical information sharing necessary to provide transparency for staff and leadership.

Project Description

The scope of the (ERP) system includes Performance Budgeting, Financials, and Procurement. The system will be implemented in three phases: Envision, Create, and Achieve.

The Envision Phase develops a comprehensive implementation blueprint – determining exactly how the system will be implemented for Maricopa County. CGI and County staff will prototype business requirements using the actual ERP software. Based on prototyping results, CGI will develop a fit-gap analysis and implementation road-map. The Envision Phase started in November 2013 and was completed in July 2014.

The Create Phase includes configuring the ERP software; developing software needed for data conversion, interfaces and reports; and developing training and change management materials. The Create Phase began in July 2014 and will be completed in January 2016.

The Achieve Phase integrates all system components built in the Create Phase and prepares the County for full-scale cut-over and system implementation. Several key activities include user training and acceptance testing. The County will go live on the new ERP system in July 2016. The Achieve Phase will begin in February 2016 and will be completed in September 2016 including post implementation support.

Funding/Cost Summary

ENTERPRISE RES PLANNING SYSTEM	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 7,374,115	\$ 10,531,317	\$ 6,453,753	\$ -	\$ -	\$ -	\$ -	\$ 6,453,753	\$ 24,359,185
460 - TECHNOLOGY CAP IMPROVEMENT	4,132,672	-	-	-	-	-	-	-	4,132,672
Project Total	\$ 11,506,787	\$ 10,531,317	\$ 6,453,753	\$ -	\$ -	\$ -	\$ -	\$ 6,453,753	\$ 28,491,857

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	2,205,013	2,651,261	2,794,241	2,794,241	2,794,291
Capital Expenses	-	-	-	-	-
Total	\$ 2,205,013	\$ 2,651,261	\$ 2,794,241	\$ 2,794,241	\$ 2,794,291

Infrastructure Refresh Phase 1

Project Location: Downtown Locations – Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: December 2016

Project Purpose Statement

Government Operations

The County's current network infrastructure at the Downtown Campus does not meet the Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

The network equipment at the identified sites has reached end-of-life and therefore creates unnecessary risk of failure, which would disrupt County operations at the sites. Inaction would result in: 1) Network outages/downtime and can adversely affect the way customers conduct business; 2) Inability to replace defective parts or broken parts on outdated network equipment; 3) Premature network equipment failure due to inadequate cooling; and 4) Increased maintenance costs due to aged equipment support requirements.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public. The Downtown Zone 2 Refresh project is focused on the Downtown Campus having a Zone 2 presence and is designed to improve network service delivery.

The outcomes for this project include: 1) Cable pathways and conduits that provide the ability to expand the network; 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements; 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services; 4) Comprehensive network gear that is built with redundancy; 5) Secure WiFi services; 6) A network that is architected and supported by industry subject matter experts to operate in an 'always on – always connected' fashion – 24/7; and 7) Improved security of equipment and, more importantly, the data contained within the equipment.

Funding/Cost Summary

PHASE I ZONE 2 DOWNTOWN	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 6,151,879	\$ 1,300,000	\$ 73,586	\$ -	\$ -	\$ -	\$ -	\$ 73,586	\$ 7,525,465
460 - TECHNOLOGY CAP IMPROVEMENT	4,733,947	-	-	-	-	-	-	-	4,733,947
Project Total	\$ 10,885,826	\$ 1,300,000	\$ 73,586	\$ -	\$ -	\$ -	\$ -	\$ 73,586	\$ 12,259,412

Operating Cost Summary

Not Applicable.

Infrastructure Refresh Phase 2

Project Location: Downtown Locations – Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: July 2017

Project Purpose Statement

Government Operations

The County's current network infrastructure at the Durango and Southeast Campus, and Remote Site Locations do not meet the Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public.

The outcomes for this project include: 1) Cable pathways and conduits that provide the ability to expand the network; 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements; 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services; 4) Comprehensive network gear that is built with redundancy, 5) Secure WiFi services; 6) A network that is architected and supported by industry subject matter experts to operate in an 'always on – always connected' fashion – 24/7; and 7) Improved security of equipment and the data contained within the equipment.

Durango Campus: The project is focused on the Durango Campus having a Zone 2 and 3 presence and is designed to improve network service delivery. The project completed the Durango Campus Zone 3 in FY 2015 and will complete the Durango Campus Zone 2 refresh in FY 2016 with continued user migration into FY 2017.

Southeast Regional Facility: The project is focused on the Southeast Regional Facility having a Zone 2 and 3 presence and is designed to improve network service delivery. The project will complete the Durango Campus Zone 2 and 3 refresh in FY 2016 with continued user migration into FY 2017.

Remote Site Locations: Phase I of the project is focused on 41 buildings within the Maricopa County region having a Zone 2 and 3 presence and is designed to improve network service delivery, where the SL100 phone system reside. Phase I was started in FY 2015 and is scheduled to be completed in FY 2016. Phase 2 of the project will focus on locations without the SL100 phone system with the greatest need to be replaced and began in FY 2016 with scheduled completion in FY 2017.

Infrastructure Refresh Phase 2 (Continued)

Funding/Cost Summary

PHASE II ZONE 2 DURANGO		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	4,736,644	\$ 1,000,000	\$ 171,369	\$ -	\$ -	\$ -	\$ -	171,369	\$ 5,908,013
460 - TECHNOLOGY CAP IMPROVEMENT		9,630,827	-	-	-	-	-	-	-	9,630,827
Project Total		\$ 14,367,471	\$ 1,000,000	\$ 171,369	\$ -	\$ -	\$ -	\$ -	171,369	\$ 15,538,840
PHASE II ZONE 2 SOUTHEAST		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	2,308,430	\$ 900,000	\$ 57,985	\$ -	\$ -	\$ -	\$ -	57,985	\$ 3,266,415
460 - TECHNOLOGY CAP IMPROVEMENT		1,800,561	-	-	-	-	-	-	-	1,800,561
Project Total		\$ 4,108,991	\$ 900,000	\$ 57,985	\$ -	\$ -	\$ -	\$ -	57,985	\$ 5,066,976
PHASE II ZONE 2 REMOTE		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	2,036,789	\$ 1,000,000	\$ 87,706	\$ -	\$ -	\$ -	\$ -	87,706	\$ 3,124,495
460 - TECHNOLOGY CAP IMPROVEMENT		65,517	-	-	-	-	-	-	-	65,517
Project Total		\$ 2,102,306	\$ 1,000,000	\$ 87,706	\$ -	\$ -	\$ -	\$ -	87,706	\$ 3,190,012
PHASE II ZONE 3 DURANGO		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	193,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	193,024
460 - TECHNOLOGY CAP IMPROVEMENT		16,547,374	-	-	-	-	-	-	-	16,547,374
Project Total		\$ 16,740,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	16,740,398
PHASE II ZONE 3 SOUTHEAST		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	682,564	\$ 300,000	\$ 26,764	\$ -	\$ -	\$ -	\$ -	26,764	\$ 1,009,328
460 - TECHNOLOGY CAP IMPROVEMENT		4,574,938	-	-	-	-	-	-	-	4,574,938
Project Total		\$ 5,257,502	\$ 300,000	\$ 26,764	\$ -	\$ -	\$ -	\$ -	26,764	\$ 5,584,266
PHASE II ZONE 3 REMOTE		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	7,392,776	\$ 2,150,000	\$ 24,957	\$ -	\$ -	\$ -	\$ -	24,957	\$ 9,567,733
460 - TECHNOLOGY CAP IMPROVEMENT		240,847	-	-	-	-	-	-	-	240,847
Project Total		\$ 7,633,623	\$ 2,150,000	\$ 24,957	\$ -	\$ -	\$ -	\$ -	24,957	\$ 9,808,580
REMOTE SITES NON SL 100		Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$	-	\$ 61,192	\$ 4,190,000	\$ -	\$ -	\$ -	\$ -	4,190,000	\$ 4,251,192
Project Total		\$ -	\$ 61,192	\$ 4,190,000	\$ -	\$ -	\$ -	\$ -	4,190,000	\$ 4,251,192

Operating Cost Summary
Not Applicable.

Jail Management Information System

Project Location: County Jail Facilities – Phoenix
Managing Department: Sheriff's Office
Project/Community Partner(s): None
Scheduled Completion Date: June 2018

Project Purpose Statement

Safe Communities

The purpose of the Jail Management Information System Program is to ensure the accurate and reliable management of the classification and movement of defendants and inmates at the jail facilities so that staff and inmates' activities can be safe and monitored.

Project Description

The Jail Management Information System project was approved by the Board in January 2013. The project funds the design phase and consultant work to allow for the selection of a replacement automation system for the management and classification of in-custody defendants and inmates by the Maricopa County Sheriff's Office.

Funding/Cost Summary

JAIL MGMT INFORMATION SYSTEM	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 730,252	\$ 4,520,745	\$ 8,893,241	\$ 5,608,676	\$ 4,275,543	\$ 19,117	\$ -	\$ 18,796,577	\$ 24,047,574
461 - DETENTION TECH CAP IMPROVEMENT	1,070,367	-	-	-	-	-	-	-	1,070,367
Project Total	\$ 1,800,619	\$ 4,520,745	\$ 8,893,241	\$ 5,608,676	\$ 4,275,543	\$ 19,117	\$ -	\$ 18,796,577	\$ 25,117,941

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	-	50,000	720,651	1,180,916	1,217,727
Capital Expenses	-	-	-	-	-
Total	-	50,000	720,651	1,180,916	1,217,727

Jail Security System Upgrade

Project Location: County Jail Facilities – Phoenix
Managing Department: Facilities Management
Project/Community Partner(s): Sheriff's Office
Scheduled Completion Date: June 2016

Project Purpose Statement

Safe Communities

The existing Jail Security and Surveillance Systems have become technologically outdated and maintenance support and replacement parts are more expensive to purchase or are no longer available. The system is at the end of its normal life cycle and is not able to be supported by the industry causing hardware and software repairs to be difficult. Current jail system technology varies from facility to facility and has the potential to create a training burden when personnel are transferred from one facility to another. The system upgrade will standardize the surveillance and operating systems in all County Jail and related facilities.

Project Description

The Jail Security System Upgrade Project will replace the current video surveillance system that is in place throughout the Maricopa County Jail System. The new Nice Vision Surveillance Recording System will accurately and reliably record 24 hours per day, 7 days per week and store all of its data. The system allows for monitoring of the facilities, inmates, and officers. It will be used to perform inspections of staff to verify that security walks are being conducted in accordance with policy and resolve complaints of misconduct or mistreatment of inmates and staff. The stored data can be used during the course of litigation. Funding continues this project which began in FY 2013.

Funding/Cost Summary

JAIL SECURITY SYSTEM UPGRADE	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 4,109,778	\$ 1,680,903	\$ 2,663,250	\$ -	\$ -	\$ -	\$ -	2,663,250	\$ 8,453,931
461 - DETENTION TECH CAP IMPROVEMEN	22,249,780	(3,705)	-	-	-	-	-	-	22,246,075
Project Total	\$ 26,359,558	\$ 1,677,198	\$ 2,663,250	\$ -	\$ -	\$ -	\$ -	2,663,250	\$ 30,700,006

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	1,274,256	3,152,201	372,038	-	-
Capital Expenses	-	-	-	-	-
Total	\$1,274,256	\$ 3,152,201	\$ 372,038	\$ -	\$ -

Public Safety Radio System

Project Location: Various locations around the County
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: December 2018

Project Purpose Statement

Safe Communities

The County's current Radio System does not meet portable radio coverage requirements and many active components of the system are no longer serviceable by the manufacturer. The proposed system will provide greater interoperability with other Public Safety agencies throughout the region. In addition, the project will also replace all portable and mobile radios on the system today (approximately 7,000) with state-of-the-art open architected radios that will afford greater interoperability by all end-users.

Project Description

The Radio System Project will upgrade and expand the County owned Public Safety Radio infrastructure and upgrade/replace the user mobile and portable radio fleet. The project will replace the current Public Safety Radio System that has been operational since 1995.

Funding/Cost Summary

PUBLIC SAFETY RADIO	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
440 - COUNTY IMPROVEMENT	\$ 9,632,227	\$ 26,045,818	\$ 35,241,579	\$ 9,243,768	\$ 14,839,080	\$ -	\$ -	\$ 59,324,427	\$ 95,002,472
460 - TECHNOLOGY CAP IMPROVEMENT	36,348,759	-	-	-	-	-	-	-	36,348,759
Project Total	\$ 45,980,986	\$ 26,045,818	\$ 35,241,579	\$ 9,243,768	\$ 14,839,080	\$ -	\$ -	\$ 59,324,427	\$ 131,351,231

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	240,928	248,081	255,447	263,033	270,844
Capital Expenses	-	-	-	-	-
Total	\$ 240,928	\$ 248,081	\$ 255,447	\$ 263,033	\$ 270,844



Refresh Remote Sites Phase 3

Project Location: Downtown Locations – Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: July 2017

Project Purpose Statement

Government Operations

The County's current network infrastructure at the Remote Site Locations does not meet the Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public.

The outcomes for this project include: 1) Cable pathways and conduits that provide the ability to expand the network; 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements; 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services; 4) Comprehensive network gear that is built with redundancy, 5) Secure WiFi services; 6) A network that is architected and supported by industry subject matter experts to operate in an 'always on – always connected' fashion – 24/7; and 7) Improved security of equipment and the data contained within the equipment.

Remote Site Locations: Phase 3 of the project will focus on the rest of the locations without the SL100 phone system and is scheduled to begin in FY 2017.

Funding/Cost Summary

REFRESH REMOTE SITES PHASE 3	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ -	\$ -	\$ 2,452,744	\$ -	\$ -	\$ -	\$ -	\$ 2,452,744	\$ 2,452,744
Project Total	\$ -	\$ -	\$ 2,452,744	\$ -	\$ -	\$ -	\$ -	\$ 2,452,744	\$ 2,452,744

Operating Cost Summary

Not Applicable.

Treasurer Technology System Upgrade

Project Location: Phoenix
Managing Department: Maricopa County Treasurer
Project/Community Partner(s): None
Scheduled Completion Date: June 2018

Project Purpose Statement

Government Operations

The Treasurer's current property tax administration, banking, investment management, and accounting systems is based on an outdated, aged technology. The system has been maintained and enhanced by Treasurer's Information Services Division personnel using a combination of older and newer technologies. However, it is difficult to leverage new technologies that facilitate efficiencies and business process reengineering. Additionally, the system is used to meet over 400 statutory requirements of the Treasurer's Office which are complex and require a new system to meet them. The system has been patched and extended countless times over the last two and a half decades in response to changes (i.e. legislative, interfaces, legal compliance, and functional enhancements) and is increasingly difficult to maintain. Further, the system platform based on the OpenVMS operating system is neither mainstream nor common and presents numerous internal and external support challenges. All of these factors render the current Treasurer Information System (TIS) inadequate for continued long-term use both strategically and operationally. The various ad hoc systems created in Excel and Access to address the system's inadequacies further create a myriad of shadow/ancillary systems that complicate the user's ability to receive, record, safeguard, invest and disburse cash. Maintaining these ancillary systems, as well as relying on numerous databases and spreadsheets, requires a substantial amount of the staff's time and loss of efficiency. A new system is required to ensure the Treasurer's Office continues to meet its statutory obligations, can continue to serve taxpayers and the numerous stakeholders, and modernize and transform its principal duties of receiving, recording, safeguarding, investing, and disbursing cash. Finally, the management of up to \$10.5 billion could be at risk if we do not proceed to replace the outdated system.

Project Description

The Treasurer's Office is seeking a system/solution to replace the TIS, a 26-year old system written primarily in COBOL and based on Oracle's Rdb database system. The Treasurer's Office utilizes the current TIS in carrying out responsibilities to manage cash for County departments, school districts, and special districts in serving as the ex officio tax collector and collector of property taxes for distribution to the State, County, cities/towns, community college districts, school districts and special districts. The system is the critical component allowing the Treasurer's Office to fulfill its principal duties of receiving, recording, safeguarding, investing, and disbursing cash of these entities.

The objectives of the replacement are to:

- Replace the existing TIS system and incorporate the functionality of the various ancillary systems that were developed to address deficiencies as appropriate;

- Enhance the existing TIS functionality by making the existing capabilities more user-friendly and ensuring the replacement TIS is flexible enough to facilitate receiving, recording, safeguarding, investing, and disbursing cash as future statutory, regulatory and business requirements evolve;
- Convert data from existing TIS and ancillary systems to the replacement TIS;
- Train users and system administrators on the use and maintenance of the replacement TIS; and
- Obtain a stable, secure, scalable, maintainable and flexible solution that can accommodate growth and facilitate modifications necessary to meet changes in programs and mandates.

Funding/Cost Summary

TREASURER TECH SYSTEM UPGRADE	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 803,102	\$ 755,434	- \$	- \$	- \$	- \$	- \$	- \$	1,558,536
Project Total	\$ 803,102	\$ 755,434	- \$	- \$	- \$	- \$	- \$	- \$	1,558,536

Operating Cost Summary

Operating costs have yet to be determined.

Transportation Project Detail

Bridge Preservation

Managing Department: Transportation

Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Rittenhouse Bridge at Queen Creek Wash	1	2 nd Qtr FY 2020

Purpose Statement:

The purpose of the Bridge Preservation project is to construct new bridges and box culverts and to inspect and repair bridges and box culverts so that commuters experience less travel delay and have a safe commute.

Project Descriptions:

T430 – Rittenhouse Bridge at Queen Creek Wash

Design and construct a new crossing of Rittenhouse Road over Queen Creek Wash along with widening segments of Rittenhouse to match the already widened Rittenhouse Road on the north leg. A total of \$90,000 is budgeted in FY 2017 complete the design and environmental clearance. Construction is tentatively planned to begin in FY 2019.

Funding/Cost Summary

Uses by Project	Previous		Projected		Year 1		Year 2		Year 3		Year 4		Year 5		5-Year		Total	
	Actuals		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY 2021		Total		Project	
T430 - RITTENHOUSE BRIDGE AT QC WASH	\$	457,352	\$	209,152	\$	90,000	\$	260,000	\$	1,105,000	\$	880,000	\$	-	\$	2,335,000	\$	3,001,504
Project Total	\$	457,352	\$	209,152	\$	90,000	\$	260,000	\$	1,105,000	\$	880,000	\$	-	\$	2,335,000	\$	3,001,504

Operating Cost Summary

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

County Arterials

Managing Department: Transportation

Project Partner(s): T251 – Town of Queen Creek

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Deer Valley 117 th Avenue to 109 th Avenue	4	4 th Qtr FY 2020
Riggs Road Ellsworth to Crismon	1	4 th Qtr FY 2019
Riggs Road Hawes to Ellsworth	1	4 th Qtr FY 2017
Riggs Road Power to Hawes	1	4 th Qtr FY 2018
Riggs Road Recker to Power	1	1 st Qtr FY 2018
ARTS – County Arterials	Various	Various

Purpose Statement:

The purpose of the County Arterials project is to construct transportation infrastructure projects for the traveling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

Project Descriptions:

T248 – Deer Valley from 117th Avenue to 109th Avenue

The project will extend Deer Valley Road across the Agua Fria River from 109th Avenue to El Mirage Road. It will connect Williams Road at 117th Avenue to Deer Valley Road at 109th Avenue constructing two bridges, and two miles of a 5-lane new pavement. A total of \$3.9 million is budgeted for FY 2017 to complete design, continue environmental mitigation and move utilities. Construction is planned to begin in FY 2019.

T251 – Riggs Road from Ellsworth to Crismon

The purpose of this project is to build an interim roadway after completing cultural resource data recovery and the interim roadway design. The Town of Queen Creek is contributing \$94,000 to extend the design of the project into Pinal County east of the Riggs Road and Meridian Road intersection and tapering to align with the existing two lane Combs Road. A total of \$4.4 million is budgeted in FY 2017 to complete the data recovery and begin right-of-way acquisition. Construction, which is tentatively planned for FY 2018, is contingent on obtaining a funding partnership with the Town of Queen Creek.

T375 – Riggs Road from Hawes to Ellsworth

This segment of Riggs Road will be expanded to have two travel lanes in each direction, a dual center turning lane, paved shoulders, drainage improvements and alignment improvements. The estimated total cost of the project is \$5.9 million. A total of \$3.1 million is budgeted for FY 2017 to complete design and relocate utilities. Construction is also tentatively planned for FY 2017.

T406 – Riggs Road from Power to Hawes

This segment of Riggs Road will be expanded to have three travel lanes in each direction, a dual center turning lane, paved shoulders, signal improvements, drainage improvements and alignment improvements. Total cost is estimated to be \$17.7 million. Construction is tentatively planned for FY 2018 with \$3 million budgeted in FY 2017 for right-of-way acquisition and to start utility relocation.

T429 – Riggs Road from Recker to Power

This segment of Riggs Road will be expanded to have two travel lanes in each direction, a dual center turning lane, paved shoulders, drainage improvements and alignment improvements. Construction is tentatively planned to begin in FY 2017 with \$5.5 million budgeted for right-of-way acquisition and utility relocation.

ARTS – County Arterials

Project reserve funding that will be used for new projects and/or change orders for existing projects.

Funding/Cost Summary

Sources by Project	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total	Project
T251 - RIGGS RD ELLSWORTH TO CRISMON	\$ 1,550,358	\$ -	\$ -	\$ 2,033,750	\$ 2,033,750	\$ -	\$ -	\$ 4,067,500	\$ 5,617,858
Project Total	\$ 1,550,358	\$ -	\$ -	\$ 2,033,750	\$ 2,033,750	\$ -	\$ -	\$ 4,067,500	\$ 5,617,858
Uses by Project	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total	Project
T248 - DEER VALLEY EL MIRAGE TO LK P	\$ 5,291,473	\$ 33,180	\$ 3,900,000	\$ 260,000	\$ 11,275,000	\$ 13,897,000	\$ -	\$ 29,332,000	\$ 34,656,653
T251 - RIGGS RD ELLSWORTH TO CRISMON	2,556,635	418,319	4,430,000	4,170,000	-	-	-	8,600,000	11,574,954
T375 - RIGGS RD HAWES TO ELLSWORTH	1,779,695	1,031,112	3,108,000	-	-	-	-	3,108,000	5,918,807
T406 - RIGGS RD POWER TO HAWES	1,184,264	3,493,037	3,070,000	10,010,000	-	-	-	13,080,000	17,757,301
T429 - RIGGS RD RECKER TO POWER	891,619	4,460,434	5,570,000	245,000	-	-	-	5,815,000	11,167,053
ARTS - COUNTY ARTERIALS	-	-	3,227,233	6,558,824	3,895,474	20,150,337	22,212,496	56,044,364	56,044,364
Project Total	\$ 11,703,686	\$ 9,436,082	\$ 23,305,233	\$ 21,243,824	\$ 15,170,474	\$ 34,047,337	\$ 22,212,496	\$ 115,979,364	\$ 137,119,132

Operating Cost Summary

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

Dust Mitigation

Managing Department: Transportation
Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Dove Valley Area Low Volume Roads	4	4 th Qtr FY 2017
Rockaway Hills 255th to 251st Ave	4	4 th Qtr FY 2017
New River Area Phase 2	3	4 th Qtr FY 2017
Carefree Highway Area	3	4 th Qtr FY 2018
Laveen Area	3	4 th Qtr FY 2018
Tonto Hills Paving	2	4 th Qtr FY 2017
Appleby Road	1	4 th Qtr FY 2018
DMIT - Dust Mitigation	Various	Various

Purpose Statement:

The purpose of this Dust Mitigation project is to reduce dust on dirt roads primarily within the non-attainment area for travelers and citizens so that dust related health problems are reduced and to ensure compliance with federal mandates. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Project Descriptions:

T433 – Dove Valley Area Low Volume Roads

Pave 167th Avenue from Dixileta Drive to Windstone Trail, 168th Avenue from Dixileta Drive to Windstone Trail and Montgomery Road and White Wing Road from 171st Avenue to 163rd Avenue in the Dove Valley area so travelers will have a healthier route to travel. A total of \$1.3 million is budgeted in FY 2017 for construction.

T453 – Rockaway Hills 255th to 251st Ave

Pave Rockaway Hills from 255th to 251st Avenue so travelers will have a healthier route to travel. A total of \$415,000 budgeted in FY 2017 for construction.

T456 – New River Area Phase 2

Pave 3rd Avenue from Honda Bow Road to 1500 feet north of Cavalry Road and 7th Avenue from Honda Bow Road to 1000 feet north of Cavalry Road so travelers will have a healthier route to travel. A total of \$1.2 million is budgeted in FY 2017 for construction.

T457 – Carefree Highway Area

Pave 10th Street from Dove Valley to Paint Your Wagon Trail and Dove Valley from 10th Street to 12th Street so travelers will have a healthier route to travel. A total of \$60,000 is budgeted in FY 2017 to relocate utilities. Construction is planned for FY 2018.

T458 – Laveen Area

Pave 31st Avenue from Olney to McNeil so travelers will have a healthier route to travel. A total of \$150,000 is budgeted in FY 2017 for right-of-way acquisition and utility relocation.

T515 – Tonto Hills Paving

Pave Deer Trail Road from Cave Creek Road to Old Mine Road so travelers will have a healthier route to travel. A total of \$950,000 budgeted in FY 2017 to acquire right-of-way, move utilities and pave the road.

T526 – Appleby Road

Pave Appleby Road from Arizona Avenue to End of Maintenance so travelers will have a healthier route to travel. A total of \$567,000 budgeted in FY 2017 for construction.

DMIT – Dust Mitigation

Project reserve funding that will be used for new projects and/or change orders for existing projects.

Funding/Cost Summary

Total Sources	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T456 - NEW RIVER AREA PHASE 2	\$ -	\$ -	\$ 1,001,955	\$ -	\$ -	\$ -	\$ -	\$ 1,001,955	\$ 1,001,955
T457 - CAREFREE HWY AREA	-	-	-	1,112,740	-	-	-	1,112,740	1,112,740
DMIT - DUST MITIGATION	-	-	-	-	979,331	-	-	979,331	979,331
Project Total	\$ -	\$ -	\$ 1,001,955	\$ 1,112,740	\$ 979,331	\$ -	\$ -	\$ 3,094,026	\$ 3,094,026
Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T433 - FY 14 LVR DOVE VALLEY AREA	\$ 356,165	\$ 445,749	\$ 1,310,000	\$ -	\$ -	\$ -	\$ -	\$ 1,310,000	\$ 2,111,914
T453 - ROCKAWAY HILLS 255TH+251ST AVE	98,346	270,002	415,000	-	-	-	-	415,000	783,348
T456 - NEW RIVER AREA PHASE 2	173,261	86,997	1,220,000	-	-	-	-	1,220,000	1,480,258
T457 - CAREFREE HWY AREA	29,172	161,434	60,000	1,785,000	-	-	-	1,845,000	2,035,606
T458 - LAVEEN AREA	67,315	104,888	150,000	-	-	-	-	150,000	322,203
T515 - TONTO HILLS PAVING	26,356	47,511	950,000	-	-	-	-	950,000	1,023,867
T526 - APPLEBY ARIZONA AVE TO EOM	-	91,245	567,000	-	-	-	-	567,000	658,245
DMIT - DUST MITIGATION	-	-	1,571,887	3,609,302	3,963,932	3,978,049	4,768,555	17,891,725	17,891,725
Project Total	\$ 750,615	\$ 1,207,826	\$ 6,243,887	\$ 5,394,302	\$ 3,963,932	\$ 3,978,049	\$ 4,768,555	\$ 24,348,725	\$ 26,307,166

Operating Cost Summary

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

Intelligent Transportation Systems

Managing Department: Transportation

Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Bell Road Adaptive	2,3,4	4 th Qtr FY 2017
Fiber Optics Installation on Indian School, McDowell and Daisy Mountain Roads	2,3,4	4 th Qtr FY 2017
Fiber Optics Installation on Riggs Road	1	4 th Qtr FY 2017
INTL – Intelligent Transit Systems	Various	Various

Purpose Statement:

The purpose of this Intelligent Transportation Systems (ITS) project is to install Intelligent Transportation System “Smart Instrumentation” along corridors to monitor traffic and adjust traffic signals to improve traffic flow. The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV), changeable message signs (CMS) and communications that allow technicians to monitor traffic and make adjustments so that commuters experience less travel delays and have a faster and safer commute.

Project Descriptions:

T447 – Bell Road Adaptive Signals

The purpose of this project is to install a signal timing system to enable signal timing to systematically respond to the varying traffic conditions along Bell Road between Cotton Lane and 114th Avenue, 99th Avenue and 73rd Avenue, 35th Avenue and 19th Avenue as well as along Frank Lloyd Wright Blvd. between Scottsdale Road and Thompson Peak Parkway so that commuters will have a faster and safer commute. A total of \$2.3 million is budgeted in FY 2017 for construction.

T466 – Fiber Optics Installation on Indian School, McDowell and Daisy Mountain Roads

Install the last mile of fiber optic cable needed along Indian School Road west of Loop 101 to 99th Avenue to connect traffic signals at 99th Avenue and Loop 101 and integrate McDowell Road MCDOT fiber with ADOT’s fiber optic cable at Loop 101 connecting MCDOT signals along Daisy Mountain Road to the north terminus of the ADOT Freeway Management System on I-17. A total of \$490,000 is budgeted in FY 2017 for Construction.

T467 – Fiber Optics Installation on Riggs Road

Install fiber optic cable connections primarily along Riggs Road between South Sun Lakes Blvd. and Arizona Avenue so that commuters will experience less delays and a safer commute. Fiber optic connections will also be provided along Alma School Road between Chandler Heights Blvd. and Riggs Road to integrate with the Regional Community Network System and MCDOT Traffic Management Center. A total of \$1.2 million is budgeted in FY 2017 for Construction.

INTL – Intelligent Transit Systems

Project reserve funding that will be used for new projects and/or change orders for existing projects.

Funding/Cost Summary

Sources by Project	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total	Project
T466 - FIBER INSTALL IND SCH MCD DMTN	\$ -	\$ -	\$ 429,988	\$ -	\$ -	\$ -	\$ -	\$ 429,988	\$ 429,988
T467 - RIGGS RD ITS	-	-	734,295	-	-	-	-	734,295	734,295
Project Total	\$ -	\$ -	\$ 1,164,283	\$ -	\$ -	\$ -	\$ -	\$ 1,164,283	\$ 1,164,283

Uses by Project	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total	Project
T447 - BELL RD ADAPTIVE SIGNAL	\$ 316,103	\$ 384,752	\$ 2,332,000	\$ -	\$ -	\$ -	\$ -	\$ 2,332,000	\$ 3,032,855
T466 - FIBER INSTALL IND SCH MCD DMTN	111,417	106,714	490,000	-	-	-	-	490,000	708,131
T467 - RIGGS RD ITS	107,746	226,026	1,245,000	-	-	-	-	1,245,000	1,578,772
INTL - INTELLIGENT TRANS SYST ITS	3,000	-	-	30,000	75,000	55,000	125,000	285,000	288,000
Project Total	\$ 538,266	\$ 717,492	\$ 4,067,000	\$ 30,000	\$ 75,000	\$ 55,000	\$ 125,000	\$ 4,352,000	\$ 5,607,758

Operating Cost Summary

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.



Variable Message Sign on Bell Road

Maricopa Association of Governments (MAG)

Arterial Life Cycle Program Projects

Managing Department: Transportation

Project Partner(s): Maricopa Association of Governments – All Projects
City of El Mirage – T199, T347, T367, T372, T427,
Glendale – T347, T372, T427
Peoria – T347, T372, T427
Flood Control District – T347, T372, T427
Salt River Pima Maricopa Indian Community –
T199, T339, T342
City of Mesa – T199, T339

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Northern Parkway Phase I Landscaping	4	2 nd Qtr FY 2017
Dobson Road Bridge	1,2	To Be Determined
Gilbert Road Bridge at the Salt River	2	To Be Determined
McKellips Road State Route 101 to Alma School	2	To Be Determined
Northern Parkway Dysart to 111 th Avenue	4	4 th Qtr FY 2019
El Mirage Northern to Peoria	4	3 rd Qtr FY 2018
Northern Parkway Northern at Loop 101	4	4 th Qtr FY 2020
Northern Parkway Dysart Overpass	4	1 st Qtr FY 2019
Gilbert Road Queen Creek to Hunt Highway	1	3 rd Qtr FY 2017
McQueen Road Ocotillo to Riggs	1	3 rd Qtr FY 2017
Ocotillo Road Arizona to McQueen	1	3 rd Qtr FY 2017
ALCP – MAG ALCP Projects	Various	Various

Completion date subject to finalizing project obligation authority and/or funding/partnership agreement

Purpose Statement:

The purpose of the Maricopa Association of Governments (MAG) Arterial Life Cycle Program (ALCP) Projects is to construct those transportation infrastructure projects in the County that are eligible for MAG funding from the Regional Transportation Plan (Prop 400) for the traveling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

These projects are contingent on forming financial partnerships and securing MAG funding from the Regional Transportation Plan (Prop 400). Those revenues have slowed due to the economic downturn and as a result MAG is periodically adjusting reimbursement dates which affect project delivery. Most projects have slipped one to two years due to this lack of funding. The County lacks sufficient funds to complete these projects on its own and must secure financial partnerships to complete the projects.

Project Descriptions:

T195 – Northern Parkway Phase I Landscaping

The first phase of the 12.5 mile Northern Parkway project from Sarival to Dysart has been completed to include landscaping of the right-of-way. The one outstanding issue is the acquisition of one parcel which is in condemnation. The issue is expected to be resolved in FY 2017. A total of \$3.5 million is budgeted in FY 2017 to complete the project.

T199 – Dobson Road Bridge

The purpose of this project is to provide a bridge across the Salt River at Dobson Road. The project will be led by MCDOT in partnership with Salt River Pima-Maricopa Indian Community and City of Mesa. The Maricopa Association of Governments (MAG) will provide regional funding for the project as part of their Arterial Life Cycle Program. The first step is to complete a partnership agreement prior to starting the design effort. Design and construction are contingent on formation of the partnership agreement and sufficient funding being provided by all parties. Design of the project is tentatively planned for FY 2020 once the financial partnership is formed.

T339 – Gilbert Road Bridge at the Salt River

A new four-lane bridge will replace the existing two-lane bridge with a raised roadway approaches to provide an all-weather crossing. The first step is to form the financial partnership with the Salt River Indian Community and the City of Mesa to secure MAG funding from the Regional Transportation Plan. A total of \$2.5 million is budgeted in FY 2017 to begin design contingent on partnership negotiations. Construction is contingent on successful financial partnership formation.

T342 – McKellips Road State Route 101 to Alma School

Widen McKellips Road to three lanes in each direction with bike lanes, curb, gutter, sidewalk and raised median between Loop 101 and 92nd Street. Between 92nd Street and Alma School Road construct two lanes in each direction with bike lanes, curb, gutter, sidewalk and raised median. Design is tentatively planned for FY 2019 consistent with Maricopa Association of Governments funding and is dependent on the total project cost, acquiring funding partners and the availability of funds.

T347 – Northern Parkway Dysart to 111th Avenue

This is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. The project is on hold to re-evaluate the projected 2035 traffic volumes to determine the correct size facility to handle projected traffic. Once the traffic study is complete the design will be modified if necessary, right-of-way acquisition will continue and construction scheduled. A total of \$6.9 million is budgeted for FY 2017 to continue the project once the traffic analysis is completed.

T367 – El Mirage Road Northern to Peoria

This project is one of five planned phased improvements being planned in partnership with the City of El Mirage and the Maricopa Association of Governments (MAG) along El Mirage Road from Northern to Bell Road. The purpose of this project is to design the widening of El Mirage from Cactus to 1500 feet south of Peoria, right-of-way acquisition and construction from Northern to 1500 feet south of Peoria from two to four lanes with a dual left turn lane in the middle so travelers will have a safer route to travel. A total of \$8.2 million is budgeted in FY 2017 to start construction.

T372 – Northern Parkway Northern at State Route 101

This is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. Northern Avenue will be widened initially to four lanes with additional lanes at major intersections. A total of \$400,000 is budgeted in FY 2017 for design and to start right-of-way acquisition.

T427 – Northern Parkway Dysart Overpass

The Dysart overpass is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. Northern Avenue will be widened initially to four lanes with additional lanes at major intersections. Construction of the overpass is tentatively planned for FY 2019. The overpass will be constructed to the ultimate six lane width with wide shoulders to accommodate future expansion but striped to have two travel lanes in each direction consistent with initial construction of the other portions of the 20 year multi-phased project. A total of \$479,000 is budgeted in FY 2017 to start design.

T441 – Gilbert Road Queen Creek to Hunt Highway

The City of Chandler is the lead agency on this project. Improvements include widening to six lanes, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals and landscaping. The County will contribute not more than \$1 million to the project in FY 2017.

T442 – McQueen Road Ocotillo to Riggs

The City of Chandler is the lead agency on this project. Improvements include widening to city standards, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals and landscaping. The County will contribute not more than \$309,000 to the project in FY 2017.

T443 – Ocotillo Road Arizona Avenue to McQueen

The City of Chandler is the lead agency on this project. Improvements include widening to city standards, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals and landscaping. The County will contribute not more than \$1.1 million to the project in FY 2017.

ALCP – MAG ALCP Projects

Project reserve funding that will be used for new projects and/or change orders for existing projects.

Funding/Cost Summary

Sources by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T199 - DOBSON RD BRIDGE AT SALT RIVER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000	\$ 12,886,199	\$ 15,686,199	\$ 15,686,199
T339 - GILBERT ROAD BRIDGE	-	350,000	1,400,000	-	2,800,000	8,405,000	-	12,605,000	12,955,000
T342 - MCKELLIPS RD I10 TO ALMA SCHL	216,327	11,391	-	-	6,036,000	2,000,000	-	8,036,000	8,263,718
T347 - NORTHERN PARKWAY PHASE II	8,791,745	2,013,128	3,226,247	11,596,247	23,021,090	-	-	37,843,584	48,648,457
T367 - EL MIRAGE: NORTHERN TO PEORIA	259,665	7,114,604	7,789,000	-	-	-	-	7,789,000	15,163,269
T372 - NORTHERN PKWY NORTHERN AT L101	-	-	339,480	669,530	1,886,000	7,293,162	-	10,188,172	10,188,172
T427 - DYSART AVE OVERPASS	-	-	432,837	400,000	9,878,686	-	-	10,711,523	10,711,523
ALCP - MAG ALCP PROJECTS	-	-	-	-	4,008,136	17,439,380	22,902,449	44,349,965	44,349,965
Project Total	\$ 9,267,737	\$ 9,489,123	\$ 13,187,564	\$ 12,665,777	\$ 47,629,912	\$ 37,937,542	\$ 35,788,648	\$ 147,209,443	\$ 165,966,303

Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T195 - NORTHERN AVE SR 303 TO GRAND	\$ 79,825,771	\$ 138,031	\$ 3,540,000	\$ -	\$ -	\$ -	\$ -	\$ 3,540,000	\$ 83,503,802
T199 - DOBSON RD BRIDGE AT SALT RIVER	3,827,542	23,987	-	-	-	4,100,000	20,575,000	24,675,000	28,526,529
T339 - GILBERT ROAD BRIDGE	1,626,724	272,259	2,545,000	11,625,000	11,600,000	-	-	25,770,000	27,668,983
T342 - MCKELLIPS RD I10 TO ALMA SCHL	357,965	121,027	-	-	10,280,000	3,400,000	-	13,680,000	14,158,992
T347 - NORTHERN PARKWAY PHASE II	17,013,945	210,866	6,915,000	10,050,000	20,840,000	-	-	37,805,000	55,029,811
T367 - EL MIRAGE: NORTHERN TO PEORIA	1,336,651	2,255,889	8,295,000	2,270,000	-	-	-	10,565,000	14,157,540
T372 - NORTHERN PKWY NORTHERN AT L101	258,041	-	400,000	700,000	3,800,000	7,734,000	-	12,634,000	12,892,041
T427 - DYSART AVE OVERPASS	-	-	479,000	420,000	10,526,000	-	-	11,425,000	11,425,000
T441 - GILBERT RD QC TO HUNT HWY	2,214	-	1,037,000	-	-	-	-	1,037,000	1,039,214
T442 - MCQUEEN RD OCOTILLO TO RIGGS	25,096	1,811	309,000	-	-	-	-	309,000	335,907
T443 - OCOTILLO ARIZONA TO MCQUEEN	-	-	1,120,000	-	-	-	-	1,120,000	1,120,000
ALCP - MAG ALCP PROJECTS	-	-	1,554,639	1,758,913	5,963,542	12,340,668	23,000,025	44,617,787	44,617,787
Project Total	\$ 104,273,949	\$ 3,023,870	\$ 26,194,639	\$ 26,823,913	\$ 63,009,542	\$ 27,574,668	\$ 43,575,025	\$ 187,177,787	\$ 294,475,606

Operating Cost Summary

No additional funds are being requested. The projects on Northern and El Mirage and will be annexed by partners.



Anthem Box Culvert



Teamwork Needed to Install Guardrail

Partnership Support

Managing Department: Transportation
Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Payment Date
Special Projects	TBD	Ongoing
35th Ave Baseline to Southern	5	2 nd Qtr FY 2017

Purpose Statement:

The purpose of Partnership Support is to provide funding for other agency led projects on the County road system or adjacent to unincorporated Maricopa County land so that commuters experience less travel delay and have a faster and safer commute.

Project Descriptions:

T003 – Special Projects

Special Projects is a reserve fund for projects selected by the Transportation Advisory Board to assist other agencies so that urgent projects can be funded that otherwise would not qualify through the normal review and prioritization process. The County will contribute up to \$1.5M annually to Special Projects.

T483 – 35th Avenue Baseline to Southern

The City of Phoenix is improving 35th Avenue from Baseline Road to Southern Avenue. Improvements will include the construction of four lanes with adjacent bike lanes, sidewalks, curb, gutter and street lighting. The County will contribute \$1 million to the project with the final payment of \$535,000 scheduled for FY 2017. The City is the lead agency for all elements of work for the Project and will be responsible for any additional costs associated with Project.

Funding/Cost Summary

Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T003 - SPECIAL PROJECTS	\$ 5,511,905	\$ 1,502,000	\$ 1,510,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 7,590,000	\$ 14,603,905
T483 - 35TH AVE BASELINE TO SOUTHERN	122	1,070,000	535,000	-	-	-	-	535,000	1,605,122
Project Total	\$ 5,512,027	\$ 2,572,000	\$ 2,045,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 8,125,000	\$ 16,209,027

Operating Cost Summary

Not applicable.

Pavement Preservation

Managing Department: Transportation

Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Miller Rd 1-10 to 1 Mile	4	4 th Qtr FY 2019
Bush Highway Asphalt Rubber Overlay	2	4 th Qtr FY 2018
Cotton Lane Haul Road Repair	4	4 th Qtr FY 2019
Pavement Preservation Projects	TBD	4 th Qtr FY 2017
SW Arterial Overlay	4	2 nd Qtr FY 2017
PAVE – Pavement Preservation	Various	Various

Purpose Statement:

The purpose of this Pavement Preservation project is to complete timely and cost effective roadway pavement restoration projects for the traveling public so they can safely and efficiently transport goods, services and people on well-maintained roadways.

Project Descriptions:

T338 DMIT Miller Rd I-10 to 1 Mile

Pave Miller Road from I-10 to the National Guard facility so travelers will have a healthier route to travel. Construction is planned for FY 2019 with \$275,000 budgeted in FY 2017 for design.

T348 – Bush Highway Asphalt Rubber Overlay

This 15.4 mile long project will overlay the existing pavement and make other improvements to improve safety. It will begin near the City of Mesa city limits and extend to 1200 feet south of SR 87. In addition it will pave approximately 500 feet of Usery Pass Road and Goldfield Road. Other improvements include replacing an existing fence with a concrete barrier, upgrading existing guardrails and replacing an existing drainage pipe with two 24 inch pipes to reduce roadway flooding. The project is planned to be completed in phases over three years due to limitations on construction from nesting bald eagles and heavy summer traffic. Phases 1 and 4 are under construction. Phase 3 followed by Phase 2 will complete the project. A total of \$3.7 is budgeted in FY 2017 to finish the design and then construct Phase 3 of the project.

T440 – Cotton Lane Haul Road Repair

The Arizona State Department of Transportation requested the use of Cotton Lane from Camelback Road to Bethany Home Road and Bethany Home Road to SR 303 as a haul road by the contractor widening SR 303 from Glendale Avenue to Peoria Avenue. As compensation for possible damage the state paid \$325,000 for any future repairs needed upon completion of the construction. A total of \$325,000 is budgeted in FY 2019 to make the repairs if needed.

T477 – Pavement Preservation Projects

As part of the pavement management system all arterials are evaluated every 12 to 18 months for surface distress and those with the worst pavement condition rating are selected for resurfacing by

either asphalt overlay or asphalt removal and resurfacing. A total of \$3.6 million is budgeted in FY 2017 for yet to be identified road segments that meet the criteria for resurfacing.

T478 – Southwest Area Asphalt Rubber Arterial Overlays

This project will mill and overlay 4.6 miles of roads with rubberized asphalt concrete to include Broadway Road from 91st Avenue to 83rd Avenue, Dobbins Road from 51st Avenue to 43rd Avenue and from 40th Drive to 35th Avenue, Southern Avenue from 67th Avenue to 59th Avenue, 67th Avenue from Baseline to Southern and 91st Avenue from Rosser to 1/2 mile north. A total of \$1.1 million is budgeted in FY 2017 for construction.

PAVE – Pavement Preservation

Project reserve funding that will be used for new projects and/or change orders for existing projects.

Funding/Cost Summary

Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T338 - MILLER RD I10 TO 1 MI N I10	\$ 313,947	\$ 2,771	\$ 275,000	\$ 55,000	\$ 1,439,000	\$ -	\$ -	\$ 1,769,000	\$ 2,085,718
T348 - BUSH HWY ASPHALT RUBBER OVRLY	984,966	3,324,182	3,760,000	3,120,000	-	-	-	6,880,000	11,189,148
T440 - COTTON LANE HAUL RD REPAIR	-	-	-	-	325,000	-	-	325,000	325,000
T477 - PAVEMENT PRESERVATION PROJECTS	166	-	3,630,000	5,800,000	6,000,000	6,000,000	8,000,000	29,430,000	29,430,166
T478 - FY17 SE AREA W ART AR OVERLAY	-	-	1,170,000	-	-	-	-	1,170,000	1,170,000
PAVE - PAVEMENT PRESERVATION	-	-	2,549,319	8,297,446	8,290,253	10,531,709	10,742,990	40,411,717	40,411,717
Project Total	\$ 1,299,079	\$ 3,326,953	\$ 11,384,319	\$ 17,272,446	\$ 16,054,253	\$ 16,531,709	\$ 18,742,990	\$ 79,985,717	\$ 84,611,749

Operating Cost Summary

No additional funds are being requested.



Green Technology: Asphalt Recycle



Thermoplastic Stop Line Installation

Right-of-Way

Managing Department: Transportation
Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Property Management on Prior Year Projects	All	Ongoing
Right-of-Way Infill on the County Road System	All	Ongoing

Purpose Statement:

One purpose of this Right-of-way (ROW) project is to fund the fees for the purchase of property and titles on existing roads. Other purposes include managing excess property purchased for projects and disposing of excess property. In the early years of the County, roads were built to allow farmers to get their products to market. Citizens were happy to get the road and often title to the land used for the road was not transferred to the County. This fund is used to obtain this type of property when these situations are identified. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for acquisition of public right-of-way for existing County roads.

Project Descriptions:

T008 – Property Management on Prior Year Projects

Excess land occurs from situations where it is more cost effective to purchase the entire parcel rather than a portion of the parcel, thus avoiding costly litigation and severance damage claims. The estimated annual cost is \$50,000.

T011 – Right-of-Way Infill on the County Road System

Right-of-way Infill is a reserve fund for the purchase of property and titles on existing roads. The FY 2017 budget is \$200,000 to acquire right-of-way when identified.

Funding/Cost Summary

Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T008 - PROP MGMT PRIOR YEARS PROJECTS	\$ 336,943	\$ 59,496	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 446,439
T011 - ROW IN FILL ROAD INVENTORY SYS	1,952,241	57,342	200,000	100,000	100,000	100,000	100,000	600,000	2,609,583
Project Total	\$ 2,289,184	\$ 116,838	\$ 250,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 650,000	\$ 3,056,022

Operating Cost Summary

Not applicable.

Safety Improvements

Managing Department: Transportation

Project Partner(s): None

Scheduled Completion Date:

Improvement	District	Scheduled Completion
MC 85 95th to 75 th Avenue	5	4 th Qtr FY 2019
Olive Avenue Citrus to Cotton Lane	4	4 th Qtr FY 2020
MC 85 107 th to 91 st Avenue	5	4 th Qtr FY 2019

Purpose Statement:

The purpose of this Safety Improvement project is to investigate potential hazardous situations and make necessary safety related improvements to reduce accidents and improve safety so that commuters have a safer commute.

Project Descriptions:

T345 – MC 85 95th to 75th Avenue

This project will create a constant roadway profile from 95th Avenue to 75th Avenue by adding a dual center turning lane where currently missing, improving the 83rd Avenue and 91st Avenue intersections plus milling and replacing the asphalt from 95th Avenue to 75th Avenue so the traveling public will have a safer commute. A total of \$10.9 million is budgeted in FY 2017 to complete right-of-way acquisition and utility relocation and begin construction.

T497 – Olive Avenue Citrus to Cotton Lane

Widen Olive Avenue from the current two lanes to four lanes with a center turn lane. A total of \$1.5 million is budgeted in FY 2017 for right-of-way acquisition. Construction is planned to start in FY 2019.

T511 – MC 85 107th to 91st Avenue

This project will create a constant roadway profile from 107th Avenue to 95th Avenue by adding a dual center turning lane where currently missing, improving the 107th Avenue intersection plus milling and replacing the asphalt from 107th Avenue to 95th Avenue so the traveling public will have a safer commute. A total of \$6.1 million is budgeted in FY 2017 to complete the design, begin right-of-way acquisition and utility relocation.

Funding/Cost Summary

Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T345 - MC 85 91ST AVE TO 75TH AVE	\$ 4,818,752	\$ 1,013,828	\$ 10,920,000	\$ 13,571,000	\$ 2,275,000	\$ -	\$ -	\$ 26,766,000	\$ 32,598,580
T497 - OLIVE AVE CITRUS TO COTTON LN	26,497	796,981	1,525,000	2,150,000	6,965,000	4,325,000	-	14,965,000	15,788,478
T511 - MC 85 107TH AVE TO 91ST AVE	8,553	133,158	6,140,000	3,280,000	9,120,000	-	-	18,540,000	18,681,711
Project Total	\$ 4,853,802	\$ 1,943,967	\$ 18,585,000	\$ 19,001,000	\$ 18,360,000	\$ 4,325,000	\$ -	\$ 60,271,000	\$ 67,068,769

Operating Cost Summary

Not applicable.

Traffic Improvements

Managing Department: Transportation

Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Traffic Calming	All	Ongoing
Avondale at MC 85	4	2 nd Qtr FY 2017
Dynamite at 52 nd Street	3	4 th Qtr FY 2018
Union Hills at 99 th Avenue	3	3 rd Qtr FY 2017
Yuma at Jackrabbit Trail	4	4 th Qtr FY 2018
Lower Buckeye at 107 th Avenue	5	4 th Qtr FY 2017
Broadway Road at 75 th Avenue	5	2 nd Qtr FY 2017
MC 85 at Rainbow Road	4	2 nd Qtr FY 2017
Roadway Lighting Upgrade	All	2 nd Qtr FY 2017
TIMP - Traffic Improvements	Various	Various

Purpose Statement:

The purpose of the Traffic Improvements project is to install traffic signals and make other intersection improvements to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that commuters experience less travel delays and have a faster and safer commute.

Project Descriptions:

T365 – Traffic Calming

To install speed humps and other traffic calming solutions at yet to be selected locations to improve safety. There is \$800,000 in the 5-year Transportation Improvement Plan for this purpose.

T391 – Avondale at MC 85

To upgrade the existing traffic signal, make other intersection improvements plus railroad safety improvements at this intersection and railroad crossing to improve safety, reduce congestion and improve traffic flow so the travelling public will have a safer commute. A total of \$116,000 is budgeted in FY 2017 to complete construction.

T424 – Dynamite at 52nd Street

Install traffic signals to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$210,000 budgeted in FY 2017 to complete design, relocate utilities followed by construction.

T463 – Union Hills at 99th Avenue

The northbound and southbound legs of the Union Hills and 99th Avenue intersection are separated by a drainage ditch which complicates the traffic signal operation creating delays. This project will modify the intersection and make other improvements to improve safety, reduce congestion and improve traffic

flow so the travelling public will have a safer commute. A total of \$2.2 million is budgeted in FY 2017 for construction.

T487 – Yuma at Jackrabbit Trail

This project involves the installation of traffic signals and left turn lanes to improve safety, reduce congestion and improve traffic flow so the traveling public will have a safer commute. A total of \$1.2 million is budgeted in FY 2017 to complete design, acquire right-of-way and relocate utilities. Construction is planned for FY 2018.

T490 – Lower Buckeye at 107th Avenue

Install traffic signals and make other improvements to improve safety, reduce congestion and improve traffic flow so the travelling public will have a safer commute. A total of \$400,000 budgeted in FY 2017 for construction.

T533 – Broadway Road at 75th Avenue

This scoping study will determine the cost to install traffic signals at the intersection of Broadway Road and 75th Avenue so travelers will have a safer route to travel. Construction is not currently planned and is dependent on the total project cost, acquiring funding partners and the availability of funds. A total of \$22,000 is budgeted in FY 2017 to complete the scoping study.

T534 – MC 85 at Rainbow Road

This scoping study will determine the cost to install traffic signals at the intersection of MC 85 and Rainbow Road so travelers will have a safer route to travel. Construction is not currently planned and is dependent on the total project cost, acquiring funding partners and the availability of funds. A total of \$51,000 is budgeted in FY 2017 to complete the scoping study.

T536 – Roadway Lighting Upgrade

This project will improve the lighting at 124 signalized intersections by replacing High Pressure Sodium fixtures with Light Emitting Diode (LED) fixtures. A total of \$3.5 million is budgeted in 2017 to complete the project.

TIMP – Traffic Improvement Projects

Project reserve funding that will be used for new projects and/or change orders for existing projects.

Funding/Cost Summary

Uses by Project	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
T365 - TRAFFIC CALMING	\$ 462,696	\$ 65,882	\$ 200,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 800,000	\$ 1,328,578
T391 - AVONDALE AT MC 85	421,968	983,908	116,000	-	-	-	-	116,000	1,521,876
T424 - DYNAMITE AT 52ND STREET	118,252	85,045	210,000	-	-	-	-	210,000	413,297
T463 - UNION HILLS AT 99TH AVE	313,065	728,093	2,285,000	-	-	-	-	2,285,000	3,326,158
T487 - YUMA AT JACKRABBIT TRAIL	111,245	207,529	1,260,000	1,979,000	-	-	-	3,239,000	3,557,774
T490 - LOWER BUCKEYE AT 107TH AVE	128,348	109,416	400,000	-	-	-	-	400,000	637,764
T533 - BROADWAY ROAD AT 75TH AVENUE	-	72,106	22,000	-	-	-	-	22,000	94,106
T534 - MC 85 AT RAINBOW RD	-	113,210	51,000	-	-	-	-	51,000	164,210
T536 - ROADWAY LIGHTING UPGRADE	-	-	3,512,118	-	-	-	-	3,512,118	3,512,118
TIMP - TRAFFIC IMPROVEMENTS	-	-	-	1,580,711	1,259,264	10,434,815	10,070,416	23,345,206	23,345,206
Project Total	\$ 1,555,574	\$ 2,365,189	\$ 8,056,118	\$ 3,709,711	\$ 1,409,264	\$ 10,584,815	\$ 10,220,416	\$ 33,980,324	\$ 37,901,087

Operating Cost Summary

No additional funds are being requested.



MC85 Survey Work



Auditor General Forms

Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017

Fiscal Year	S c h	FUNDS						Total All Funds
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Funds	Eliminations Funds	
2016	Adopted/Adjusted Budgeted Expenditures/Expenses*	1,039,528,615	899,738,287	27,180,672	358,380,657	237,948,999	(190,746,884)	2,372,030,346
2016	Actual Expenditures/Expenses**	953,722,801	814,652,779	24,199,230	201,913,538	238,085,403	(191,585,710)	2,040,988,041
2017	Fund Balance/Net Position at July 1***	133,944,163	153,620,378	23,966,201	981,716,509	16,597,557		1,309,844,808
2017	Primary Property Tax Levy	500,147,476	77,612,256					577,759,732
2017	Secondary Property Tax Levy							
2017	Estimated Revenues Other than Property Taxes	754,540,981	617,865,948	3,705,813	57,569,434	232,796,693	(208,283,924)	1,458,194,945
2017	Other Financing Sources	5,156,400	5,965,440		168,220,251			179,342,091
2017	Other Financing (Uses)							
2017	Interfund Transfers In	12,104,659	214,434,796	140,192,040	191,011,334	3,517,901	(561,260,730)	
2017	Interfund Transfers (Out)	338,720,745	102,565,791		119,974,194		(561,260,730)	
2017	Reduction for Amounts Not Available:							
LESS:	Amounts for Future Debt Retirement			32,377,031				32,377,031
2017	Total Financial Resources Available	1,067,172,934	966,933,027	135,487,023	1,278,543,334	252,912,151	(208,283,924)	3,492,764,545
2017	Budgeted Expenditures/Expenses	1,067,172,934	873,587,088	135,487,023	376,859,025	248,743,798	(208,283,924)	2,493,565,944

EXPENDITURE LIMITATION COMPARISON

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC expenditure limitation

	2016	2017
\$	2,372,030,346	\$ 2,493,565,944
	(294,546,246)	(304,380,395)
	2,077,484,100	2,189,185,549
	826,122,167	899,176,796
\$	1,251,361,932	\$ 1,290,008,752
\$	1,251,361,933	\$ 1,290,008,753

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

MARICOPA COUNTY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2017

	<u>2016</u>	<u>2017</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>628,350,369</u>	\$ <u>655,823,089</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>471,193,529</u>	\$ <u>506,222,142</u>
B. Secondary property taxes		
General Fund - Override election	\$ <u> </u>	\$ <u> </u>
Flood Control District	<u>49,512,136</u>	<u>58,463,580</u>
Library District	<u>19,250,761</u>	<u>20,091,335</u>
Total secondary property taxes	\$ <u>68,762,897</u>	\$ <u>78,554,915</u>
C. Total property tax levy amounts	\$ <u>539,956,426</u>	\$ <u>584,777,057</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>457,057,723</u>	\$ <u>491,035,478</u>
(2) Prior years' levies	<u>8,481,484</u>	<u>9,111,998</u>
(3) Total primary property taxes	\$ <u>465,539,207</u>	\$ <u>500,147,476</u>
B. Secondary property taxes		
(1) Current year's levy	\$ <u>66,700,010</u>	\$ <u>76,198,268</u>
(2) Prior years' levies	<u>1,237,732</u>	<u>1,413,988</u>
(3) Total secondary property taxes	\$ <u>67,937,742</u>	\$ <u>77,612,256</u>
C. Total property taxes collected **	\$ <u>533,476,949</u>	\$ <u>577,759,732</u>
5. Property tax rates		
A. County tax rate		
(1) Primary property tax rate	<u>1.3609</u>	<u>1.4009</u>
(2) Secondary property tax rate		
General Fund - Override election	<u> </u>	<u> </u>
(3) Total county tax rate	<u>1.3609</u>	<u>1.4009</u>
B. Special assessment district tax rates		
Secondary property tax rates		
Flood Control District	<u>0.1592</u>	<u>0.1792</u>
Library District	<u>0.0556</u>	<u>0.0556</u>

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

** Represents budgeted Property Tax Revenue. Property tax revenue is budgeted in FY 2017 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 3.0% of levied taxes go unpaid. While a portion (approximately 2.0%) are paid in the following tax year, approximately 1.0% are never paid, or are not levied due to resolutions which actually reduce assessed value amounts. Levy for General Fund is \$506,222,142; for Flood Control District is \$58,463,580 and for Library District is \$20,091,335.

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2017

	ESTIMATED REVENUES **	ACTUAL REVENUES*	ESTIMATED REVENUES
SOURCE OF REVENUES	2016	2016	2017
GENERAL FUND			
Taxes			
TAX PENALTIES & INTEREST	\$ 11,087,186	\$ 11,084,407	\$ 7,519,586
PAYMENTS IN LIEU OF TAXES	13,686,679	14,234,759	13,659,917
STATE SHARED SALES TAX	492,019,045	499,440,776	516,863,039
STATE SHARED VEHICLE LICENSE	138,282,676	144,654,495	149,955,458
Licenses and permits			
LICENSES AND PERMITS	2,311,877	1,993,721	2,329,936
Intergovernmental			
GRANTS	6,333	6,215	
OTHER INTERGOVERNMENTAL	5,111,309	10,796,567	4,306,822
Charges for services			
INTERGOV CHARGES FOR SERVICES	17,888,754	18,608,705	18,521,967
OTHER CHARGES FOR SERVICES	24,559,638	27,103,191	26,101,214
PATIENT SERVICES REVENUE	6,988	7,271	6,988
Fines and forfeits			
FINES & FORFEITS	9,802,082	10,478,212	10,372,054
Investments			
INTEREST EARNINGS	2,800,000	3,087,867	2,400,000
Miscellaneous			
MISCELLANEOUS REVENUE	2,782,614	3,512,798	2,504,000
Total General Fund	\$ 720,345,181	\$ 745,008,984	\$ 754,540,981
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
SPECIAL REVENUE FUNDS			
Road Fund			
TRANSPORTATION OPERATIONS	\$ 108,602,126	\$ 108,688,747	\$ 118,542,556
Total Road Fund	\$ 108,602,126	\$ 108,688,747	\$ 118,542,556
Health Services Fund			
PATIENT SERVICES REVENUE	\$ 2,290,807	\$ 2,597,812	\$ 2,460,757
Total Health Services Fund	\$ 2,290,807	\$ 2,597,812	\$ 2,460,757
List Fund: Other Special Revenue			
GRANTS, MISC. REVENUE, ETC.	\$ 545,988,681	\$ 502,033,592	\$ 496,862,635
Total Other Special Revenue	\$ 545,988,681	\$ 502,033,592	\$ 496,862,635
Total Special Revenue Funds	\$ 656,881,614	\$ 613,320,151	\$ 617,865,948
DEBT SERVICE FUNDS			
NON-DEPARTMENTAL	\$ 1,373,504	\$ 1,377,636	\$
STADIUM DISTRICT	3,701,623	3,701,647	3,705,813
Total Debt Service Funds	\$ 5,075,127	\$ 5,099,120	\$ 3,705,813

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES **	ACTUAL REVENUES*	ESTIMATED REVENUES
	2015	2015	2016
CAPITAL PROJECTS FUNDS			
TRANSPORTATION	\$ 29,364,618	\$ 16,624,649	\$ 18,085,534
LIBRARY DISTRICT		25,004	
STADIUM DISTRICT	750,200	772,546	750,200
NON DEPARTMENTAL	200	1,006,694	200
FLOOD CONTROL DISTRICT	34,453,000	25,751,542	38,733,500
Total Capital Projects Funds	\$ 64,568,018	\$ 44,180,435	\$ 57,569,434
INTERNAL SERVICE FUNDS			
EMPLOYEE BENEFITS AND HEALTH	\$ 160,167,998	\$ 161,138,526	\$ 172,995,051
ENTERPRISE TECHNOLOGY	17,069,304	17,701,187	21,636,326
PROCUREMENT SERVICES	845,217	707,214	739,834
EQUIPMENT SERVICES	16,854,693	16,433,029	16,854,693
RISK MANAGEMENT	20,570,789	20,830,710	20,570,789
Total Internal Service Funds	\$ 215,508,001	\$ 216,810,666	\$ 232,796,693
ELIMINATIONS FUNDS			
ELIMINATIONS	\$ (190,746,884)	\$ (191,585,710)	\$ (208,283,924)
Total Eliminations Funds	\$ (190,746,884)	\$ (191,585,710)	\$ (208,283,924)
TOTAL ALL FUNDS	\$ 1,471,631,057	\$ 1,432,833,646	\$ 1,458,194,945

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

** Includes revenues from adopted budget plus any approved adjustments

MARICOPA COUNTY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017

FUND	OTHER FINANCING 2017		INTERFUND TRANSFERS 2017	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
ASSESSOR	\$	\$	\$	\$ 7,730
EDUCATION SERVICES				6,161
ELECTIONS				1,913,301
ENTERPRISE TECHNOLOGY				1,335,475
FACILITIES MANAGEMENT				10,140
NON DEPARTMENTAL	5,156,400		12,104,659	335,095,000
PUBLIC HEALTH				30,000
SHERIFF				322,938
Total General Fund	\$ 5,156,400	\$	\$ 12,104,659	\$ 338,720,745
SPECIAL REVENUE FUNDS				
AIR QUALITY	\$	\$	\$	\$ 8,450
ANIMAL CARE AND CONTROL				1,140,175
EMERGENCY MANAGEMENT				845
ENVIRONMENTAL SERVICES				17,323
HUMAN SERVICES				6,602
FLOOD CONTROL DISTRICT				25,408,677
LIBRARY DISTRICT				2,018,941
NON DEPARTMENTAL	1,154,241		214,404,796	9,962,412
PARKS & RECREATION	1,021,199			1,034,475
PLANNING & DEVELOPMENT				5,070
PUBLIC HEALTH			30,000	
SHERIFF				6,000,000
STADIUM DISTRICT				4,076,643
TRANSPORTATION	3,790,000			52,886,178
Total Special Revenue Funds	\$ 5,965,440	\$	\$ 214,434,796	\$ 102,565,791
DEBT SERVICE FUNDS				
NON DEPARTMENTAL	\$	\$	\$ 140,192,040	\$
Total Debt Service Funds	\$	\$	\$ 140,192,040	\$
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	\$	\$	\$ 25,408,677	\$
LIBRARY DISTRICT			2,018,941	
NON DEPARTMENTAL	168,220,251		113,315,279	119,974,194
STADIUM DISTRICT			4,076,643	
TRANSPORTATION			46,191,794	
Total Capital Projects Funds	\$ 168,220,251	\$	\$ 191,011,334	\$ 119,974,194
INTERNAL SERVICE FUNDS				
RISK MANAGEMENT	\$	\$	\$ 3,517,901	\$
Total Internal Service Funds	\$	\$	\$ 3,517,901	\$
ELIMINATIONS FUNDS				
ELIMINATIONS COUNTY	\$	\$	\$ (483,564,675)	\$ (483,564,675)
FLOOD CONTROL DISTRICT			(25,408,677)	(25,408,677)
LIBRARY DISTRICT			(2,018,941)	(2,018,941)
STADIUM DISTRICT			(4,076,643)	(4,076,643)
TRANSPORTATION			(46,191,794)	(46,191,794)
Total Eliminations Funds	\$	\$	\$ (561,260,730)	\$ (561,260,730)
TOTAL ALL FUNDS	\$ 179,342,091	\$ -	\$ -	\$ -

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2017

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
GENERAL FUND				
ADULT PROBATION	\$ 49,255,413	\$	\$ 48,007,648	\$ 51,024,130
AIR QUALITY	1,220,657		1,220,657	1,119,037
ANIMAL CARE AND CONTROL	258,954	500,000	758,954	758,954
ASSESSOR	24,132,164	(7,730)	23,704,178	23,762,553
ASSISTANT COUNTY MANAGER 940	295,088		251,350	295,088
ASSISTANT COUNTY MANAGER 950	961,361	(46,647)	445,607	904,383
BOARD OF SUPERVISORS DIST 1	370,718		341,510	376,999
BOARD OF SUPERVISORS DIST 2	370,718		370,551	376,999
BOARD OF SUPERVISORS DIST 3	370,718		346,813	376,999
BOARD OF SUPERVISORS DIST 4	370,718		362,064	376,999
BOARD OF SUPERVISORS DIST 5	370,718		370,597	376,999
CALL CENTER	1,719,187		1,666,364	1,719,187
CLERK OF THE BOARD	1,424,411		1,181,080	1,458,992
CLERK OF THE SUPERIOR COURT	35,668,456	(76,673)	32,777,662	35,192,277
CONSTABLES	3,076,881	6,333	2,956,341	3,242,537
CONTRACT COUNSEL	55,543,889		46,875,576	54,487,007
CORRECTIONAL HEALTH	3,289,967	17,835	3,158,551	3,522,248
COUNTY ATTORNEY	85,548,461		85,340,944	87,639,468
COUNTY MANAGER	2,577,919		2,576,602	2,648,433
DEPUTY COUNTY MANAGER 920	1,473,270		1,389,706	1,473,270
EDUCATION SERVICE	2,910,770	(6,161)	2,607,891	2,976,772
ELECTIONS	13,347,301	1,100,000	14,406,256	21,269,588
EMERGENCY MANAGEMENT	250,989		245,997	253,651
EMPLOYEE BENEFITS AND HEALTH	270,537		261,130	276,946
ENTERPRISE TECHNOLOGY	39,148,184	(205,869)	32,472,862	32,049,418
ENVIRONMENTAL SERVICES	4,168,995		4,168,995	4,638,045
FACILITIES MANAGEMENT	49,850,747	117,095	45,840,411	46,105,227
FINANCE	2,855,401		2,604,278	2,855,401
HUMAN RESOURCES	4,440,245	(24,320)	4,203,015	4,447,129
HUMAN SERVICES	2,380,912		2,378,802	2,383,708
INTERNAL AUDIT	1,855,357		1,833,875	1,888,018
JUSTICE COURTS	18,337,008		18,160,382	18,334,973
JUVENILE PROBATION	17,872,534	(230,000)	17,232,776	17,154,428
LEGAL ADVOCATE	12,055,425		11,683,662	12,046,888
LEGAL DEFENDER	13,258,636		13,098,196	13,436,322
MANAGEMENT AND BUDGET	2,431,156		2,257,655	2,431,156
MEDICAL EXAMINER	8,791,501	127,510	8,609,735	10,398,183
NON DEPARTMENTAL*	289,015,578	4,877,568	238,255,549	323,114,671
PARKS AND RECREATION	1,259,802	40,038	899,840	2,274,325
PLANNING AND DEVELOPMENT	868,232		868,232	868,232
PROCUREMENT SERVICES	2,487,658		2,487,658	2,438,032
PROTECTIVE SERVICES				
PUBLIC ADVOCATE	9,441,291		9,074,077	9,297,577
PUBLIC DEFENDER	40,490,466		40,695,596	41,570,118
PUBLIC FIDUCIARY	3,201,348	101,435	3,128,257	3,857,641
PUBLIC HEALTH	11,814,181		11,566,434	11,825,728
RECORDER	2,185,621		2,072,852	2,322,447
SHERIFF	114,650,913	(682,724)	112,351,871	109,360,459
SUPERIOR COURT	87,424,770	265,036	87,984,521	85,692,226
TREASURER	5,059,279		5,059,250	6,286,502
WASTE RESOURCES AND RECYCLING	3,231,384		3,109,991	4,186,564
Total General Fund	\$ 1,033,655,889	\$ 5,872,726	\$ 953,722,801	\$ 1,067,172,934
* Non Departmental includes general contingency of	\$ 33,215,825	\$ 6,344,793	\$	\$ 38,445,659
SPECIAL REVENUE FUNDS				
ADULT PROBATION	\$ 49,802,659	\$ 75,829	\$ 48,217,805	\$ 50,944,060
AIR QUALITY	18,267,649	(8,450)	15,888,665	17,647,878
ANIMAL CARE AND CONTROL	12,588,895	146,958	15,014,087	14,893,914
ASSISTANT COUNTY MANAGER 950	474,389		1,256,220	479,139
CLERK OF THE SUPERIOR COURT	7,774,240	112,753	7,555,739	8,583,746
CORRECTIONAL HEALTH	63,629,857	13,628	63,056,418	64,450,742
COUNTY ATTORNEY	13,183,799	2,017,369	14,802,592	14,149,082
COUNTY MANAGER	5,000	1,618,576	1,618,576	326,455
EDUCATION SERVICES	28,168,106	1,394,873	26,031,541	27,863,805
ELECTIONS	470,278	503,216	316,343	406,750
EMERGENCY MANAGEMENT	1,815,266	186,954	1,810,220	1,810,156
EMPLOYEE BENEFITS AND HEALTH	7,935,127		6,975,131	7,891,088
ENTERPRISE TECHNOLOGY	1,151,484		1,120,567	984,584
ENVIRONMENTAL SERVICES	19,855,027	52,875	19,496,277	20,081,978
FACILITIES MANAGEMENT	27,043,973	1,119,904	26,120,183	26,139,595

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2016

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
FLOOD CONTROL DISTRICT	32,840,393	258,774	31,422,273	32,500,393
HUMAN SERVICES	65,389,861	(6,602)	57,997,626	57,722,463
INTEGRATED CRIMINAL JUSTICE INFO	1,730,987		1,714,417	1,674,309
JUSTICE COURTS	7,221,433		7,036,059	7,488,421
JUVENILE PROBATION	40,871,232	140,049	39,961,566	41,509,884
LEGAL ADVOCATE	25,968		22,968	35,014
LEGAL DEFENDER	182,434		147,069	135,739
LIBRARY DISTRICT	29,489,719	81,798	29,447,583	26,274,950
MEDICAL EXAMINER		8,406	8,406	8,851
NON DEPARTMENTAL*	75,651,946	(16,786,534)	1,134,411	39,503,425
PARKS AND RECREATION	10,917,061		9,700,951	11,241,409
PLANNING AND DEVELOPMENT	8,178,791	744,930	9,635,728	8,528,751
PROTECTIVE SERVICES				
PUBLIC DEFENDER	1,764,814		1,563,166	1,373,421
PUBLIC HEALTH	50,759,524	715,210	53,898,696	49,610,286
RECORDER	5,490,958		5,022,556	4,567,089
SHERIFF	237,950,230	1,161,328	235,350,683	240,311,882
STADIUM DISTRICT	3,008,311		3,001,741	2,876,085
SUPERIOR COURT	15,844,414	863,850	14,577,293	17,090,468
TRANSPORTATION	60,727,906	(45,090)	58,890,612	69,425,324
TREASURER	304,341			304,341
WASTE RESOURCES AND RECYCLING	4,751,611	100,000	4,838,611	4,751,611
Total Special Revenue Funds	\$ 905,267,683	\$ (5,529,396)	\$ 814,652,779	\$ 873,587,088
<i>* Non Departmental includes general contingency of</i>	<i>\$ 24,700,000</i>	<i>\$ (282,061)</i>	<i>\$ -</i>	<i>\$ 24,417,939</i>
DEBT SERVICE FUNDS				
NON DEPARTMENTAL	\$ 9,580,777	\$ 13,898,272	\$ 20,497,615	\$ 131,781,210
STADIUM DISTRICT	3,701,623		3,701,615	3,705,813
Total Debt Service Funds	\$ 13,282,400	\$ 13,898,272	\$ 24,199,230	\$ 135,487,023
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	\$ 68,000,000	\$	\$ 54,934,307	\$ 77,446,654
LIBRARY DISTRICT				
NON DEPARTMENTAL	200,867,803	(9,087,668)	88,877,289	195,133,175
STADIUM DISTRICT	4,003,000	226,952	4,224,340	4,058,000
TRANSPORTATION	94,370,570		53,877,602	100,221,196
Total Capital Projects Funds	\$ 367,241,373	\$ (8,860,716)	\$ 201,913,538	\$ 376,859,025
INTERNAL SERVICE FUNDS				
EMPLOYEE BENEFITS AND HEALTH	\$ 166,963,791	\$	\$ 167,257,738	\$ 173,875,451
ENTERPRISE TECHNOLOGY	19,021,458		20,147,194	22,840,873
EQUIPMENT SERVICES	17,822,193	(42,657)	16,561,029	17,861,193
PROCUREMENT SERVICES	845,217		780,445	827,284
RISK MANAGEMENT	33,338,997		33,338,997	33,338,997
Total Internal Service Funds	\$ 237,991,656	\$ (42,657)	\$ 238,085,403	\$ 248,743,798
ELIMINATIONS FUNDS				
ELIMINATIONS COUNTY	\$ (181,990,122)	\$	\$ (182,828,948)	\$ (198,979,997)
ELIMINATIONS COUNTY AND DIST	(8,756,762)		(8,756,762)	(9,303,927)
Total Eliminations Funds	\$ (190,746,884)	\$	\$ (191,585,710)	\$ (208,283,924)
TOTAL ALL FUNDS	\$ 2,366,692,117	\$ 5,338,229	\$ 2,040,988,041	\$ 2,493,565,944

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
ADULT PROBATION:				
ADULT PROBATION FEES	\$ 12,772,336	\$	\$ 12,415,900	\$ 13,563,611
ADULT PROBATION GRANTS	3,171,370	75,829	2,792,182	2,807,783
DETENTION OPERATIONS	33,858,953		33,009,723	34,572,666
GENERAL	49,255,413		48,007,648	51,024,130
Department Total	\$ 99,058,072	\$ 75,829	\$ 96,225,453	\$ 101,968,190
AIR QUALITY:				
AIR QUALITY FEES	\$ 14,294,128	\$ (8,450)	\$ 11,915,144	\$ 13,519,572
AIR QUALITY GRANTS	3,973,521		3,973,521	4,128,306
GENERAL	1,220,657		1,220,657	1,119,037
Department Total	\$ 19,488,306	\$ (8,450)	\$ 17,109,322	\$ 18,766,915
ANIMAL CARE AND CONTROL:				
ANIMAL CONTROL FIELD OPERATION	\$ 3,639,290	\$	\$ 3,585,127	\$ 3,951,868
ANIMAL CONTROL GRANTS		112,000	24,937	
ANIMAL CONTROL LICENSE SHELTER	8,949,605	34,958	11,404,023	10,942,046
GENERAL	258,954	500,000	758,954	758,954
Department Total	\$ 12,847,849	\$ 646,958	\$ 15,773,041	\$ 15,652,868
ASSESSOR:				
GENERAL	\$ 24,132,164	\$ (7,730)	\$ 23,704,178	\$ 23,762,553
Department Total	\$ 24,132,164	\$ (7,730)	\$ 23,704,178	\$ 23,762,553
ASSISTANT COUNTY MANAGER 940:				
GENERAL	\$ 295,088	\$	\$ 251,350	\$ 295,088
Department Total	\$ 295,088	\$	\$ 251,350	\$ 295,088
ASSISTANT COUNTY MANAGER 950:				
DETENTION OPERATIONS	\$ 405,930	\$	\$ 389,768	\$ 410,680
GENERAL	961,361	(46,647)	445,607	904,383
NON DEPARTMENTAL GRANTS	68,459		866,452	68,459
Department Total	\$ 1,435,750	\$ (46,647)	\$ 1,701,827	\$ 1,383,522
BOARD OF SUPERVISORS DIST 1:				
GENERAL	\$ 370,718	\$	\$ 341,510	\$ 376,999
Department Total	\$ 370,718	\$	\$ 341,510	\$ 376,999
BOARD OF SUPERVISORS DIST 2:				
GENERAL	\$ 370,718	\$	\$ 370,551	\$ 376,999
Department Total	\$ 370,718	\$	\$ 370,551	\$ 376,999
BOARD OF SUPERVISORS DIST 3:				
GENERAL	\$ 370,718	\$	\$ 346,813	\$ 376,999
Department Total	\$ 370,718	\$	\$ 346,813	\$ 376,999
BOARD OF SUPERVISORS DIST 4:				
GENERAL	\$ 370,718	\$	\$ 362,064	\$ 376,999
Department Total	\$ 370,718	\$	\$ 362,064	\$ 376,999
BOARD OF SUPERVISORS DIST 5:				
GENERAL	\$ 370,718	\$	\$ 370,597	\$ 376,999
Department Total	\$ 370,718	\$	\$ 370,597	\$ 376,999

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
CALL CENTER:				
GENERAL	\$ 1,719,187	\$	\$ 1,666,364	\$ 1,719,187
Department Total	\$ 1,719,187	\$	\$ 1,666,364	\$ 1,719,187
CLERK OF THE BOARD:				
GENERAL	\$ 1,424,411	\$	\$ 1,181,080	\$ 1,458,992
Department Total	\$ 1,424,411	\$	\$ 1,181,080	\$ 1,458,992
CLERK OF THE SUPERIOR COURT:				
CHILD SUPPORT ENHANCEMENT				20,000
CLERK OF COURT FILL THE GAP	\$ 1,915,696	\$ 112,753	\$ 2,028,449	\$ 1,905,898
CLERK OF THE COURT EDMS	2,448,571		2,434,128	2,500,000
CLERK OF THE COURT GRANTS	1,484,286		1,204,976	1,446,855
COURT DOCUMENT RETRIEVAL	1,149,941		1,112,440	1,193,993
GENERAL	35,668,456	(76,673)	32,777,662	35,192,277
JUDICIAL ENHANCEMENT	700,746		700,746	1,502,000
VICTIM LOCATION	75,000		75,000	15,000
Department Total	\$ 43,442,696	\$ 36,080	\$ 40,333,401	\$ 43,776,023
CONSTABLES:				
GENERAL	\$ 3,076,881	\$ 6,333	\$ 2,956,341	\$ 3,242,537
Department Total	\$ 3,076,881	\$ 6,333	\$ 2,956,341	\$ 3,242,537
CONTRACT COUNSEL:				
GENERAL	\$ 55,543,889	\$	\$ 46,875,576	\$ 54,487,007
Department Total	\$ 55,543,889	\$	\$ 46,875,576	\$ 54,487,007
CORRECTIONAL HEALTH:				
DETENTION OPERATIONS	\$ 63,629,857	\$ 13,628	\$ 63,056,418	\$ 64,450,742
GENERAL	3,289,967	17,835	3,158,551	3,522,248
Department Total	\$ 66,919,824	\$ 31,463	\$ 66,214,969	\$ 67,972,990
COUNTY ATTORNEY:				
CHECK ENFORCEMENT PROGRAM	\$ 125,048	\$	\$ 119,559	\$ 125,340
COUNTY ATTORNEY FILL THE GAP	1,527,206		1,495,316	1,494,911
COUNTY ATTORNEY GRANTS	5,351,226	517,369	5,868,595	6,490,942
COUNTY ATTORNEY RICO	1,910,940	1,500,000	3,314,916	1,879,086
CRIM JUSTICE ENHANCEMENT	1,573,727		1,499,286	1,502,282
DIVERSION	2,567,536		2,395,412	2,472,006
GENERAL	85,548,461		85,340,944	87,639,468
VICTIM COMP RESTITUTION	111,600		93,000	164,759
VICTIM COMPENSATION INTEREST	16,516		16,508	19,756
Department Total	\$ 98,732,260	\$ 2,017,369	\$ 100,143,536	\$ 101,788,550
COUNTY MANAGER:				
GENERAL	\$ 2,577,919	\$	\$ 2,576,602	\$ 2,648,433
NON DEPARTMENTAL GRANTS	5,000	1,618,576	1,618,576	326,455
Department Total	\$ 2,582,919	\$ 1,618,576	\$ 4,195,178	\$ 2,974,888
DEPUTY COUNTY MANAGER 920:				
GENERAL	\$ 1,473,270	\$	\$ 1,389,706	\$ 1,473,270
Department Total	\$ 1,473,270	\$	\$ 1,389,706	\$ 1,473,270

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
EDUCATION SERVICE:				
DETENTION OPERATIONS	\$	\$ 838,219	\$ 158,269	\$ 679,906
EDUCATIONAL SUPPLEMENTAL PROG	1,128,875		866,988	876,785
GENERAL	2,910,770	(6,161)	2,607,891	2,976,772
SCHOOL COMMUNICATION	869,575	25,157	687,383	1,103,065
SCHOOL GRANTS	25,401,884	531,497	23,556,888	24,494,498
SCHOOL TRANSPORTATION	600,000		599,357	600,000
SMALL SCHOOL SERVICE	167,772		162,656	109,551
Department Total	\$ 31,078,876	\$ 1,388,712	\$ 28,639,432	\$ 30,840,577
ELECTIONS:				
ELECTIONS GRANTS	\$ 470,278	\$ 503,216	\$ 316,343	\$ 406,750
GENERAL	13,347,301	1,100,000	14,406,256	21,269,588
Department Total	\$ 13,817,579	\$ 1,603,216	\$ 14,722,599	\$ 21,676,338
EMERGENCY MANAGEMENT:				
EMERGENCY MANAGEMENT	\$ 1,054,427	\$ 186,954	\$ 1,133,880	\$ 1,018,170
GENERAL	250,989		245,997	253,651
PALO VERDE	760,839		676,340	791,986
Department Total	\$ 2,066,255	\$ 186,954	\$ 2,056,217	\$ 2,063,807
EMPLOYEE BENEFITS AND HEALTH:				
40 PERCENT STD	\$ 161,260	\$	\$ 86,693	\$ 203,520
50 PERCENT STD	408,473		373,241	530,448
60 PERCENT STD	2,207,008		2,041,753	2,107,539
BEHAVIORAL HEALTH	1,760,590		1,371,710	1,536,123
BENEFIT ADMINISTRATION	3,005,916		2,829,399	3,205,916
BENEFITS ELIMINATIONS	(1,157,990)		(1,192,495)	(1,157,990)
COINSURANCE PHARMACY	18,072,572		21,066,848	22,131,797
DEPENDENT LIFE	345,300		410,045	415,704
EMPLOYEE ASSISTANCE	420,963		420,448	420,354
FI DENTAL PPO	4,702,760		4,928,383	5,176,907
FI LIFE AND AD AND D	597,992		633,286	632,580
FI PREPAID DENTAL	225,977		229,129	224,239
FLEX SPENDING DEP CARE	801,620		1,044,177	1,009,392
FLEX SPENDING HEALTH	2,269,651		2,330,962	2,362,430
GENERAL	270,537		261,130	276,946
MEDICAL HDHP W HSA	26,029,963		26,057,082	26,684,781
MEDICAL HMO	52,845,683		48,740,024	52,886,919
MEDICAL PPO	39,659,466		41,404,222	40,883,745
ONSITE PHARMACY CLINIC	2,003,810		2,083,944	2,079,812
PUBLIC HEALTH GRANTS	7,935,127		6,975,131	7,891,088
SI DENTAL PPO	4,530,902		4,585,615	4,285,030
SUPPLEMENTAL LIFE	3,471,236		3,937,309	3,949,284
VISION	1,735,553		1,483,367	1,713,648
VOLUNTARY BENEFITS	683,838		731,195	731,400
WELLNESS	2,181,248		1,661,401	1,861,873
Department Total	\$ 175,169,455	\$	\$ 174,493,999	\$ 182,043,485
ENTERPRISE TECHNOLOGY:				
DETENTION OPERATIONS	\$ 1,151,484	\$	\$ 1,120,567	\$ 984,584
GENERAL	39,148,184	(205,869)	32,472,862	32,049,418
TECHNOLOGY INFRASTRUCTURE	19,021,458		20,147,194	22,840,873
Department Total	\$ 59,321,126	\$ (205,869)	\$ 53,740,623	\$ 55,874,875

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
ENVIRONMENTAL SERVICES:				
ENVIRONMTL SVCS ENV HEALTH	\$ 19,855,027	\$ (17,323)	\$ 19,426,079	\$ 20,014,780
GENERAL	4,168,995		4,168,995	4,638,045
ENVIRONMENTAL SERVICES GRANTS		70,198	70,198	67,198
Department Total	\$ 24,024,022	\$ 52,875	\$ 23,665,272	\$ 24,720,023
EQUIPMENT SERVICES:				
EQUIPMENT SERVICES	\$ 17,822,193	\$ (42,657)	\$ 16,561,029	\$ 17,861,193
Department Total	\$ 17,822,193	\$ (42,657)	\$ 16,561,029	\$ 17,861,193
FACILITIES MANAGEMENT:				
DETENTION OPERATIONS	\$ 27,043,973	\$ 1,119,904	\$ 26,120,183	\$ 26,139,595
GENERAL	49,850,747	117,095	45,840,411	46,105,227
Department Total	\$ 76,894,720	\$ 1,236,999	\$ 71,960,594	\$ 72,244,822
FINANCE:				
GENERAL	\$ 2,855,401		\$ 2,604,278	\$ 2,855,401
Department Total	\$ 2,855,401		\$ 2,604,278	\$ 2,855,401
FLOOD CONTROL DISTRICT:				
FLOOD CONTROL	\$ 32,495,393		\$ 30,818,499	\$ 32,495,393
FLOOD CONTROL CAPITAL PROJECTS	68,000,000		54,934,307	77,446,654
FLOOD CONTROL GRANTS	345,000	258,774	603,774	5,000
Department Total	\$ 100,840,393	\$ 258,774	\$ 86,356,580	\$ 109,947,047
HUMAN RESOURCES:				
GENERAL	\$ 4,440,245	\$ (24,320)	\$ 4,203,015	\$ 4,447,129
Department Total	\$ 4,440,245	\$ (24,320)	\$ 4,203,015	\$ 4,447,129
HUMAN SERVICES:				
CDBG HOUSING TRUST	\$ 20,143,632		\$ 6,427,403	\$ 6,231,776
GENERAL	2,380,912		2,378,802	2,383,708
HUMAN SERVICES GRANTS	45,246,229	(6,602)	51,570,223	51,490,687
Department Total	\$ 67,770,773	\$ (6,602)	\$ 60,376,428	\$ 60,106,171
INTEGRATED CRIM JUSTICE INFO:				
DETENTION OPERATIONS	\$ 1,730,987		\$ 1,714,417	\$ 1,674,309
Department Total	\$ 1,730,987		\$ 1,714,417	\$ 1,674,309
INTERNAL AUDIT:				
GENERAL	\$ 1,855,357		\$ 1,833,875	\$ 1,888,018
Department Total	\$ 1,855,357		\$ 1,833,875	\$ 1,888,018
JUSTICE COURTS:				
GENERAL	\$ 18,337,008		\$ 18,160,382	\$ 18,334,973
JUST COURTS PHOTO ENFORCEMENT				9,000
JUSTICE COURTS SPECIAL REVENUE	6,484,250		6,461,520	6,742,238
JUSTICE CT JUDICIAL ENHANCEMNT	737,183		574,539	737,183
Department Total	\$ 25,558,441		\$ 25,196,441	\$ 25,823,394

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
JUVENILE PROBATION:				
DETENTION OPERATIONS	\$ 33,607,736	\$	\$ 33,157,112	\$ 34,219,259
GENERAL	17,872,534	(230,000)	17,232,776	17,154,428
JUVENILE PROBATION DIVERSION	390,010		380,934	388,597
JUVENILE PROBATION GRANTS	3,811,356	140,049	3,339,797	3,811,356
JUVENILE PROBATION SPECIAL FEE	3,058,130		3,080,676	3,080,665
JUVENILE RESTITUTION	4,000		3,047	10,007
Department Total	\$ 58,743,766	\$ (89,951)	\$ 57,194,342	\$ 58,664,312
LEGAL ADVOCATE:				
GENERAL	\$ 12,055,425	\$	\$ 11,683,662	\$ 12,046,888
PUBLIC DEFENDER TRAINING	25,968		22,968	35,014
Department Total	\$ 12,081,393	\$	\$ 11,706,630	\$ 12,081,902
LEGAL DEFENDER:				
GENERAL	\$ 13,258,636	\$	\$ 13,098,196	\$ 13,436,322
LEGAL DEFENDER FILL THE GAP	66,362		66,362	66,362
PUBLIC DEFENDER TRAINING	116,072		80,707	69,377
Department Total	\$ 13,441,070	\$	\$ 13,245,265	\$ 13,572,061
LIBRARY DISTRICT:				
LIBRARY DIST CAP IMPROVEMENT	\$	\$	\$	\$
LIBRARY DISTRICT	24,910,145	26,186	24,812,397	21,631,223
LIBRARY DISTRICT GRANTS		55,612	55,612	
LIBRARY INTERGOVERNMENTAL	4,579,574		4,579,574	4,643,727
Department Total	\$ 29,489,719	\$ 81,798	\$ 29,447,583	\$ 26,274,950
MANAGEMENT AND BUDGET:				
GENERAL	\$ 2,431,156	\$	\$ 2,257,655	\$ 2,431,156
Department Total	\$ 2,431,156	\$	\$ 2,257,655	\$ 2,431,156
MEDICAL EXAMINER:				
GENERAL	\$ 8,791,501	\$ 127,510	\$ 8,609,735	\$ 10,398,183
MEDICAL EXAMINER GRANTS		8,406	8,406	8,851
Department Total	\$ 8,791,501	\$ 135,916	\$ 8,618,141	\$ 10,407,034
NON DEPARTMENTAL:				
COUNTY IMPROVEMENT DEBT	\$ 7,409,480	\$ 8,721,984	\$ 16,131,463	\$ 119,968,480
CAPITAL LEASE DEBT SERVICE	2,171,297	5,176,288	4,366,152	11,812,730
COUNTY IMPROVEMENT	160,985,109	(19,129,271)	71,535,672	114,988,194
DETENTION CAPITAL PROJECTS	12,497,806	263	4,550,000	33,615,467
DETENTION OPERATIONS	37,906,954	(9,396,825)	1,092,000	34,814,663
DETENTION TECH CAP IMPROVEMENT	4,837,346	490,363	1,704,154	1,050,061
GENERAL	289,015,578	4,877,568	238,255,549	323,114,671
GENERAL FUND CTY IMPROV	8,848,242	312,386	6,037,442	18,307,847
INTERGOVERNMENTAL CAP PROJ	127,500		6,000	123,300
INTERGOVERNMENTAL TECH PROJECT		382,006		
NON DEPARTMENTAL GRANTS	37,091,664	(7,390,564)		4,000,000
TECHNOLOGY CAP IMPROVEMENT	13,571,800	8,856,585	5,044,021	27,048,306
WASTE MANAGEMENT	653,328	855	42,411	688,762
Department Total	\$ 575,116,104	\$ (7,098,362)	\$ 348,764,864	\$ 689,532,481

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
PARKS AND RECREATION:				
GENERAL	\$ 1,259,802	\$ 40,038	\$ 899,840	\$ 2,274,325
LAKE PLEASANT RECREATION SVCS	3,833,436		3,347,735	3,520,026
PARKS AND RECREATION GRANTS	13,990		13,990	34,696
PARKS DONATIONS	324,237		111,688	493,570
PARKS ENHANCEMENT FUND	5,977,245		5,567,917	6,392,966
PARKS SOUVENIR	362,544		342,773	396,182
SPUR CROSS RANCH CONSERVATION	405,609		316,848	403,969
Department Total	\$ 12,176,863	\$ 40,038	\$ 10,600,791	\$ 13,515,734
PLANNING AND DEVELOPMENT:				
GENERAL	\$ 868,232	\$	\$ 868,232	\$ 868,232
PLANNING AND DEVELOPMENT FEES	8,178,791	744,930	9,635,728	8,528,751
Department Total	\$ 9,047,023	\$ 744,930	\$ 10,503,960	\$ 9,396,983
PROCUREMENT SERVICES:				
GENERAL	\$ 2,487,658	\$	\$ 2,487,658	\$ 2,438,032
REPROGRAPHICS	845,217		780,445	827,284
Department Total	\$ 3,332,875	\$	\$ 3,268,103	\$ 3,265,316
PROTECTIVE SERVICES:				
DETENTION OPERATIONS	\$	\$	\$	\$
GENERAL				
Department Total	\$	\$	\$	\$
PUBLIC ADVOCATE:				
GENERAL	\$ 9,441,291	\$	\$ 9,074,077	\$ 9,297,577
Department Total	\$ 9,441,291	\$	\$ 9,074,077	\$ 9,297,577
PUBLIC DEFENDER:				
GENERAL	\$ 40,490,466	\$	\$ 40,695,596	\$ 41,570,118
PUBLIC DEFENDER FILL THE GAP	1,011,395		941,490	813,470
PUBLIC DEFENDER GRANTS	237,289		222,141	222,141
PUBLIC DEFENDER TRAINING	516,130		399,535	337,810
Department Total	\$ 42,255,280	\$	\$ 42,258,762	\$ 42,943,539
PUBLIC FIDUCIARY:				
GENERAL	\$ 3,201,348	\$ 101,435	\$ 3,128,257	\$ 3,857,641
Department Total	\$ 3,201,348	\$ 101,435	\$ 3,128,257	\$ 3,857,641
PUBLIC HEALTH:				
GENERAL	\$ 11,814,181	\$	\$ 11,566,434	\$ 11,825,728
PUBLIC HEALTH FEES	6,638,299	715,210	6,331,555	6,725,791
PUBLIC HEALTH GRANTS	44,121,225		47,567,141	42,884,495
Department Total	\$ 62,573,705	\$ 715,210	\$ 65,465,130	\$ 61,436,014
RECORDER:				
GENERAL	\$ 2,185,621	\$	\$ 2,072,852	\$ 2,322,447
RECORDERS SURCHARGE	5,490,958		5,022,556	4,567,089
Department Total	\$ 7,676,579	\$	\$ 7,095,408	\$ 6,889,536
RISK MANAGEMENT:				
RISK MANAGEMENT	33,338,997		33,338,997	33,338,997
Department Total	\$ 33,338,997	\$	\$ 33,338,997	\$ 33,338,997

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
SHERIFF:				
DETENTION OPERATIONS	\$ 214,140,230	\$	\$ 211,400,781	\$ 218,619,446
GENERAL	114,650,913	(682,724)	112,351,871	109,360,459
INMATE HEALTH SERVICES	600,873		600,873	476,570
INMATE SERVICES	11,250,326	750,000	11,565,623	9,596,352
OFFICER SAFETY EQUIPMENT	52,000		10,777	52,000
SHERIFF DONATIONS	26,774		61,680	33,969
SHERIFF GRANTS	7,184,985	411,328	7,465,907	7,624,572
SHERIFF JAIL ENHANCEMENT	2,718,942		2,268,942	1,932,444
SHERIFF RICO	1,750,000		1,750,000	1,750,000
SHERIFF TOWING AND IMPOUND	226,100		226,100	226,529
Department Total	\$ 352,601,143	\$ 478,604	\$ 347,702,554	\$ 349,672,341
STADIUM DISTRICT:				
BALLPARK OPERATIONS	\$ 1,711,052	\$	\$ 1,704,571	\$ 1,578,826
CACTUS LEAGUE OPERATIONS	1,297,259		1,297,170	1,297,259
LONG TERM PROJECT RESERVE	4,003,000	226,952	4,224,340	4,058,000
STADIUM DISTRICT DEBT SERVICE	3,701,623		3,701,615	3,705,813
Department Total	\$ 10,712,934	\$ 226,952	\$ 10,927,696	\$ 10,639,898
SUPERIOR COURT:				
CHILDRENS ISSUES EDUCATION	\$ 115,007	\$	\$ 10,007	\$
CONCILIATION COURT FEES	1,578,566		1,578,566	1,583,362
DOM REL MEDIATION EDUCATION	180,600		180,600	200,600
EXPEDITED CHILD SUPPORT	713,621		713,621	677,500
GENERAL	87,424,770	265,036	87,984,521	85,692,226
JUDICIAL ENHANCEMENT	505,901		447,192	499,000
LAW LIBRARY	1,165,971		592,851	1,165,971
PROBATE FEES	530,756		530,756	442,000
SPOUSAL MAINT ENF ENHANCEMENT	108,000		108,000	108,000
SUPERIOR COURT BUILDING REPAIR		412,619	412,619	1,650,474
SUPERIOR COURT FILL THE GAP	2,218,728	(15,828)	2,202,900	2,202,900
SUPERIOR COURT GRANTS	3,432,507	467,059	2,519,542	3,432,507
SUPERIOR COURT SPECIAL REVENUE	5,294,757		5,280,639	5,128,154
Department Total	\$ 103,269,184	\$ 1,128,886	\$ 102,561,814	\$ 102,782,694
TRANSPORTATION:				
TRANSPORTATION CAPITAL PROJECT	\$ 94,370,570	\$	\$ 53,877,602	\$ 100,221,196
TRANSPORTATION GRANTS	250,939	95,889	346,828	320,000
TRANSPORTATION OPERATIONS	60,476,967	(140,979)	58,543,784	69,105,324
Department Total	\$ 155,098,476	\$ (45,090)	\$ 112,768,214	\$ 169,646,520
TREASURER:				
GENERAL	\$ 5,059,279	\$	\$ 5,059,250	\$ 6,286,502
TAXPAYER INFORMATION	304,341			304,341
Department Total	\$ 5,363,620	\$	\$ 5,059,250	\$ 6,590,843
WASTE RESOURCES AND RECYCLING:				
GENERAL	\$ 3,231,384	\$	\$ 3,109,991	\$ 4,186,564
WASTE TIRE	4,751,611	100,000	4,838,611	4,751,611
Department Total	\$ 7,982,995	\$ 100,000	\$ 7,948,602	\$ 8,938,175

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES * 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
ELIMINATIONS COUNTY:				
ELIMINATIONS	\$ (181,990,122)	\$	\$ (182,828,948)	\$ (198,979,997)
Department Total	\$ (181,990,122)	\$	\$ (182,828,948)	\$ (198,979,997)
ELIMINATIONS COUNTY AND DIST:				
ELIMINATIONS	\$ (8,756,762)	\$	\$ (8,756,762)	\$ (9,303,927)
Department Total	\$ (8,756,762)	\$	\$ (8,756,762)	\$ (9,303,927)
Total all Departments	\$ 2,366,692,117	\$ 5,338,229	\$ 2,040,988,041	\$ 2,493,565,944

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Maricopa County Annual Business Strategies FY 2017 Recommended Budget

Attachments

Maricopa County, Flood Control District, Library District, Stadium District
Full-Time Employees and Personnel Compensation
Fiscal Year 2017

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs FY 2017	Retirement Costs FY 2017	Healthcare Costs FY 2017	Other Benefit Costs FY 2017	Total Estimated Personnel Compensation FY 2017
GENERAL FUND	7,918.69	380,238,543	64,512,738	70,228,281	35,224,718	550,204,280
Regular Staff	7,553.13	376,952,404	64,512,738	70,228,281	34,542,097	546,235,520
Temporary Staff	365.57	3,286,139	-	-	682,621	3,968,760
SPECIAL REVENUE FUNDS						
Regular Staff						
201 - ADULT PROBATION FEES	1.50	8,598,039	970,939	1,815,883	726,314	12,111,174
204 - JUSTICE CT JUDICIAL ENHANCEMNT	3.00	217,179	20,486	33,244	22,051	292,959
205 - COURT DOCUMENT RETRIEVAL	25.00	796,479	88,995	245,579	62,939	1,193,993
207 - PALO VERDE	6.00	337,037	38,417	68,474	25,845	469,772
208 - JUDICIAL ENHANCEMENT	8.00	579,043	52,470	86,718	58,405	776,635
209 - PUBLIC DEFENDER TRAINING	3.00	139,793	16,048	34,200	10,720	200,761
211 - ADULT PROBATION GRANTS	24.00	1,228,626	137,097	261,930	158,808	1,786,461
215 - EMERGENCY MANAGEMENT	8.00	547,251	62,297	103,821	42,601	755,969
216 - CLERK OF THE COURT GRANTS	-	1,027,267	115,748	217,028	86,811	1,446,855
217 - CDBG HOUSING TRUST	6.00	401,430	41,370	66,343	36,480	545,622
218 - CLERK OF COURT FILL THE GAP	47.00	1,226,900	133,850	404,471	97,971	1,863,192
219 - COUNTY ATTORNEY GRANTS	54.00	2,547,750	273,258	465,121	258,387	3,544,516
220 - DIVERSION	28.00	1,589,232	182,441	319,200	200,501	2,291,374
221 - COUNTY ATTORNEY FILL THE GAP	24.00	970,604	111,425	273,600	99,257	1,454,886
222 - HUMAN SERVICES GRANTS	523.50	16,859,401	2,163,651	5,407,490	1,726,696	26,157,238
225 - SPUR CROSS RANCH CONSERVATION	2.00	157,586	17,911	40,616	14,229	230,342
226 - PLANNING AND DEVELOPMENT FEES	100.00	4,271,427	510,398	810,714	372,831	5,965,371
227 - JUVENILE PROBATION GRANTS	38.00	2,380,553	435,682	459,981	182,406	3,458,621
228 - JUVENILE PROBATION SPECIAL FEE	-	2,187,272	246,453	462,100	184,840	3,080,665
232 - TRANSPORTATION OPERATIONS	421.00	20,153,226	2,259,948	4,236,540	1,895,693	28,545,406
233 - PUBLIC DEFENDER GRANTS	2.00	162,190	18,641	22,273	14,028	217,133
236 - RECORDERS SURCHARGE	27.00	1,894,029	215,350	303,293	154,744	2,567,416
238 - SUPERIOR COURT GRANTS	41.99	2,252,303	257,107	415,391	156,895	3,081,696
239 - PARKS SOUVENIR	-	21,700	2,445	4,585	1,935	30,665
240 - LAKE PLEASANT RECREATION SVCS	29.00	1,164,179	124,146	293,220	98,883	1,680,429
241 - PARKS ENHANCEMENT FUND	50.75	2,026,645	236,726	514,042	196,731	2,974,144
244 - LIBRARY DISTRICT	117.73	5,592,397	650,090	1,331,760	496,631	8,070,879
245 - JUSTICE COURTS SPECIAL REVENUE	-	4,002,462	450,982	845,591	338,236	5,637,270
246 - LIBRARY INTERGOVERNMENTAL	47.00	1,696,753	207,543	527,147	138,299	2,569,742
249 - NON DEPARTMENTAL GRANTS	1.00	36,751	4,435	8,094	2,976	52,257
250 - CACTUS LEAGUE OPERATIONS	-	9,173	1,034	1,938	775	12,920
251 - SHERIFF GRANTS	27.00	2,091,138	391,816	225,384	639,986	3,348,324
252 - INMATE SERVICES	133.00	3,595,798	478,272	1,018,509	322,334	5,414,913
253 - BALLPARK OPERATIONS	5.00	298,199	32,179	49,322	21,833	401,533
255 - DETENTION OPERATIONS	3,746.35	209,682,740	30,335,553	44,662,197	19,900,794	304,581,285
256 - PROBATE FEES	-	278,306	31,358	58,797	23,519	391,980
257 - CONCILIATION COURT FEES	-	974,092	109,757	205,794	82,318	1,371,960
258 - SHERIFF TOWING AND IMPOUND	2.00	85,418	30,065	22,800	8,930	147,213
259 - SUPERIOR COURT SPECIAL REVENUE	-	3,148,140	354,720	665,100	266,040	4,434,000
261 - LAW LIBRARY	3.00	101,534	11,654	21,889	7,768	142,845
262 - PUBLIC DEFENDER FILL THE GAP	9.00	552,016	63,368	100,225	42,629	758,238
263 - LEGAL DEFENDER FILL THE GAP	-	47,117	5,309	9,954	3,982	66,362
264 - SUPERIOR COURT FILL THE GAP	32.00	1,372,182	217,434	350,324	78,577	2,018,517
265 - PUBLIC HEALTH FEES	63.00	2,679,701	301,474	727,282	226,129	3,934,586
266 - CHECK ENFORCEMENT PROGRAM	2.00	77,467	8,894	22,800	7,846	117,007
267 - CRIM JUSTICE ENHANCEMENT	19.00	1,022,433	115,486	213,115	148,609	1,499,643
271 - EXPEDITED CHILD SUPPORT	-	424,978	47,885	89,784	35,914	598,560
273 - VICTIM LOCATION	-	10,650	1,200	2,250	900	15,000
274 - CLERK OF THE COURT EDMS	48.00	1,429,637	160,352	406,855	112,282	2,109,126
275 - JUVENILE PROBATION DIVERSION	4.00	266,660	54,311	44,702	21,759	387,432
276 - SPOUSAL MAINT ENF ENHANCEMENT	-	76,680	8,640	16,200	6,480	108,000
282 - DOM REL MEDIATION EDUCATION	-	142,426	16,048	30,090	12,036	200,600
290 - WASTE TIRE	2.00	121,278	13,784	36,525	9,799	181,385
503 - AIR QUALITY GRANTS	14.00	2,040,016	192,981	376,317	151,671	2,760,985
504 - AIR QUALITY FEES	130.15	5,329,688	602,257	1,100,193	422,878	7,455,016
505 - ENVIRONMENTAL SERVICES GRANTS	-	29,122	-	-	15,681	44,803
506 - ENVIRONMTL SVCS ENV HEALTH	235.00	10,949,259	1,267,024	2,479,367	900,449	15,596,099
532 - PUBLIC HEALTH GRANTS	427.05	20,842,176	2,464,214	4,517,137	1,680,897	29,504,423

Maricopa County Annual Business Strategies
FY 2017 Recommended Budget

Attachments

FUND	Full-Time Equivalent (FTE) FY 2017	Employee Salaries and Hourly Costs FY 2017	Retirement Costs FY 2017	Healthcare Costs FY 2017	Other Benefit Costs FY 2017	Total Estimated Personnel Compensation FY 2017
572 - ANIMAL CONTROL LICENSE SHELTER	126.00	4,245,155	468,543	1,186,945	389,993	6,290,636
574 - ANIMAL CONTROL FIELD OPERATION	48.00	1,623,930	167,477	450,468	127,539	2,369,414
669 - SMALL SCHOOL SERVICE	1.00	65,918	7,567	11,400	5,045	89,930
715 - SCHOOL GRANTS	51.50	4,036,726	404,596	556,396	448,185	5,445,904
782 - SCHOOL COMMUNICATION	9.00	490,778	56,527	82,061	37,162	666,528
795 - EDUCATIONAL SUPPLEMENTAL PROG	8.00	583,586	66,882	93,382	44,719	788,568
991 - FLOOD CONTROL	185.50	11,295,066	1,398,471	2,330,265	956,997	15,980,799
Temporary Staff						
204 - JUSTICE CT JUDICIAL ENHANCEMNT	10.00	240,383	-	-	25,554	265,937
208 - JUDICIAL ENHANCEMENT	8.00	212,976	-	-	16,292	229,268
211 - ADULT PROBATION GRANTS	5.50	224,913	-	-	17,207	242,120
218 - CLERK OF COURT FILL THE GAP	1.00	39,672	-	-	3,034	42,706
221 - COUNTY ATTORNEY FILL THE GAP	1.00	26,622	-	-	2,038	28,660
222 - HUMAN SERVICES GRANTS	1.00	25,056	-	-	1,918	26,974
232 - TRANSPORTATION OPERATIONS	6.00	215,967	-	-	16,515	232,482
238 - SUPERIOR COURT GRANTS	1.00	102,987	-	-	3,194	106,181
239 - PARKS SOUVENIR	1.77	43,575	-	-	3,324	46,899
240 - LAKE PLEASANT RECREATION SVCS	1.74	42,009	-	-	3,216	45,225
241 - PARKS ENHANCEMENT FUND	11.16	137,837	-	-	10,552	148,389
244 - LIBRARY DISTRICT	29.87	616,688	-	-	50,746	667,434
246 - LIBRARY INTERGOVERNMENTAL	25.37	480,314	-	-	39,598	519,912
253 - BALLPARK OPERATIONS	0.60	9,772	-	-	747	10,519
255 - DETENTION OPERATIONS	8.00	349,858	-	-	25,274	375,132
265 - PUBLIC HEALTH FEES	1.00	96,479	-	-	2,313	98,792
503 - AIR QUALITY GRANTS	0.50	14,156	-	-	1,080	15,236
504 - AIR QUALITY FEES	3.50	97,025	-	-	7,428	104,453
532 - PUBLIC HEALTH GRANTS	18.80	884,565	-	-	67,666	952,231
572 - ANIMAL CONTROL LICENSE SHELTER	1.00	31,423	-	-	2,404	33,827
715 - SCHOOL GRANTS	0.75	14,654	-	-	1,935	16,589
991 - FLOOD CONTROL	2.50	43,056	-	-	4,787	47,843
Total Special Revenue Funds	7,109.07	379,034,671	49,933,483	82,244,211	35,332,421	546,544,786
DEBT SERVICE FUNDS						
Total Debt Service Funds	-	-	-	-	-	-
CAPITAL PROJECTS FUNDS						
234 - TRANSPORTATION CAPITAL PROJECT	-	1,902,939	214,416	402,029	160,812	2,680,196
440 - COUNTY IMPROVEMENT	-	1,393,308	156,992	294,361	117,744	1,962,405
445 - GENERAL FUND CTY IMPROV	-	97,624	11,000	20,625	8,250	137,499
461 - DETENTION TECH CAP IMPROVEMENT	-	185,986	20,956	39,293	15,717	261,952
990 - FLOOD CONTROL CAPITAL PROJECTS	-	1,276,580	143,840	269,700	107,880	1,798,000
Total Capital Projects Funds	-	4,856,437	547,204	1,026,008	410,403	6,840,052
INTERNAL SERVICE FUNDS						
Regular Staff						
615 - WELLNESS	6.00	340,652	39,141	64,993	26,618	471,403
618 - BENEFIT ADMINISTRATION	16.00	991,839	113,648	193,823	78,332	1,377,642
654 - EQUIPMENT SERVICES	54.00	2,731,415	293,787	628,175	214,955	3,868,331
673 - REPROGRAPHICS	9.40	380,885	42,822	106,139	28,949	558,795
675 - RISK MANAGEMENT	31.75	2,093,398	239,895	369,307	158,093	2,860,693
681 - TECHNOLOGY INFRASTRUCTURE	55.00	4,416,235	490,217	751,687	340,440	5,998,580
Temporary Staff						
618 - BENEFIT ADMINISTRATION	4.00	20,800	-	-	1,591	22,391
654 - EQUIPMENT SERVICES	1.00	34,452	-	-	2,634	37,086
681 - TECHNOLOGY INFRASTRUCTURE	0.49	18,931	-	-	1,451	20,382
Total Internal Service Funds	177.64	11,028,606	1,219,509	2,114,125	853,063	15,215,303
ENTERPRISE FUNDS						
Total Enterprise Funds	-	-	-	-	-	-
TOTAL ALL FUNDS	15,205.40	775,158,257	116,212,934	155,612,625	71,820,605	1,118,804,421
Regular Staff	14,694.29	767,847,948	116,212,934	155,612,625	70,825,486	1,110,498,993
Temporary Staff	511.11	7,310,309	-	-	995,119	8,305,428
Salaries/Hourly includes OT and are net of budgeted vacancy savings						
Retirement Costs Include ASRS LTC						
Regular FTE count is exclusive of positions that expire before the end of FY 2017						
Retirement is net of budgeted vacancy savings						
Healthcare is net of budgeted vacancy savings						
Other Benefits Includes FICA/Medicare/Workers Comp/Unemployment Comp and is net of budgeted vacancy savings						

